

ENR THE TOP 225

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NUMBER 17

PHOTO COURTESY OF MOTT MACDONALD



SUPER SEWER Mott MacDonald is designing the eastern section of the Thames Tideway Tunnel in London, a 25-km tunnel that will prevent sewage from overflowing into the River Thames.

The Top 225 International Design Firms

Designing for Shifting Priorities

With nuanced differences, global companies set pandemic-ready operations to respond to their respective markets By Emell Adolphus, Jonathan Keller and Peter Reina



THE TOP 225

Addressing weaknesses laid bare by COVID-19, infrastructure projects are poised to drive world economies back to pre-pandemic positions with a simple mantra to build back better. As global design firms restructure operations, projects also are being reconfigured to fit a continental shift in client priorities.

Last year's pandemic-induced shutdowns slowed many global markets to the point of contraction. As a result, this year's Top 225 International Design Firms reported major revenue changes and the rankings shuffled accordingly. WSP Global Inc. ranked No. 1 on the 2021 list, a position that the Montreal-based engineering firm has not held since 2017. The company increased its revenue from \$4.57 billion on last year's list to \$4.71 billion this year, based on 2020 revenue.

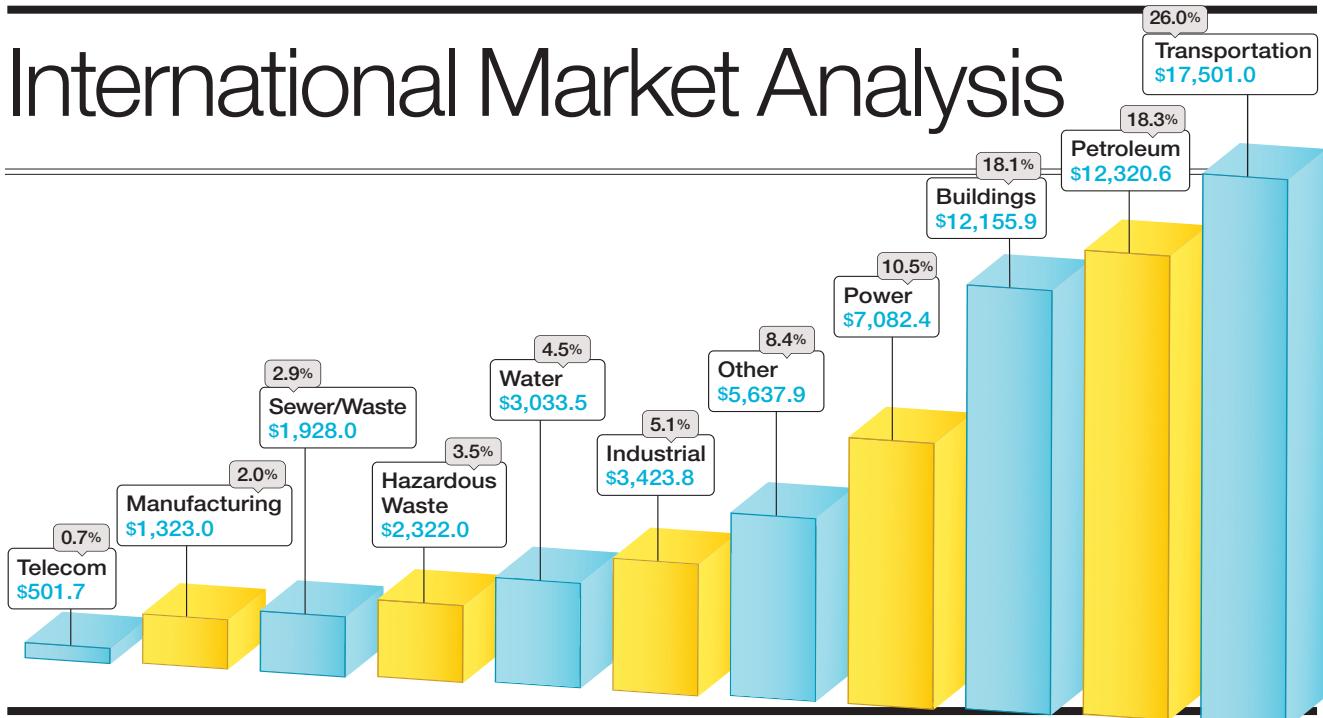
Total international revenue for the Top 225 was down 7.1% among surveyed companies, decreasing from \$72.31 billion in 2019 to \$67.14 billion in 2020. Even though revenue for many global firms fell last

year, many companies anticipate market conditions to get better in the near future. With nuanced differences, Top 225 companies are refocusing their international reach to take on infrastructure recovery projects worldwide, designing pandemic-ready operations and responding to their respective markets in the process.

A Structural Shift

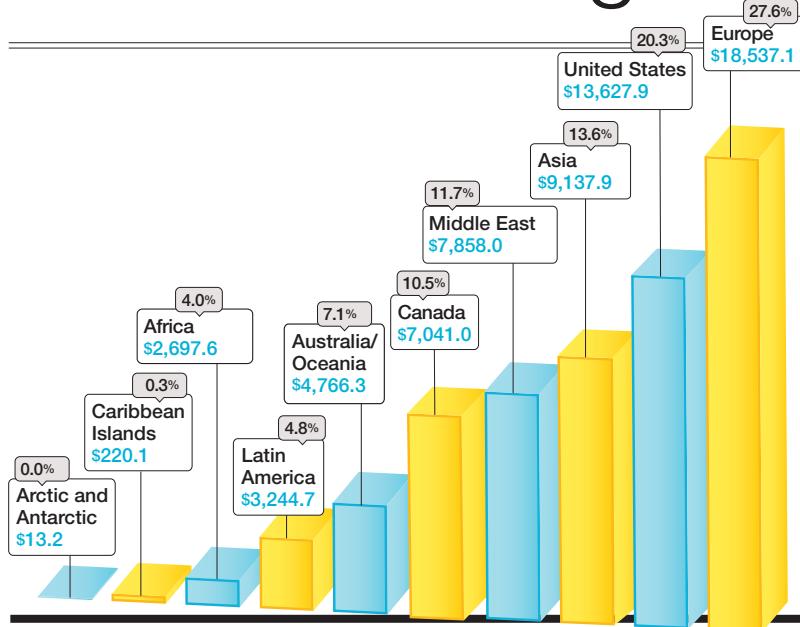
The most prevalent changes Top 225 International Design Firms reported for last year related to internal company structures and operations. As firms shifted in-office employees to full-time home offices during COVID-19 lockdowns, they faced finding new ways

International Market Analysis



Only includes revenue from firms on the Top 225 list.

International Region Analysis



Only includes revenue from firms on the Top 225 list. Asia and Australia/Oceania reported together in previous years.

to stay connected to their satellite teams. For many firms, this meant replacing what was once regular in-person team visits to virtual check-ins.

"It seems that our business opportunities have not changed due to the COVID-19 pandemic. What did change is our way of working," explains Wim van den Brink, CEO of Bilfinger Tebodin. "We found out that it is a lot easier to work from a distance than we initially thought. Therefore, it will be easier for us to execute international projects that are not close to our domestic market without having to send a team of people there."

CEO Matt Squires of SSH reported that the company is still reeling from global pandemic effects. "We are still experiencing its impact on local and international construction and how it presents considerable challenges to the sector," he says. "However, since SSH at the early stage of the lockdown in 2020 decided to fully embrace our innovative technological platforms, we have been able to ensure that we uphold our standards to successfully deliver within our project programs."

A diversity of teams worldwide has enabled the

205
of the Top 225
sent in surveys
last year.

53.2%
decreased
international
revenue in
2020.

46.3%
increased
international
revenue in
2020.

company to respond to pandemic challenges with flexibility, says Squires. "Despite the challenges brought on by the pandemic, we have, on an international level, handed over several high-end projects to clients over the past year," he shares. "We take pride in the fact that we have been able to maintain business continuity and to continue to give each project that we are involved in the same attention, consideration and care that SSH always has done prior to these unprecedented circumstances."

Sooontaek Jeon, corporate strategy and planning at Samsung Engineering, says that workflow at the company's head office in South Korea "has not changed." He adds: "I still go to the office in Korea. But the abroad site is totally different."

Lost in Translation

Changing COVID-19 travel restrictions have further increased the distance felt between Samsung's domestic and overseas operations. "It is not easy to get there and meet the people who are involved in the business," says Jeon. "Therefore virtual meetings and remote control systems are now used in various situations. For



(Measured in
firms reporting)
SOURCE: ENR

Only includes data from Top 225 firms.

**Comparing the Past
Decade's International Design Revenue**

(in \$ billions)

SOURCE: ENR

65.30*
2011**71.77**
2012**71.63**
2013**70.85**
2014**65.43**
2015**64.11**
2016**64.59**
2017**71.88**
2018**72.31**
2019**67.14**
2020

* The 2012 Top International Design firms list contained 200 firms.

future projects, many systems are being developed for contact-free business." Like many global companies, Samsung leans on references and experience to expand its portfolio of work in international markets, says Jeon. But even with virtual communication systems replacing in-person meetings, a lot can be lost in translation due to differences in culture.

"The technology, systems and methods are not much different on the global playground," explains Jeon, "but the client/labor/working culture is very different. Therefore, it is necessary to establish strategies for each region or country." He adds that "in Korea, understanding client and work [culture] is more important than the regulations."

Dohwa Engineering president Kwak Joon Sang agrees that "the cultural difference is probably the biggest." He says Koreans "try to finish their work quickly, while foreigners seem to use their time leisurely," explaining that a lack of cultural insight can cloud a company's vision for expansion into new markets. "We feel there are more regulations, as we are not familiar with each country's laws. However, if you get used to the laws of a country, you may feel that there are fewer regulations at times," Sang says.



"We think the cultural difference is probably the biggest. In the case of Koreans, they try to finish their work quickly, while foreigners seem to use their time leisurely."

Kwak Joon Sang,
President,
Dohwa
Engineering

The Top 225 International Design firms reported a mixed bag of regions that have the "greatest opportunities" for growth in the international construction market.

When it comes to infrastructure projects, TYPASA GROUP sees the greatest opportunities in Australia, Northern Europe, the U.S., Canada and Central and Southern Asia.

Large urban infrastructure projects are still in high demand, especially in transport (metros, railways, LRT and airports), water (dams for drinking water, water desalination and wastewater treatment plants) and energy (wind and solar), says TYPASA President and CEO Pablo Bueno Tomas. "New challenges are encountered in regions where sustainability standards are more demanding, as they require us to adopt new ways of designing."

Aurecon has its sights set on opportunities in Asia. "Asia also plays a pivotal role in rebalancing our portfolio over the next three to five years," says CEO William Cox. "The trend in the long-term remains very favorable for this part of the world, with nearly \$26 trillion expected to be invested in Asia between 2016 and 2030."

HOW THE TOP INTERNATIONAL DESIGN FIRMS SHARED THE 2020 MARKET

DESIGNER NATIONALITY	# OF FIRMS	INT'L REVENUE \$ MIL.		MIDDLE EAST \$ MIL.		ASIA \$ MIL.		AUS./OCEANIA \$ MIL.		AFRICA \$ MIL.		EUROPE \$ MIL.		UNITED STATES \$ MIL.		CANADA \$ MIL.		LAT. AMER. / CARIB. \$ MIL.	%	
AMERICAN	76	15664.1	23.3	1186.1	15.1	2089	22.9	1709.1	35.9	279.6	10.4	4621.8	24.9	NA	NA	5030	71.4	748.5	21.6	
AUSTRALIAN	7	6276.1	9.3	695.3	8.8	974.3	10.7	367.9	7.7	383.2	14.2	787.5	4.2	1952.5	14.3	792.3	11.3	323.2	9.3	
CANADIAN	4	11359.3	16.9	555	7.1	540.3	5.9	972.1	20.4	157	5.8	3372.4	18.2	5421.2	39.8	NA	NA	341.2	9.8	
CHINESE	24	3793.2	5.7	420.7	5.4	1983.9	21.7	99.5	2.1	464.9	17.2	354.5	1.9	72.8	0.5	2.8	0	394.1	11.4	
EUROPEAN	57	23633.7	35.2	3316.7	42.2	2037	22.3	1175.1	24.7	884.7	32.8	8772.8	47.3	4862.2	35.7	1051.1	14.9	1534.7	44.3	
BRITISH	4	6362.2	9.5	431.9	5.5	716.1	7.8	454	9.5	190.7	7.1	997.1	5.4	2184.6	16	858.8	12.2	529.1	15.3	
DUTCH	4	5203.7	7.8	467.8	6	271.6	3	595.3	12.5	76.2	2.8	1664.9	9	1871.4	13.7	61.5	0.9	195.1	5.6	
FRENCH	6	2047.5	3.1	366.6	4.7	303.4	3.3	64.3	1.3	170	6.3	908.9	4.9	53.4	0.4	41.2	0.6	139.8	4	
GERMAN	6	480.9	0.7	166.2	2.1	67.7	0.7	0	0	41.8	1.5	129.5	0.7	63.4	0.5	0	0	12.4	0.4	
ITALIAN	12	1031.3	1.5	211.5	2.7	129.3	1.4	6.5	0.1	143.2	5.3	428.3	2.3	93.5	0.7	4.1	0.1	14.9	0.4	
SPANISH	9	2583.5	3.8	1359.3	17.3	235.4	2.6	22.6	0.5	101	3.7	324.5	1.8	57.4	0.4	44.1	0.6	439.3	12.7	
OTHER EUROPEAN	16	5924.6	8.8	313.4	4	313.5	3.4	32.4	0.7	161.8	6	4319.6	23.3	538.5	4	41.4	0.6	204.1	5.9	
JAPANESE	10	955.5	1.4	53.4	0.7	485.9	5.3	11.4	0.2	60	2.2	244.1	1.3	30.4	0.2	37.3	0.5	33.2	1	
KOREAN	11	704.2	1	166.9	2.1	386.3	4.2	2.4	0.1	30.8	1.1	55	0.3	13.7	0.1	0.9	0	48.3	1.4	
ALL OTHERS	36	4744.4	7.1	1464.1	18.6	641.5	7	428.8	9	437.6	16.2	329.2	1.8	1275	9.4	126.7	1.8	41.6	1.2	
		225	67130.5		7858.2		9138.2		4766.3		2697.8		18537.3		13627.8		7041.1		3464.8	

SOURCE: ENR NOTE: EXCLUDES ARTIC/ANTARCTIC AND UNALLOCATED REVENUE. TOTAL PERCENTAGE MAY NOT SUM TO 100 DUE TO ROUNDING.

JACOBS is providing architectural services on the \$582-million expansion of the Royal Prince Alfred Hospital in Sydney, Australia.

The Top 10 by Market

1		TRANSPORTATION
RANK 2021 2020		Top 10 Revenue: \$10,540.1 Mil. Sector's Revenue: \$17,501.0 Mil.
1	1	WSP GLOBAL INC.
2	2	AECOM
3	4	SNC-LAVALIN INC.
4	3	JACOBS
5	5	DAR GROUP
6	9	MOTT MACDONALD
7	6	EGIS
8	8	ARUP GROUP LTD.
9	7	STANTEC INC.
10	10	SYSTRA

2		PETROLEUM
RANK 2021 2020		Top 10 Revenue: \$10,621.8 Mil. Sector's Revenue: \$12,320.6 Mil.
1	**	FLUOR
2	2	WORLEY LTD.
3	1	WOOD
4	3	TECNICAS REUNIDAS SA
5	4	FUGRO NV
6	7	MAIRE TECNIMONT SPA
7	8	PETROFAC LTD.
8	9	SNC-LAVALIN INC.
9	**	CHINA NATIONAL CHEMICAL ENG'G GROUP CORP LTD.
10	10	ARCADIS NV

3		BUILDING
RANK 2021 2020		Top 10 Revenue: \$6,904.4 Mil. Sector's Revenue: \$12,155.9 Mil.
1	3	WSP GLOBAL INC.
2	1	ARCADIS NV
3	2	DAR GROUP
4	4	AECOM
5	5	STANTEC INC.
6	7	SWECO
7	9	ARUP GROUP LTD.
8	8	SNC-LAVALIN INC.
9	6	RAMBOLL GROUP A/S
10	**	SURBANA JURONG PRIVATE LTD.

4		POWER
RANK 2021 2020		Top 10 Revenue: \$4,356.0 Mil. Sector's Revenue: \$7,082.4 Mil.
1	1	POWER CONSTRUCTION CORP. OF CHINA
2	2	CHINA ENERGY ENGINEERING CORP. LTD.
3	3	WSP GLOBAL INC.
4	9	SNC-LAVALIN INC.
5	5	TRACTEBEL
6	4	AFRY
7	8	FUGRO NV
8	**	ARCADIS NV
9	**	JACOBS
10	10	WORLEY LTD.

5		INDUSTRIAL
RANK 2021 2020		Top 10 Revenue: \$2,652.5 Mil. Sector's Revenue: \$3,423.8 Mil.
1	6	JACOBS
2	4	HATCH LTD.
3	**	FLUOR
4	1	WOOD
5	5	AFRY
6	2	WORLEY LTD.
7	7	SWECO
8	9	BECHTEL
9	8	ARCADIS NV
10	10	SNC-LAVALIN INC.

6		WATER
RANK 2021 2020		Top 10 Revenue: \$1,939.1 Mil. Sector's Revenue: \$3,033.5 Mil.
1	3	AECOM
2	2	STANTEC INC.
3	1	TETRA TECH INC.
4	4	JACOBS
5	5	SNC-LAVALIN INC.
6	7	GHD
7	10	ARCADIS NV
8	**	MOTT MACDONALD
9	8	WSP GLOBAL INC.
10	9	BLACK & VEATCH

7		HAZARDOUS WASTE
RANK 2021 2020		Top 10 Revenue: \$2,153.2 Mil. Sector's Revenue: \$2,322.0 Mil.
1	1	RAMBOLL GROUP A/S
2	2	AECOM
3	3	JACOBS
4	7	WSP GLOBAL INC.
5	4	GHD
6	5	SNC-LAVALIN INC.
7	6	WOOD
8	9	TETRA TECH INC.
9	8	ARCADIS NV
10	5	WOOD

8		SEWER/WASTE
RANK 2021 2020		Top 10 Revenue: \$1,272.4 Mil. Sector's Revenue: \$1,928.0 Mil.
1	1	STANTEC INC.
2	2	JACOBS
3	4	AECOM
4	6	MOTT MACDONALD
5	3	RAMBOLL GROUP A/S
6	5	GHD
7	8	COWI A/S
8	10	TETRA TECH INC.
9	9	BLACK & VEATCH
10	**	CDM SMITH

9		MANUFACTURING
RANK 2021 2020		Top 10 Revenue: \$1,096.8 Mil. Sector's Revenue: \$1,323.0 Mil.
1	1	LARSEN & TOUBRO LTD.
2	3	ARCADIS NV
3	2	WOOD
4	**	EXYTE
5	5	JACOBS
6	6	SAMOO ARCHITECTS & ENGINEERS
7	**	PM GROUP
8	8	ARUP GROUP LTD.
9	10	GOLDER
10	**	SWECO

With last month's approval of a five-year, \$715-billion INVEST in America bill—which includes packages for surface transportation and water infrastructure—the road to rebuilding U.S. infrastructure is taking shape and international firms are taking notice of the current administration's priorities.

"The U.S. will be a region with plenty of construction opportunities, especially with President Joe Biden's multi-billion-dollar clean energy initiative in renewable energy," says Min-Li Lee, vice president of

CTCI Corp., as well as investment in semiconductor facilities, data centers, life science facilities and infrastructure projects. "At the same time, however, contractors in the U.S. market are faced with challenges such as rising material costs and fewer skilled workers for clean energy projects."

But he notes not to forget strained trade relations, "Due to the U.S.-China trade war, in the Asian region, India, Indonesia and Vietnam also offer rich opportunities for us with the rapidly developing markets aris-

The Top 10 by Region

1		EUROPE	
RANK 2021 2020		Top 10 Revenue: \$11,627.3 Mil. Regional Revenue: \$18,537.1 Mil.	
1	1	JACOBS	
2	4	SNC-LAVALIN INC.	
3	3	SWECO	
4	2	WSP GLOBAL INC.	
5	9	AECOM	
6	7	ARCADIS NV	
7	8	RAMBOLL GROUP A/S	
8	10	AFRY	
9	6	WORLEY LTD.	
10	5	WOOD	

2		UNITED STATES	
RANK 2021 2020		Top 10 Revenue: \$11,350.7 Mil. Regional Revenue: \$13,627.9 Mil.	
1	2	WSP GLOBAL INC.	
2	3	STANTEC INC.	
3	4	ARCADIS NV	
4	1	WOOD	
5	6	SNC-LAVALIN INC.	
6	5	WORLEY LTD.	
7	7	DAR GROUP	
8	**	MOTT MACDONALD	
9	**	CARDNO LTD.	
10	10	GHD	

3		ASIA*	
RANK 2021 2020		Top 10 Revenue: \$4,177.3 Mil. Regional Revenue: \$9,137.9 Mil.	
1	**	POWER CONSTRUCTION CORP. OF CHINA	
2	**	AECOM	
3	**	WORLEY LTD.	
4	**	CHINA ENERGY ENGINEERING CORP. LTD.	
5	**	ARUP GROUP LTD.	
6	**	WSP GLOBAL INC.	
7	**	FLUOR	
8	**	DAR GROUP	
9	**	MEINHARDT GROUP INTERNATIONAL	
10	**	CHINA COMMUNICATIONS CONSTR. GROUP LTD.	

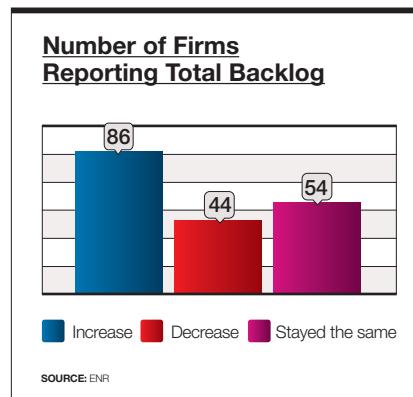
4		MIDDLE EAST	
RANK 2021 2020		Top 10 Revenue: \$4,207.1 Mil. Regional Revenue: \$7,858.0 Mil.	
1	1	TECNICAS REUNIDAS SA	
2	3	WORLEY LTD.	
3	2	DAR GROUP	
4	7	AECOM	
5	4	SNC-LAVALIN INC.	
6	5	KHATIB & ALAMI	
7	**	ARCADIS NV	
8	9	JACOBS	
9	8	MOTT MACDONALD	
10	10	FUGRO NV	

5		CANADA	
RANK 2021 2020		Top 10 Revenue: \$5,485.1 Mil. Regional Revenue: \$7,041.0 Mil.	
1	**	FLUOR	
2	1	WOOD	
3	5	AECOM	
4	2	WORLEY LTD.	
5	3	TETRA TECH INC.	
6	7	EXP	
7	6	GOLDER	
8	8	GHD	
9	**	JACOBS	
10	10	IBI GROUP INC.	

6		AUSTRALIA/OCEANIA*	
RANK 2021 2020		Top 10 Revenue: \$3,635.3 Mil. Regional Revenue: \$4,766.3 Mil.	
1	**	WSP GLOBAL INC.	
2	**	AECOM	
3	**	JACOBS	
4	**	ARCADIS NV	
5	**	SURBANA JURONG PRIVATE LTD.	
6	**	ARUP GROUP LTD.	
7	**	TETRA TECH INC.	
8	**	AURECON	
9	**	MOTT MACDONALD	
10	**	HATCH LTD.	

7		LAT. AMER./CARIBBEAN	
RANK 2021 2020		Top 10 Revenue: \$1,988.7 Mil. Regional Revenue: \$3,464.8 Mil.	
1	1	WOOD	
2	5	POWER CONSTRUCTION CORP. OF CHINA	
3	3	WORLEY LTD.	
4	**	FLUOR	
5	4	AYESA	
6	**	AECOM	
7	10	HATCH LTD.	
8	7	IDOM	
9	8	ARCADIS NV	
10	2	BECHTEL	

8		AFRICA	
RANK 2021 2020		Top 10 Revenue: \$1080.0 Mil. Regional Revenue: \$2,697.6 Mil.	
1	4	WORLEY LTD.	
2	6	DRA GLOBAL LTD	
3	3	DAR GROUP	
4	8	HATCH LTD.	
5	2	MOTT MACDONALD	
6	**	POWER CONSTRUCTION CORP. OF CHINA	
7	**	MAIRE TECNIMONT SPA	
8	1	AURECON	
9	9	CHINA COMMUNICATIONS CONSTR. GROUP LTD.	
10	10	EGIS	



ing from the migration of traditional labor-intensive industry and high-tech.”

International Market Insights

Over the years, the U.S. share of the international market has changed. U.S.-based firms had 34.2% of the market in 2012 but that figure fell to 23.3% this year. In 2012, American firms averaged \$292.35 million in international revenue. In 2020, that number was \$206.14 million. Long-term ENR data shows Chinese

On the Web

For expanded content on the ENR Top Lists, see ENR.com/toplists.

firms have gradually increased market share from 0.8% in 2003 to 5.6% this year.

Overall, seven reported mergers and acquisitions among Top 225 firms have made the list slightly more top heavy in terms of reported revenue, according to ENR data. The top 25 listed firms accounted for 65.12% of total international revenue in 2012. In this year's list, the top 25 firms accounted for 72.5%, a 11.3% increase. Of this year's Top 225, 192 firms had less revenue than firms in equivalent ranked positions

last year. Among 184 firms that answered questions about company backlogs, 23.9% reported they were lower than at the same time last year. Previously, that figure was 12.2%.

Collectively, more Top 225 firms reported more decreases in their international staff than increases, a first according to the data ENR has on record. About 34.4% of firms reported shrinking international staff, 32.5% reported increases and 33.1% reportedly kept staff the same. Last year, 13.86% of firms said they decreased international staff.

Last year's No. 1 firm, Wood, dropped to No. 6 after a substantial dip in revenue—falling from \$6.27 billion on last year's list to \$3.21 billion this year for an almost 50% decline. Notably, the company's international petroleum revenue decreased from \$3.6 billion to about \$2 billion and industrial process revenue decreased from \$939 million to \$307 million.

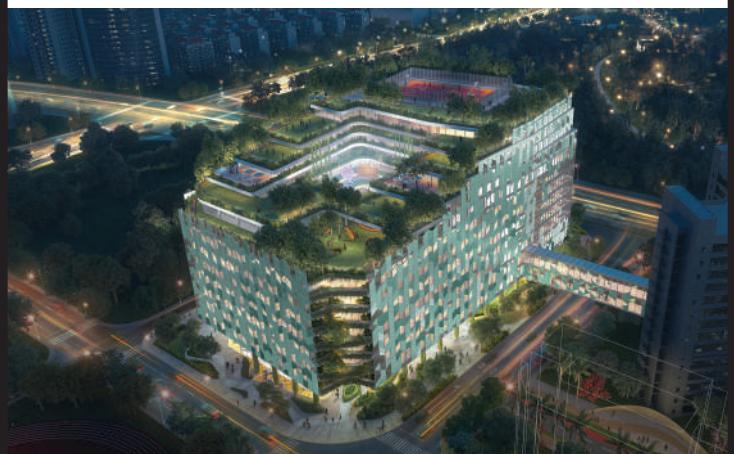
"Wood has not escaped from COVID-19 unscathed since the pandemic presented a systemic risk to business across our global footprint," says Azad Hessamodini, president of growth and development, about the company's revenue change. Compounding that, and as a result of widespread lockdowns in 2020 and the ensuing slowdown in economy, he says "demand for hydrocarbons was significantly curtailed, leading to a surplus in supply and dampening activity and investment in that sector." Early in 2020, before the pandemic ramped up, the company also completed divestment of its nuclear business, which further contributed to the overall year-on-year revenue decline, says Hessamodini.

"Good news is that we are seeing tangible outcomes in terms of improved backlog and pipeline of opportunities as business activity approaches pre-COVID levels," says the CEO. COVID-19 has had a clear impact on the company's ability to reach new clients, he explains, "compounded by difficulties with site access, which dampened our full capacity to execute work-in-hand. We see a lasting effect in productivity gains from technology implementations during COVID-19, but as vaccination rates approach the target herd-immunity levels, we look forward to getting back to exploring new client opportunities."

Maintaining existing relationships in a virtual world has been a challenge felt by nearly all Top 225 global companies. Adapting to current market conditions is a crucial first step, says Thomas Spitaels, CEO of TPF SA. "Looking back, I think we can say that COVID-19 was also an opportunity to test our adaptability," he says. The company enjoyed success last year by overlapping its operational and social objectives. "What we had been discussing for years was

Hospitals | By Jonathan Keller

Surbana's Garden in Shenzhen



Surbana Jurong (No. 24) subsidiary B+H Architects is designer on the Shenzhen Children's Hospital and Science and Education building in China. The design aims to create a "micro-landscape" with rooftop gardens.



"Looking back, I think we can say that COVID-19 was also an opportunity to test our adaptability."

Thomas Spitaels,
CEO, TPF SA

implemented in a few weeks, with results that overall were better than expected," says Spitaels. "Reducing commuting to work meetings is something that will certainly remain with us as a legacy and can be an important asset toward our climate change objectives," he says. "How we are going to integrate the flexibilization of work and the impacts that this will have on the world labor market will be the great challenge of the coming years."

Europe's Climate Change Clean Up

Emerging from pandemic lockdowns, European design firms see good prospects in planned infrastructure investments to rebuild national economies. And with variants of the "build back better" mantra being repeated in many countries, the firms are gearing up for a boost in environmental work.

In areas such as digitalization, climate and social enhancement, the pandemic has "acted as a great accelerator of trends that were already there," says Mike Haigh, chair of U.K.-based Mott MacDonald Group. He is "cautiously optimistic" about prospects. But the next 12 months will be "an undulating journey," he says.

While the pandemic weakened the private building sector, infrastructure demand remains "good" for Stockholm-based Sweco A.B., says Åsa Bergman, president and CEO. She sees signs of market improvement and "our order book remains strong."

Mining | By Jonathan Keller

DRA Digs for Gold



According to World Bank data, the Republic of Guinea has one of the fastest growing GDPs in the world, including a 7% rise in 2020. Much of that increase is driven by the country's mineral wealth, particularly bauxite, but also gold. DRA Global Inc. (**No. 60**) was awarded the contract for one of Guinea's newest gold mines, the Tri-K Gold project, after completion of a Definitive Feasibility Study.

Long experience working in Africa prepared DRA Global to deliver during COVID. "We delivered projects in Africa during the Ebola outbreak so we have an idea of some of the requirements," says Senior Vice President Christo Visser. Strict quarantine measures required a

major commitment from on-site staff. "Some of them couldn't get home for around six months to South Africa due to travel and quarantine restrictions," adds Visser. "Their and their families' commitment has been absolutely admirable."

The site centers around the gold processing plant, which will extract gold using both gravity and Carbon-in-Leach processes. It adds a leaching agent, a dilute cyanide solution, and activated carbon together to the mix of ore and water. The leaching agent removes the gold from the ore, which is then adsorbed by the carbon.

The plant aims to produce 120,000 ounces of gold per year.

Business at Netherlands-based Royal HaskoningDHV has been mixed, with data centers "booming" while its airport design unit has been hit by pandemic lockdowns, says Niels Schallenberg, global director of water and digital for the firm. The Netherlands government "helped a lot by continuing their business," he adds.

Denmark's Cowi A.B. reports rapid growth in new orders following last year's "best results ever," says Lars-Peter Søbye, president and CEO.

For SNC-Lavalin's engineering, design and project management unit, Atkins, group sales have been flat and "slipping" a little in the U.S. and Middle East,

according to Phillip Hoare, president. But demand is strong this year, and "we've grown our backlog ... in every region," he adds.

Cowi and other firms stand to benefit from "massive investment" in infrastructure planned by governments to rebuild post pandemic economies, says Søbye. "We have [already] started benefitting from the plans," he adds. Haigh is also optimistic about post pandemic recovery, now increasingly underpinned by climate considerations.

Remote Control

Sustainability is "a core area of our expertise," says Bergman. Based in Nordic Europe, "we have an advantage due to the fact that we are working in countries ... that have had [concerns about] sustainability for a very long time," she says. Sweco is "ramping up" recruitment in climate related sectors which are "where we will need resources going forward," Bergman points out.

With the expected surge in environmental work, Søbye is "really concerned about running out of talent." He urges governments to boost skills training in the sector while "we as a business [also] have our responsibility." Creating "attractive workplaces" is one responsibility he cites, which is being guided by the pandemic experiences.

After adapting quickly to pandemic working conditions, Cowi is reviewing future office options and will start trials on new arrangements this summer. "We don't have all the answers yet," says Søbye. Royal HaskoningDHV's Schallenberg expects "hybrid" arrangements with home offices for regular work and in-person interaction for innovative activities.

Learning to work remotely has been a beneficial outcome of the pandemic, but as a "creative industry" design firms need face-to-face contact also, says Hoare. "Things will never be as they were before," adds Haigh. He sees some regions reverting to 100% office work while in the U.K., for example, one or two days at home could become the norm. Offices will need "collaborative spaces" with fewer staff "just sitting at a desk."

Pandemic lockdowns have also cut "travel costs and out-of-pocket expenses" to underpin profit margins, says Schallenberg. Such savings are in part "here to stay," believes Sweco's CFO Olof Stålnacke.

Atkins generated savings by reducing travel and accommodation requirements and by being "more agile and flexible" in its office use, says Hoare. "We upped our investment in digital" focusing on design transformation, project management and digital twins, he adds.

Royal HaskoningDHV's digital investments will allow the firm to move downstream from project design to supporting "the whole life cycle" of assets, says Schallenberg. Now with around 350 staff, the digital business is growing by 30-50% a year, he adds. The company is also developing software for sale.

Booming Business Markets

As the pandemic ebbs and flows around the world, Asian operations are "pretty much locked down, while U.S. and U.K. offices are reopening," says Haigh. In North America, Mott McDonald had "decent growth" last year and predicts more this year, he adds. Expansion in Canada has been "tremendous" in the last two to three years.

Meanwhile, the U.K. "is just booming ... we are expecting a growth rate of about 10% [a year]," says Søbye. With investment flowing into U.K. infrastructure projects, such as high speed rail, the market for Atkins is "very positive," says Hoare. U.K. demand remains "pretty strong," adds Haigh.

But with staff still being furloughed, the U.K. is "challenging," says Bergman, who is "positive" about the firm's long term prospects. In Germany, where she says Sweco has various troubled projects, new leadership has begun turning the business round. "We are now much more strict when we come to project accounting and project governance," CFO Stålnacke points out.

In the Nordic region, Sweco's business is reporting double-digit profit margins in Sweden while conditions in Denmark and Norway are improving, according to Bergman. Cowi's Scandinavian market is "very strong" particularly in Norway and Sweden, Søbye further explains.

In Asia, prospects for Royal HaskoningDHV "continue to grow," particularly in Vietnam, the Philippines and Australia, according to Schallenberg. But despite

its "big potential," Indonesia "is still not taking off," says the executive.

Cowi is reassessing its project involvement in Singapore, where it has struggled to gain a toehold since moving there a few years ago, according to Søbye.

Hong Kong, where Atkins has deep roots, is a solid market with potentially destabilizing political undercurrents. The company is aware "how fast the situation there can change," says CEO Hoare. For Mott McDonald, demand remains good in Singapore, Hong Kong and also India, despite the severe pandemic there, says Haigh.

Royal HaskoningDHV's roughly 200 India-based staff are being kept busy locally, especially in the water and port sectors, says Schallenberg. Unlike some competitors in India, "we are not playing the offshore card" of using relatively low local wages to support work in third countries, he adds. With some 2,000 staff, SNC Lavalin's India resource base for work in third countries is now placing greater emphasis on digitization and automation, says Hoare.

SNC Lavalin is a relatively new entrant to Australia's burgeoning infrastructure market. Having secured work recently on the Sydney Metro transit system project, the firm "has turned a corner penetrating that market," says Hoare.

Australia is a "very important market" for Mott McDonald, which has grown from zero to nearly 1,000 staff in a decade, according to Haigh.

With impacts from COVID-19 and resulting low oil prices, the Middle East has been "a real challenge" for Atkins. However, in Saudi Arabia, the company's order book "is starting to grow again after a year of decline," says Hoare.

Time will tell how much of that growth will withstand the ebbs and flows of the changing post-pandemic market.

How To Read the Tables

Companies are ranked according to revenue for design services performed in 2020 in \$ millions (*). Those with subsidiaries are indicated by (†). For information on subsidiaries and where each firm worked outside of the U.S., see www.enr.com. **Firms not ranked last year. Some markets may not add up to 100% due to omission of "other" miscellaneous market category and rounding. **NA**-Not available.

Key to type of firm A-architect; E-engineer; EC-engineer-contractor; AE-architect-engineer; EA-engineer-

architect; ENV-environmental; GE-geotechnical engineer; L-landscape architect; P-planner; O-other. Other combinations possible. Firms classified themselves.

General Building includes commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.

Manufacturing includes auto, electronic assembly, textile plants, etc.

Power comprises thermal and hydroelectric power plants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.

Water Supply includes dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and potability treatment plants, pumping stations, etc.

Sewage/Solid Waste includes sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.

Industrial Process includes pulp and paper mills, steel mills, non-ferrous metal

refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.

Petroleum comprises refineries, petrochemical plants, offshore facilities, pipelines, etc.

Transportation includes airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.

Hazardous Waste includes chemical and nuclear-waste treatment, asbestos and lead abatement, etc.

Telecommunications includes transmission lines and cabling, towers and antennae, data centers, etc.

RANK 2021	2020 FIRM	FIRM TYPE	2020 INT'L REVENUE												
			IN \$ MIL	% OF TOTAL REV.		GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM	
1	2 WSP GLOBAL INC., Montreal, Quebec, Canada†	E	4,707.3	85	19	0	8	1	1	1	48	5	1		
2	3 WORLEY LTD., North Sydney, New South Wales, Australia	EC	3,948.1	85	0	0	4	1	0	56	0	0	0		
3	5 AECOM, Los Angeles, Calif., U.S.A.	EA	3,606.4	46	12	0	1	5	2	1	21	4	0		
4	6 SNC-LAVALIN INC., Montreal, Quebec, Canada†	O	3,484.1	86	13	0	8	5	0	10	35	5	0		
5	4 ARCADIS NV, Amsterdam, Netherlands†	E	3,436.0	91	27	5	7	2	0	9	10	2	0		
6	1 WOOD, Aberdeen, Scotland, U.K.	EC	3,207.2	82	2	4	3	2	1	59	4	5	0		
7	** FLUOR, Irving, Texas, U.S.A.†	EC	2,962.4	76	0	0	0	0	0	73	3	0	0		
8	7 JACOBS, Dallas, Texas, U.S.A.†	EAC	2,909.0	29	2	1	3	2	2	6	11	3	0		
9	8 STANTEC INC., Edmonton, Alberta, Canada†	O	2,441.9	75	19	1	6	12	10	3	18	2	0		
10	9 DAR GROUP, Dubai, U.A.E.†	EA	1,859.8	100	53	0	2	2	2	1	37	0	1		
11	11 TECNICAS REUNIDAS SA, Madrid, Spain†	EC	1,496.8	94	0	0	4	0	0	90	0	0	0		
12	10 RAMBOLL GROUP A/S, Copenhagen, Denmark	O	1,496.7	80	22	1	3	2	7	3	18	24	0		
13	14 SWECO, Stockholm, Sweden	EA	1,480.0	65	25	1	6	2	2	8	20	0	0		
14	15 ARUP GROUP LTD., London, England, U.K.†	E	1,451.5	66	25	1	2	2	1	2	28	0	3		
15	13 FUGRO NV, Leidschendam, Netherlands	GE	1,344.4	85	11	0	20	2	0	39	4	0	3		
16	12 POWER CONSTRUCTION CORP. OF CHINA, Beijing, China†	EC	1,295.5	10	0	0	10	0	0	0	0	0	0		
17	16 MOTT MACDONALD, Croydon, England, U.K.†	E	1,287.3	57	7	0	5	4	6	7	28	0	0		
18	18 AFRY, Stockholm, Sweden	A	1,041.0	48	5	1	15	1	1	13	11	0	0		
19	20 GHD, Sydney, New South Wales, Australia†	O	848.5	55	11	0	1	8	8	3	7	16	0		
20	19 TETRA TECH INC., Pasadena, Calif., U.S.A.	E	840.0	28	3	0	5	10	2	1	4	3	0		
21	21 EGIS, Guyancourt, France†	E	820.2	63	12	0	2	2	0	0	46	0	0		
22	31 HATCH LTD., Mississauga, Ontario, Canada†	EC	727.0	53	0	0	2	2	0	27	14	0	0		
23	23 GOLDER, Palm Beach Gardens, Fla., U.S.A.†	E	722.6	73	7	2	3	2	2	18	14	3	0		
24	26 SURBANA JURONG PRIVATE LTD., Singapore†	EA	711.0	62	24	0	8	4	0	0	25	1	0		
25	25 LARSEN & TOUBRO LTD., Chennai, India†	EC	676.2	75	0	49	0	0	1	20	3	0	2		
26	29 COWI A/S, Kongens Lyngby, Denmark†	E	664.5	63	14	0	3	4	7	0	34	0	0		
27	24 CHINA ENERGY ENGINEERING CORP. LTD., Beijing, China†	EC	631.5	7	0	0	7	0	0	0	0	0	0		
28	27 CARDNO LTD., Fortitude Valley, Queensland, Australia†	E	599.0	61	0	0	0	0	0	0	0	0	0		
29	33 SYSTRA, Paris, France†	E	571.0	72	0	0	0	0	0	0	72	0	0		
30	30 MAIRE TECNIMONT SPA, Milan, Italy†	EC	543.4	93	0	0	0	0	0	93	0	0	0		
31	40 CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD., Beijing, China†	EA	452.8	7	0	0	0	0	0	0	7	0	0		
32	34 TRACTEBEL, Brussels, Belgium	E	436.3	62	4	0	46	0	0	5	2	2	0		
33	32 PETROFAC LTD., Jersey, England, U.K.†	EC	416.3	100	0	0	4	0	0	96	0	0	0		
34	35 AURECON, Melbourne, Victoria, Australia	E	407.1	35	15	0	4	0	0	15	0	1			
35	28 INTERTEK-PSI, Arlington Heights, Ill., U.S.A.†	O	400.0	44	0	0	0	0	0	0	0	0	0		
36	39 NIPPON KOEI GROUP, Tokyo, Japan†	EA	394.6	44	16	0	4	3	1	0	12	0	0		
37	42 EXP, Chicago, Ill., U.S.A.	EA	370.9	52	17	0	2	2	3	1	26	0	0		
38	38 KHATIB & ALAMI, Beirut, Lebanon†	EA	370.4	94	42	0	6	13	11	3	16	0	0		
39	** CHINA NATIONAL CHEMICAL ENG'G GROUP CORP. LTD., Beijing, China†	EC	369.8	20	1	0	2	0	0	14	2	0	0		
40	41 PARSONS, Centreville, Va., U.S.A.†	EC	335.9	23	3	0	0	1	0	0	16	4	0		
41	36 BLACK & VEATCH, Overland Park, Kan., U.S.A.†	EC	332.8	25	3	0	7	6	5	3	1	0	0		
42	37 BECHTEL, Reston, Va., U.S.A.†	EC	320.0	37	1	0	0	0	0	27	5	0	3		
43	48 HDR, Omaha, Neb., U.S.A.†	EA	312.8	13	7	0	0	0	0	0	4	0	2		
44	43 ROYAL HASKONINGDHV, Amersfoort, Netherlands†	E	299.9	44	7	0	2	7	4	0	20	0	3		
45	45 MEINHARDT GROUP INTERNATIONAL, Melbourne, Victoria, Australia†	E	296.7	90	56	3	1	1	2	1	22	0	4		
46	60 ARTELIA, Choisy le Roi, France†	E	283.4	42	19	0	5	3	1	7	7	0	0		
47	46 IDOM, Bilbao, Spain†	EA	280.7	79	8	1	20	1	2	23	18	0	1		
48	52 TECNICA Y PROYECTOS SA (TYPSCA), Madrid, Spain†	AE	252.9	77	15	0	8	10	3	0	40	0	0		
49	47 IBI GROUP INC., Columbus, Ohio, U.S.A.	AE	251.7	67	44	0	0	0	1	0	9	0	0		
50	54 AYESA, Seville, Spain	EA	228.2	73	4	0	3	16	3	7	38	0	1		
51	53 SAMSUNG ENGINEERING CO. LTD., Seoul, South Korea†	E	227.6	68	0	5	0	0	5	57	0	0	0		

RANK 2021	FIRM 2020	FIRM TYPE	2020 INT'L REVENUE		GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM	
			IN \$ MIL	% OF TOTAL REV.										
52	49	TPF SA, Brussels, Belgium†	E	225.4	88	21	0	1	5	4	1	47	0	1
53	50	GENSLER, Los Angeles, Calif., U.S.A.	A	222.5	17	16	0	0	0	0	0	0	0	1
54	51	ORIENTAL CONSULTANTS GLOBAL, Shibuyaku, Japan†	E	203.0	34	3	0	0	1	0	0	29	0	0
55	73	DOHWA ENGINEERING CO. LTD., Seoul, South Korea†	EC	201.4	37	0	0	26	1	2	0	7	0	0
56	**	CHINA PETROLEUM ENGINEERING CO. LTD., Beijing, China†	EC	195.0	27	0	0	0	0	0	27	0	0	0
57	64	DPS GROUP, Cork, Ireland†	E	194.0	70	0	0	0	0	0	0	0	0	0
58	57	RINA CONSULTING, Genoa, Italy†	E	187.0	72	0	0	0	0	0	0	0	0	0
59	62	ASSYSTEM, Courbevoie, France	EA	183.0	41	7	0	29	0	0	0	6	0	0
60	63	DRA GLOBAL LTD, Perth, Australia†	EC	168.7	76	0	0	0	0	0	0	0	0	0
61	59	KOHN PEDERSEN FOX ASSOCIATES PC, New York, N.Y., U.S.A.	A	165.6	75	66	0	0	0	0	0	10	0	0
62	67	FICHTNER GROUP, Stuttgart, Germany†	E	153.1	55	0	0	40	9	5	0	0	0	0
63	71	PM GROUP, Dublin, Ireland†	EA	151.9	52	0	11	0	0	0	34	0	0	6
64	69	DORSCH HOLDING GMBH, Frankfurt am Main, Germany†	E	150.9	83	4	0	4	24	30	1	16	0	0
65	66	SENER GRUPO DE INGENIERIA SA, Getxo, Bizkaia, Spain†	EC	149.4	84	1	1	5	1	0	8	67	0	0
66	65	CTI ENGINEERING GROUP, Chuo-ku, Japan†	E	146.3	25	10	0	0	0	2	0	11	0	0
67	78	CDM SMITH, Boston, Mass., U.S.A.†	EC	143.7	18	0	0	0	4	7	0	5	3	0
68	70	ITALCONSULT SPA, Rome, Italy†	E	131.8	95	24	0	10	7	5	0	48	0	0
69	58	CHINA NATIONAL MACHINERY INDUSTRY CORP., Beijing, China†	EC	127.0	14	1	0	8	1	0	1	1	0	0
70	92	CHINA RAILWAY CONSTRUCTION CORP. LTD., Beijing, China†	A	127.0	5	0	0	0	0	0	0	4	0	0
71	72	BILFINGER TEBODIN, The Hague, Netherlands	E	123.4	64	2	4	1	0	0	39	3	0	0
72	61	SKIDMORE OWINGS & MERRILL, New York, N.Y., U.S.A.†	AE	122.0	36	34	0	0	0	0	0	2	0	0
73	**	EXYTE GMBH, Stuttgart, Germany†	EC	106.0	51	0	47	0	0	0	5	0	0	0
74	74	BECA GROUP LTD., Auckland, New Zealand†	EA	105.7	28	8	4	2	2	0	5	6	0	0
75	80	MORRISON HERSHFIELD, Atlanta, Ga., U.S.A.†	EA	104.2	74	23	0	1	2	4	0	38	0	6
76	84	SETEC, Paris, France†	E	102.9	26	3	1	6	0	0	0	15	0	0
77	**	ZUTARI (PTY) LTD., Tshwane, Gauteng, South Africa†	E	97.7	61	19	1	8	12	0	1	19	0	0
78	76	JSTI GROUP, Nanjing, China†	E	93.3	12	0	0	0	0	0	0	12	0	0
79	**	INGEROP, Rueil-Malmaison, France†	E	87.0	29	8	0	0	1	0	5	15	0	0
80	79	HOK, St. Louis, Mo., U.S.A.	AE	85.3	19	18	0	0	0	0	0	1	0	0
81	108	INTEGRAL GROUP, Oakland, Calif., U.S.A.	E	77.3	73	68	1	0	0	0	0	3	0	0
82	**	ACS ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA, Madrid, Spain†	EC	77.0	100	45	0	0	1	1	3	48	0	0
83	81	SINOPEC ENGINEERING (GROUP) CO. LTD., Beijing, China†	EC	75.8	7	0	0	0	0	0	7	0	0	0
84	121	CHINA RAILWAY GROUP LTD., Beijing, China†	EC	75.1	3	0	0	0	0	0	0	3	0	0
85	82	ASSOCIATED CONSULTING ENGINEERS, Athens, Greece†	E	75.0	91	30	0	1	11	28	2	15	2	2
86	85	CTCI CORP., Taipei, Taiwan†	EC	74.4	52	0	4	3	0	6	38	1	0	0
87	86	SK ECOPLANT, Seoul, South Korea†	EC	70.6	60	0	6	0	0	0	54	0	0	0
88	93	NORR, Chicago, Ill., U.S.A.†	AE	67.1	53	46	0	0	0	0	0	7	0	0
89	87	SSH, Manama, Bahrain†	AE	66.8	95	86	0	0	0	0	0	9	0	0
90	94	PERKINS EASTMAN, New York, N.Y., U.S.A.†	A	66.1	25	25	0	0	0	0	0	0	0	0
91	91	ECG ENGINEERING CONSULTANTS GROUP SA, Cairo, Egypt	EA	63.7	56	45	0	2	4	1	2	3	0	0
92	88	NKY ARCHITECTS AND ENGINEERS, Ankara, Turkey	AE	63.3	89	82	0	0	0	0	1	3	0	0
93	103	POPULOUS, Kansas City, Mo., U.S.A.	A	62.7	33	0	0	0	0	0	0	0	0	0
94	99	STUDI INTERNATIONAL, Tunis, Tunisia†	E	62.0	94	9	0	9	19	10	0	37	0	7
95	89	AEGION CORP., Chesterfield, Mo., U.S.A.†	EC	60.6	31	2	0	0	0	5	23	1	0	0
96	101	CHINA INTERNATIONAL WATER & ELECTRIC CORP. (CWE), Beijing, China	EC	60.0	100	0	0	94	1	0	0	6	0	0
97	105	PAGE, Washington, D.C., U.S.A.†	AE	59.8	29	29	0	0	0	0	0	0	0	0
98	96	KEPCO ENGINEERING & CONSTRUCTION CO. INC., Gimcheon-si, South Korea	AE	59.1	15	0	0	15	0	0	0	0	0	0
99	134	KIEWIT CORP., Omaha, Neb., U.S.A.†	EC	58.9	6	0	0	1	0	0	1	4	0	0
100	106	SARGENT & LUNDY, Chicago, Ill., U.S.A.†	E	58.8	11	0	0	11	0	0	0	0	0	0
101	130	ZUHAIR FAYEZ PARTNERSHIP CONSULTANTS, Riyadh, Saudi Arabia	AE	57.4	27	11	0	0	3	0	0	5	0	0
102	97	CHINA RAILWAY DESIGN CORP., Tianjin, China†	AE	57.0	6	0	0	0	0	0	6	0	0	0

BILFINGER TEBODIN will be designer of a cellulosic ethanol plant in Romania that aims to produce 50,000 tons of the biofuel annually.

RANK 2021	2020 FIRM	FIRM TYPE	2020 INT'L REVENUE			GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			IN \$ MIL	% OF TOTAL REV.										
103	77 BURNS & MCDONNELL, Kansas City, Mo., U.S.A. [†]	EAC	55.4	3	0	0	2	0	0	0	0	0	0	1
104	95 KEO INTERNATIONAL CONSULTANTS, Kuwait City, Kuwait	AEP	54.2	92	87	0	0	0	4	0	1	0	0	0
105	113 GEOSYNTEC CONSULTANTS, Boca Raton, Fla., U.S.A. [†]	E	53.2	13	0	0	1	1	1	0	0	10	0	0
106	118 CHODAI GROUP, Tokyo, Japan [†]	E	53.1	19	1	0	1	0	0	0	0	16	0	0
107	112 EMPRESARIOS AGRUPADOS INTERNACIONAL SA, Madrid, Spain [†]	EA	52.5	50	4	0	43	0	0	0	0	0	0	2
108	110 SAMOO ARCHITECTS & ENGINEERS, Seoul, South Korea	AE	52.3	26	3	23	0	0	0	0	0	0	0	0
109	104 THORNTON TOMASETTI, New York, N.Y., U.S.A.	EA	52.2	19	16	0	0	0	0	0	2	1	0	0
110	68 ATLAS GROUP, Katy, Texas, U.S.A. [†]	EA	52.0	100	100	0	0	0	0	0	0	0	0	0
111	102 WATG, Irvine, Calif., U.S.A.	A	48.7	67	67	0	0	0	0	0	0	0	0	0
112	119 SHAKER GROUP, Dubai, U.A.E. [†]	E	47.7	96	38	9	20	6	7	5	6	0	5	
113	126 DEWAN ARCHITECTS + ENGINEERS, Dubai, U.A.E.	AE	47.5	88	88	0	0	0	0	0	0	0	0	0
114	145 JGC HOLDINGS CORP., Yokohama, Japan [†]	E	47.0	71	0	0	0	0	0	0	71	0	0	0
115	125 ARCHITECTURE & PLANNING GROUP, Abu Dhabi, U.A.E.	AE	43.2	73	73	0	0	0	0	0	0	0	0	0
116	116 ENERGOPROJEKT HOLDING PLC, Belgrade, Serbia [†]	E	42.4	68	0	0	61	5	0	2	0	0	0	0
117	98 HKS, Dallas, Texas, U.S.A.	A	40.1	10	10	0	0	0	0	0	0	0	0	0
118	115 TATA CONSULTING ENGINEERS LTD., Mumbai, India	E	39.9	43	0	0	0	0	0	0	0	0	0	0
119	122 ARCPPLUS GROUP PLC, Shanghai, China [†]	AE	39.5	5	5	0	0	0	0	0	0	0	0	0
120	124 INGENIERIA Y ECONOMIA DEL TRANSPORTE SA (INECO), Madrid, Spain	E	38.4	16	0	0	0	0	0	0	0	16	0	0
121	127 IPS-INTEGRATED PROJECT SERVICES LLC, Blue Bell, Pa., U.S.A. [†]	EA	37.8	24	0	0	0	0	0	0	24	0	0	0
122	137 LOMBARDI GROUP, Bellinzona-Giubiasco, Switzerland [†]	E	37.5	60	0	0	17	2	0	0	42	0	0	0
123	153 CONSOLIDATED CONSULT. FOR ENG'G & ENV. (CC GROUP), Amman, Jordan	E	36.8	83	38	0	5	38	2	0	0	0	0	0
124	131 STANLEY CONSULTANTS, Muscatine, Iowa, U.S.A. [†]	EA	35.6	17	14	0	2	0	0	0	2	0	0	0
125	111 CHINA METALLURGICAL GROUP CORP., Beijing, China [†]	EC	34.3	5	0	0	0	0	0	4	0	0	0	0
126	144 YACHIYO ENGINEERING CO. LTD., Asakusabashi, Japan	E	33.5	15	0	0	2	3	3	0	6	0	1	
127	143 POWER ENGINEERS INC., Hailey, Idaho, U.S.A.	E	32.5	6	0	0	6	0	0	0	0	0	0	0
128	120 NBBJ, Seattle, Wash., U.S.A.	A	32.2	14	14	0	0	0	0	0	0	0	0	0
129	100 CONSOLIDATED CONTRACTORS GROUP, Athens, Greece [†]	O	31.6	100	16	0	4	0	0	36	44	0	0	0
130	133 IRD ENGINEERING SRL, Rome, Italy	E	31.5	99	1	0	0	0	2	0	85	0	0	0
131	139 GANNETT FLEMING, Camp Hill, Pa., U.S.A.	EA	29.9	5	0	0	0	0	0	0	4	0	0	0
132	** RSP ARCHITECTS PLANNERS & ENGINEERS, Singapore [†]	O	29.2	46	40	0	0	0	0	1	1	0	0	0
133	135 HOCHTIEF AG, Essen, Germany [†]	EC	29.0	38	8	0	0	1	1	3	23	0	0	0
134	123 GEODATA ENGINEERING SPA, Torino, Italy [†]	E	27.4	89	2	0	26	1	7	0	54	0	0	0
135	138 ARABTECH JARDANEH, Amman, Jordan [†]	EA	27.4	81	67	0	0	0	10	2	1	0	0	0
136	107 CHANGJIANG INST. OF SURVEY PLANNING DESIGN, Wuhan, China [†]	EC	26.9	7	0	0	4	2	0	0	1	0	0	0
137	128 PADECO CO. LTD., Minato-ku, Tokyo, Japan [†]	EA	26.8	100	0	0	0	2	0	0	41	0	0	0
138	129 MANENS-TIFS SPA, Padova, Italy	E	26.8	66	66	0	0	0	0	0	0	0	0	0
139	155 AMG AL AMAR CONSULTING GROUP SA, Cairo, Egypt [†]	EA	26.6	71	55	4	2	3	3	0	3	0	1	
140	204 HEERIM ARCHITECTS & PLANNERS CO. LTD., Seoul, South Korea	EA	25.7	21	19	0	0	0	0	0	3	0	0	0
141	154 CDDI GROUP, Shanghai, China	AE	25.6	6	0	0	0	0	0	0	0	0	0	0
142	141 ITALFERR SPA, Rome, Italy [†]	E	25.1	9	0	0	0	0	0	0	9	0	0	0
143	** DREES & SOMMER, Stuttgart, Germany [†]	E	22.3	100	100	0	0	0	0	0	0	0	0	0
144	214 CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD., Beijing, China [†]	A	22.1	1	1	0	0	0	0	0	0	0	0	0
145	156 JAN DE NUL GROUP (SOFIDRA SA), Capellen, Luxembourg [†]	EC	22.0	100	5	0	0	0	0	5	9	0	0	0
146	** THE MILLER HULL PARTNERSHIP LLP, Seattle, Wash., U.S.A.	A	21.4	55	52	0	0	0	3	0	0	0	0	0
147	181 SHENYANG YUANDA ALUMINUM INDUS. ENG'G CO. LTD., Shenyang, China [†]	EC	20.9	100	98	0	0	0	0	0	2	0	0	0
148	** PACIFIC CONSULTANTS CO. LTD., Tokyo, Japan	E	20.6	5	0	0	0	0	0	0	3	0	0	0
149	149 KAJIMA CORP., Tokyo, Japan [†]	O	19.7	7	1	2	0	0	0	3	0	0	0	0
150	163 CES CONSULTING ENGINEERS SALZGITTER GMBH, Braunschweig, Germany	E	19.6	100	14	0	0	43	41	0	2	0	0	0
151	150 DAY & ZIMMERMANN, Philadelphia, Pa., U.S.A. [†]	AE	19.5	38	38	0	0	0	0	0	0	0	0	0
152	166 PYUNGHWAA ENGINEERING CONSULTANTS LTD., Naju-si, South Korea	E	19.0	27	0	0	0	1	0	0	25	0	0	0
153	159 NV5 GLOBAL INC., Hollywood, Fla., U.S.A. [†]	E	18.9	3	2	0	0	0	0	0	0	0	0	0

RANK 2021	2020 FIRM	FIRM TYPE	2020 INT'L REVENUE										
			IN \$ MIL	% OF TOTAL REV.	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
154	168 EURO CONSULT FOR ENGINEERING CONSULTANCY , Istanbul, Turkey†	E	18.8	100	2	0	0	0	0	0	90	0	0
155	157 KUNHWA ENGINEERING & CONSULTING CO. LTD. , Seoul, South Korea	E	18.4	9	0	0	0	1	1	0	8	0	0
156	** SWS ENGINEERING SPA , Trento, Italy†	E	18.0	70	0	0	0	0	0	0	70	0	0
157	** CRB , Kansas City, Mo., U.S.A.†	EA	17.5	9	0	0	0	0	0	9	0	0	0
158	175 RCM TECHNOLOGIES INC. , Pennsauken, N.J., U.S.A.†	E	17.2	30	0	0	30	0	0	0	0	0	0
159	146 ADRIAN SMITH + GORDON GILL ARCHITECTURE , Chicago, Ill., U.S.A.	A	17.0	90	90	0	0	0	0	0	0	0	0
160	173 DISTANCE STUDIO CONSULTANTS , Giza, Egypt†	E	16.7	75	75	0	0	0	0	0	0	0	0
161	189 REBEL DESIGN+GROUP , Marina Del Rey, Calif., U.S.A.	A	16.6	51	5	0	0	0	0	0	0	0	0
162	178 GOETTSCH PARTNERS , Chicago, Ill., U.S.A.	A	16.6	63	63	0	0	0	0	0	0	0	0
163	185 WALDEMAR S. NELSON AND CO. INC. , New Orleans, La., U.S.A.	EA	16.5	34	0	0	0	0	0	4	0	0	0
164	162 CHINA ALUMINUM INTERNATIONAL ENGINEERING CORP. LTD. , Beijing, China†	EC	16.0	5	1	1	0	0	0	1	1	0	0
165	164 SETS , Beirut, Lebanon†	E	15.5	98	20	0	2	5	0	0	67	0	4
166	136 SHANDONG KERUI PETROLEUM EQUIP. CO. LTD. , Dongying, China	EC	15.5	57	0	0	0	0	0	57	0	0	0
167	151 MOFFATT & NICHOL , Long Beach, Calif., U.S.A.†	E	15.5	8	0	0	0	0	0	0	8	0	0
168	186 TEMELSU INTERNATIONAL ENGINEERING SERVICES INC. , Ankara, Turkey	E	15.4	85	0	0	1	12	2	0	35	0	0
169	161 ROBERT A.M. STERN ARCHITECTS , New York, N.Y., U.S.A.	A	15.3	27	27	0	0	0	0	0	0	0	0
170	219 MERRICK & CO. , Greenwood Village, Colo., U.S.A.†	EA	15.2	9	9	0	0	0	0	0	0	0	0
171	167 KLEINFELDER , San Diego, Calif., U.S.A.†	EA	15.0	4	0	0	0	0	0	3	0	0	0
172	184 STV GROUP INC. , New York, N.Y., U.S.A.†	EA	14.6	3	0	0	0	0	0	0	3	0	0
173	193 SASAKI , Watertown, Mass., U.S.A.	O	14.4	23	15	0	0	0	0	0	0	0	0
174	** BYRNE LOOBY PARTNERS GROUP LTD. , Dublin, Ireland†	E	14.4	64	11	0	2	10	6	0	32	0	0
175	200 SIMPSON GUMPERTZ & HEGER , Waltham, Mass., U.S.A.	E	14.4	10	0	0	0	0	0	0	0	0	0
176	182 SSOE GROUP , Toledo, Ohio, U.S.A.†	EA	14.3	9	0	8	0	0	0	2	0	0	0
177	171 TATA PROJECTS LTD. , Secunderabad, India†	O	14.2	66	2	0	1	0	0	64	0	0	0
178	191 TEKFEN ENGINEERING INC. CO. , Istanbul, Turkey	EA	13.7	49	6	0	0	0	1	39	3	0	0
179	203 LEIDOS , Reston, Va., U.S.A.	E	13.7	2	0	0	1	0	0	0	0	0	0
180	114 ENG'G FOR THE PETROLEUM & PROCESS INDUSTRIES (ENPPI) , Cairo, Egypt†	EC	13.6	7	0	0	0	0	0	7	0	0	0
181	165 3TI PROGETTI , Rome, Italy	AE	12.9	52	23	0	0	0	0	0	30	0	0
182	176 BARR ENGINEERING CO. , Minneapolis, Minn., U.S.A.	E	12.9	7	0	0	1	1	0	0	0	1	0
183	208 NICHOLAS O'DWYER LTD. , Dublin, Ireland†	E	12.6	41	1	0	0	16	12	0	12	0	0
184	183 KOREA ENGINEERING CONSULTANTS CORP. , Seoul, South Korea	E	12.3	4	0	0	1	2	0	0	2	0	0
185	** TECHNITAL SPA , Milano, Italy	E	12.0	38	0	0	0	3	0	0	34	0	0
186	170 SABBOUR CONSULTING , Cairo, Egypt	E	12.0	15	10	0	0	0	0	0	5	0	0
187	201 YOOSHIN ENGINEERING CORP. , Gangnam-gu, South Korea	E	12.0	7	0	0	1	0	0	0	2	0	0
188	169 SU-YAPI ENGINEERING AND CONSULTING INC. , Ankara, Turkey	AE	11.6	64	0	0	7	17	13	24	3	0	0
189	** MICHAEL BAKER INTERNATIONAL , Pittsburgh, Pa., U.S.A.†	EA	11.5	2	2	0	0	0	0	0	0	0	0
190	216 WARE MALCOMB , Irvine, Calif., U.S.A.	AE	11.4	7	7	0	0	0	0	0	0	0	0
191	174 STUDIOS ARCHITECTURE , Washington, D.C., U.S.A.	A	11.2	16	16	0	0	0	0	0	0	0	0
192	198 YUKSEL PROJE AS , Ankara, Turkey†	O	11.2	30	0	0	0	0	0	2	28	0	0
193	** TRC COS. , Windsor, Conn., U.S.A.	E	11.2	1	0	0	0	0	0	0	1	0	0
194	140 PRIMORIS , Dallas, Texas, U.S.A.	EC	11.2	10	0	0	0	0	0	10	0	0	0
195	199 ENGICON , Amman, Jordan	E	10.8	58	8	0	0	29	19	0	2	0	0
196	177 NIHON SUIDO CONSULTANTS CO. LTD. , Shinjuku-ku, Japan	E	10.8	5	0	0	0	2	3	0	0	0	0
197	187 CHINA NONFERROUS METAL IND. FOR. ENG'G AND CONSTR. , Beijing, China	EC	10.4	100	0	0	0	0	0	100	0	0	0
198	** DLR GROUP , Minneapolis, Minn., U.S.A.	AE	10.4	4	4	0	0	0	0	0	0	0	0
199	** F&M INGEGNERIA SPA , Mirano, Italy†	EC	10.2	44	44	0	0	0	0	0	0	0	0
200	215 DLZ CORP. , Columbus, Ohio, U.S.A.†	EA	10.0	8	0	0	8	0	0	0	0	0	0
201	194 DAR AL OMRAAN PLANNING ARCHITECTURE ENG'G , Amman, Jordan†	AE	9.5	70	70	0	0	0	0	0	0	0	0
202	190 GHAFARI ASSOCIATES LLC , Dearborn, Mich., U.S.A.	EA	9.5	9	0	6	0	0	0	0	3	0	0
203	179 ME ENGINEERS , Golden, Colo., U.S.A.†	E	9.4	16	16	0	0	0	0	0	0	0	0
204	** BERMELLO AJAMIL & PARTNERS INC. , Miami, Fla., U.S.A.	AE	9.1	26	2	0	0	0	0	0	0	0	0

CTCI is part of the consortium providing design services on the \$1-billion RAPID Refinery project in Johor, Malaysia.

RANK
2021 2020 FIRM

	FIRM TYPE	2020 INT'L REVENUE		GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM	
		IN \$ MIL	% OF TOTAL REV.										
205	** GEI CONSULTANTS INC., Woburn, Mass., U.S.A.	E	8.4	4	0	0	0	0	0	0	2	2	0
206	218 ECS, Chantilly, Va., U.S.A. [†]	E	8.3	3	1	0	0	0	0	0	0	0	0
207	195 PEDDLE THORP & WALKER PTY LTD., Sydney, New South Wales, Australia [†]	A	8.0	40	40	0	0	0	0	0	0	0	0
208	188 LANGAN, Parsippany, N.J., U.S.A. [†]	E	8.0	2	2	0	0	0	0	0	0	0	0
209	160 VEPICA GRUPO INTERNACIONAL SLU, Madrid, Spain [†]	EC	7.7	100	0	0	2	0	0	90	0	0	0
210	** HASSAN ALLAM HOLDING, Cairo, Egypt [†]	EC	7.6	21	0	0	0	0	21	0	0	0	0
211	147 CHINA TRIUMPH INTERNATIONAL ENGINEERING CO. LTD., Shanghai, China [†]	EC	7.5	8	0	0	5	0	0	4	0	0	0
212	223 ALVAREZ-DIAZ & VILLALON I ARCH. & INT. DESIGN, San Juan, Puerto Rico	A	7.5	84	84	0	0	0	0	0	0	0	0
213	** BEIJING INSTITUTE OF ARCHITECTURAL DESIGN, Beijing, China [†]	A	7.4	2	2	0	0	0	0	0	0	0	0
214	192 WONG TUNG & PARTNERS LTD., Taikoo Shing, Hong Kong, China [†]	A	7.4	17	17	0	0	0	0	0	0	0	0
215	** LEO A DALY, Omaha, Neb., U.S.A. [†]	AE	7.3	4	3	0	0	0	0	0	0	0	0
216	** PINI GROUP, Lugano, Ticino, Switzerland [†]	E	7.0	19	0	0	0	0	0	0	19	0	0
217	** SHEEHAN NAGLE HARTRAY ARCHITECTS LTD., Chicago, Ill., U.S.A.	A	6.7	22	0	0	0	0	0	0	0	0	0
218	** WOOLPERT INC., Dayton, Ohio, U.S.A. [†]	AEG	6.3	2	0	0	0	0	0	0	0	0	0
219	** POLITECNICA INGEGNERIA, Modena, Italy	EA	6.2	29	20	0	0	0	0	0	9	0	0
220	210 HART HOWERTON, New York, N.Y., U.S.A. [†]	L	6.1	12	0	0	0	0	0	0	0	0	0
221	196 ENERCON, Kennesaw, Ga., U.S.A. [†]	E	6.0	3	0	0	3	0	0	0	0	0	0
222	** SOOSUNG ENGINEERING CO. LTD., Changwon-si, South Korea [†]	E	5.9	10	0	0	0	0	0	0	9	0	0
223	** PROYAPI ENGINEERING AND CONSULTANCY INC., Istanbul, Turkey	E	5.3	81	0	0	0	0	0	0	81	0	0
224	** CONSOR ENGINEERS, Houston, Texas, U.S.A. [†]	E	5.2	2	0	0	0	0	0	0	2	0	0
225	** KIMLEY-HORN, Raleigh, N.C., U.S.A.	E	5.2	0	0	0	0	0	0	0	0	0	0

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RANK 2021	2020 FIRM	FIRM TYPE	2020 REVENUE		GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			TOTAL \$ MIL.	INT'L \$ MIL.									
1	1 POWER CONSTRUCTION CORP. OF CHINA, Beijing, China†	EC	13,201.8	1,295.5	10	0	66	9	4	0	6	0	0
2	2 JACOBS, Dallas, Texas, U.S.A.†	EAC	10,187.5	2,909.0	8	7	3	8	7	11	28	22	5
3	5 CHINA ENERGY ENGINEERING CORP. LTD., Beijing, China†	EC	9,252.8	631.5	2	0	95	0	0	1	1	0	0
4	3 AECOM, Los Angeles, Calif., U.S.A.	EA	7,862.2	3,606.4	21	0	4	13	4	1	42	14	1
5	6 CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD., Beijing, China†	EA	6,096.6	452.8	0	0	0	0	0	0	100	0	0
6	7 WSP GLOBAL INC., Montreal, Quebec, Canada†	E	5,511.4	4,707.3	23	0	8	2	1	3	53	5	1
7	8 WORLEY LTD., North Sydney, Australia	EC	4,619.3	3,948.1	0	0	6	1	0	62	1	0	0
8	10 SNC-LAVALIN INC., Montreal, Quebec, Canada†	O	4,046.0	3,484.1	16	0	11	5	0	12	37	9	0
9	4 WOOD, Aberdeen, Scotland, U.K.	EC	3,901.7	3,207.2	2	4	4	2	2	70	6	6	0
10	** FLUOR, Irving, Texas, U.S.A.†	EC	3,881.1	2,962.4	0	0	0	0	0	80	9	10	0
11	9 ARCADIS NV, Amsterdam, Netherlands†	E	3,767.0	3,436.0	29	5	7	3	0	9	13	2	0
12	11 STANTEC INC., Edmonton, Alberta, Canada†	O	3,264.4	2,441.9	26	1	7	13	12	9	24	2	1
13	13 TETRA TECH INC., Pasadena, Calif., U.S.A.	E	2,985.0	840.0	9	1	8	43	12	2	5	20	0
14	14 CHINA RAILWAY CONSTRUCTION CORP. LTD., Beijing, China†	A	2,676.0	127.0	28	0	0	1	0	0	69	0	0
15	16 CHINA RAILWAY GROUP LTD., Beijing, China†	EC	2,421.9	75.1	43	0	0	0	0	0	57	0	0
16	15 HDR, Omaha, Neb., U.S.A.†	EA	2,360.9	312.8	21	0	10	10	11	2	43	1	2
17	19 SWECO, Stockholm, Sweden	EA	2,268.0	1,480.0	36	2	9	4	3	10	33	0	0
18	18 MOTT MACDONALD, Croydon, England, U.K.†	E	2,240.2	1,287.3	13	0	8	9	13	7	44	0	0
19	20 ARUP GROUP LTD., London, England, U.K.†	E	2,187.0	1,451.5	32	2	4	3	1	2	48	0	4
20	17 AFRY, Stockholm, Sweden	A	2,148.0	1,041.0	15	11	21	1	1	22	19	0	4
21	21 RAMBOLL GROUP A/S, Copenhagen, Denmark	O	1,870.5	1,496.7	30	1	6	2	8	5	23	25	1
22	25 BURNS & MCDONNELL, Kansas City, Mo., U.S.A.†	EAC	1,866.8	55.4	10	2	42	2	4	17	10	5	7
23	22 DAR GROUP, Dubai, U.A.E.†	EA	1,859.8	1,859.8	53	0	2	2	2	1	37	0	1
24	** CHINA NATIONAL CHEMICAL ENG'G GROUP CORP. LTD., Beijing, China†	EC	1,856.4	369.8	12	0	4	2	3	68	7	2	0
25	23 TECNICAS REUNIDAS SA, Madrid, Spain†	EC	1,590.0	1,496.8	0	0	4	0	0	95	0	0	0
26	24 FUGRO NV, Leidschendam, Netherlands	GE	1,575.4	1,344.4	13	0	23	3	0	46	4	0	3
27	30 CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD., Beijing, China†	A	1,537.9	22.1	68	1	1	1	9	1	18	0	0
28	26 GHD, Sydney, New South Wales, Australia†	O	1,537.2	848.5	16	0	4	16	11	6	18	24	0
29	29 PARSONS, Centreville, Va., U.S.A.†	EC	1,453.4	335.9	6	0	0	3	0	1	73	15	1
30	31 HNTB COS., Kansas City, Mo., U.S.A.	EA	1,451.2	4.3	2	0	0	2	1	0	95	0	0
31	34 HATCH LTD., Mississauga, Ontario, Canada†	EC	1,378.0	727.0	0	0	6	3	0	48	30	0	0
32	28 BLACK & VEATCH, Overland Park, Kan., U.S.A.†	EC	1,347.4	332.8	7	0	43	15	15	6	1	1	11
33	27 GENSLER, Los Angeles, Calif., U.S.A.	A	1,320.2	222.5	92	0	0	0	0	0	6	0	2
34	33 EGIS, Guyancourt, France†	E	1,311.5	820.2	25	0	5	4	0	0	67	0	0
35	36 KIMLEY-HORN, Raleigh, N.C., U.S.A.	E	1,227.7	5.2	44	0	4	3	5	0	41	0	4
36	35 AURECON, Melbourne, Victoria, Australia	E	1,153.0	407.1	30	1	16	5	0	0	45	0	3
37	38 SURBANA JURONG PRIVATE LTD., Singapore†	EA	1,142.0	711.0	55	0	8	4	0	0	31	1	0
38	47 SINOPEC ENGINEERING (GROUP) CO. LTD., Beijing, China†	EC	1,090.4	75.8	0	0	0	0	0	100	0	0	0
39	44 COWI A/S, Kongens Lyngby, Denmark†	E	1,061.5	664.5	27	0	4	4	11	0	47	0	0
40	53 KIEWIT CORP., Omaha, Neb., U.S.A.†	EC	1,036.4	58.9	4	0	37	2	1	40	16	0	0
41	42 TRC COS., Windsor, Conn., U.S.A.	E	1,031.3	11.2	0	0	43	2	1	12	12	30	1
42	41 CHINA RAILWAY DESIGN CORP., Tianjin, China†	AE	1,025.7	57.0	0	0	0	0	0	0	100	0	0
43	37 GOLDER, Palm Beach Gardens, Fla., U.S.A.†	E	995.0	722.6	8	4	9	4	4	27	17	3	0
44	** HUNAN CONSTRUCTION ENGINEERING GROUP CO. LTD., Changsha, China†	A	994.6	0.0	59	33	0	0	2	0	5	0	0
45	45 CARDNO LTD., Fortitude Valley, Queensland, Australia†	E	978.3	599.0	0	0	0	0	0	0	0	0	0
46	49 CHINA NATIONAL MACHINERY INDUSTRY CORP., Beijing, China†	EC	917.5	127.0	49	17	12	3	5	5	9	0	1
47	32 INTERTEK-PSI, Arlington Heights, Ill., U.S.A.†	O	909.4	400.0	0	0	0	0	0	0	0	0	0
48	40 LARSEN & TOUBRO LTD., Chennai, India†	EC	900.7	676.2	3	55	4	2	1	23	8	0	3
49	48 NIPPON KOEI GROUP, Tokyo, Japan†	EA	900.0	394.6	18	0	5	9	6	0	30	0	1
50	43 LEIDOS, Reston, Va., U.S.A.	E	885.8	13.7	0	4	30	0	0	0	0	66	0

RANK 2021	FIRM 2020	FIRM NAME	FIRM TYPE	2020 REVENUE		GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
				TOTAL \$ MIL.	INT'L \$ MIL.									
51	39	BECHTEL, Reston, Va., U.S.A. [†]	EC	864.0	320.0	1	0	3	0	0	51	6	34	6
52	62	CHINA DESIGN GROUP CO. LTD., Nanjing, China [†]	O	836.5	0.0	7	0	0	6	6	0	74	0	1
53	52	TERRACON CONSULTANTS INC., Olathe, Kan., U.S.A. [†]	E	833.0	2.0	40	1	11	3	2	5	18	16	4
54	58	SYSTRA, Paris, France [†]	E	795.0	571.0	0	0	0	0	0	0	100	0	0
55	56	CDM SMITH, Boston, Mass., U.S.A. [†]	EC	779.5	143.7	0	0	0	34	26	0	27	13	0
56	55	JSTI GROUP, Nanjing, China [†]	E	770.0	93.3	0	0	0	4	0	0	96	0	0
57	61	ARCPLUS GROUP PLC, Shanghai, China [†]	AE	765.8	39.5	100	0	0	0	0	0	0	0	0
58	**	CHINA PETROLEUM ENGINEERING CO. LTD., Beijing, China [†]	EC	726.0	195.0	0	0	0	0	0	100	0	0	0
59	65	TONGJI ARCHITECTURAL DESIGN (GROUP) CO. LTD., Shanghai, China [†]	A	725.7	1.4	68	1	0	1	4	2	19	0	0
60	63	EXP, Chicago, Ill., U.S.A.	EA	716.5	370.9	29	0	2	4	3	15	33	0	13
61	57	TRACTEBEL, Brussels, Belgium	E	708.5	436.3	7	0	75	0	0	5	5	4	0
62	60	NV5 GLOBAL INC., Hollywood, Fla., U.S.A. [†]	E	707.7	18.9	30	0	29	10	2	0	26	2	0
63	50	CHINA METALLURGICAL GROUP CORP., Beijing, China [†]	EC	705.9	34.3	25	0	1	0	3	53	10	3	0
64	59	ROYAL HASKONINGDHV, Amersfoort, Netherlands [†]	E	677.0	299.9	23	1	5	13	6	2	44	1	5
65	68	ARTELIA, Choisy le Roi, France [†]	E	673.8	283.4	40	1	7	7	4	16	24	0	1
66	73	GANNETT FLEMING, Camp Hill, Pa., U.S.A.	EA	651.3	29.9	14	0	4	14	6	7	55	0	0
67	67	MICHAEL BAKER INTERNATIONAL, Pittsburgh, Pa., U.S.A. [†]	EA	601.7	11.5	16	0	1	17	0	2	61	2	1
68	66	BEIJING URBAN CONSTRUCTION GROUP CO. LTD., Beijing, China [†]	EC	598.2	5.1	32	0	0	0	0	0	68	0	0
69	69	ORIENTAL CONSULTANTS GLOBAL, Shibuyaku, Japan [†]	E	594.3	203.0	3	0	0	8	3	0	67	0	0
70	72	CTI ENGINEERING GROUP, Chuo-ku, Japan [†]	E	587.9	146.3	19	0	0	0	39	0	28	0	5
71	64	MAIRE TECNIMONT SPA, Milan, Italy [†]	EC	583.4	543.4	0	0	0	0	0	96	1	0	0
72	74	POWER ENGINEERS INC., Hailey, Idaho, U.S.A.	E	577.0	32.5	0	0	91	0	0	9	0	0	0
73	70	STV GROUP INC., New York, N.Y., U.S.A. [†]	EA	566.5	14.6	15	0	0	0	0	0	85	0	0
74	83	DOHWA ENGINEERING CO. LTD., Seoul, South Korea [†]	EC	546.4	201.4	10	0	34	13	17	2	17	0	0
75	77	SARGENT & LUNDY, Chicago, Ill., U.S.A. [†]	E	520.5	58.8	0	0	92	0	0	2	0	6	0
76	76	DEWBERRY, Fairfax, Va., U.S.A. [†]	EA	463.1	0.0	29	0	5	15	9	0	37	0	4
77	84	CCDI GROUP, Shanghai, China	AE	460.6	25.6	0	0	0	0	0	0	0	0	0
78	**	PACIFIC CONSULTANTS CO. LTD., Tokyo, Japan	E	449.5	20.6	3	0	0	15	9	0	51	0	0
79	79	BROWN AND CALDWELL, Walnut Creek, Calif., U.S.A. [†]	E	448.1	0.0	0	0	0	22	63	0	0	16	0
80	75	HOK, St. Louis, Mo., U.S.A.	AE	447.3	85.3	88	0	0	0	0	0	12	0	0
81	86	ASSYSTEM, Courbevoie, France	EA	442.0	183.0	12	0	77	0	0	0	11	0	0
82	82	HKS, Dallas, Texas, U.S.A.	A	420.2	40.1	100	0	0	0	0	0	0	0	0
83	71	PETROFAC LTD., Jersey, England, U.K. [†]	EC	416.3	416.3	0	0	4	0	0	96	0	0	0
84	85	CHANGJIANG INST. OF SURVEY PLANNING DESIGN, Wuhan, China [†]	EC	406.1	26.9	2	0	29	57	1	0	11	0	0
85	87	SETEC, Paris, France [†]	E	403.2	102.9	17	6	16	1	3	0	53	0	0
86	**	BEIJING INSTITUTE OF ARCHITECTURAL DESIGN, Beijing, China [†]	A	395.7	7.4	98	0	0	0	0	0	2	0	0
87	92	GEOSYNTEC CONSULTANTS, Boca Raton, Fla., U.S.A. [†]	E	395.4	53.2	0	0	12	7	21	3	1	55	0
88	81	KHATIB & ALAMI, Beirut, Lebanon [†]	EA	392.5	370.4	43	0	9	13	11	3	16	0	0
89	80	WILLDAN, Anaheim, Calif., U.S.A.	E	391.4	0.0	39	0	32	0	0	0	14	0	9
90	89	KEPCO ENGINEERING & CONSTRUCTION CO. INC., Gimcheon-si, South Korea	AE	388.0	59.1	0	0	100	0	0	0	0	0	0
91	91	BECA GROUP LTD., Auckland, New Zealand [†]	EA	379.8	105.7	28	7	5	15	0	10	30	0	0
92	54	S&B ENGINEERS AND CONSTRUCTORS LTD., Houston, Texas, U.S.A. [†]	EC	377.0	0.0	0	0	0	0	0	95	5	0	0
93	90	IBI GROUP INC., Columbus, Ohio, U.S.A.	AE	376.6	251.7	67	0	0	0	1	0	12	0	0
94	94	IDOM, Bilbao, Spain [†]	EA	357.2	280.7	13	1	24	1	3	28	21	0	3
95	120	KLEINFELDER, San Diego, Calif., U.S.A. [†]	EA	350.6	15.0	13	1	22	11	10	17	23	0	0
96	96	RS&H INC., Jacksonville, Fla., U.S.A. [†]	EA	350.0	0.0	7	9	0	0	0	0	84	0	0
97	103	KCI TECHNOLOGIES INC., Sparks, Md., U.S.A. [†]	EC	344.4	0.0	10	0	8	4	3	0	52	1	17
98	88	SKIDMORE OWINGS & MERRILL, New York, N.Y., U.S.A. [†]	AE	340.8	122.0	84	0	0	0	0	0	16	0	0
99	98	SAMSUNG ENGINEERING CO. LTD., Seoul, South Korea [†]	E	333.5	227.6	0	18	0	4	19	59	0	0	0
100	100	CAROLLO ENGINEERS INC., Walnut Creek, Calif., U.S.A.	E	330.5	0.0	0	0	0	40	60	0	0	0	0

RANK 2021	2020 FIRM	FIRM TYPE	2020 REVENUE		GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			TOTAL \$ MIL.	INT'L \$ MIL.									
101	113 TECNICA Y PROYECTOS SA (TYPSCA) , Madrid, Spain†	AE	330.3	252.9	19	0	10	13	4	0	52	0	0
102	106 MEINHARDT GROUP INTERNATIONAL , Melbourne, Victoria, Australia†	E	328.6	296.7	62	4	1	1	3	1	24	0	4
103	101 JOHNSON MIRMAN & THOMPSON INC. (JMT) , Hunt Valley, Md., U.S.A.†	EA	324.7	0.0	2	0	0	0	5	0	93	0	0
104	102 LANGAN , Parsippany, N.J., U.S.A.†	E	323.0	8.0	56	0	7	0	0	2	3	32	0
105	93 CHINA ALUMINUM INTERNATIONAL ENGINEERING CORP. LTD. , Beijing, China†	EC	320.5	16.0	25	25	0	0	0	25	25	0	0
106	97 CHA CONSULTING INC. , Albany, N.Y., U.S.A.†	EA	318.2	4.7	41	11	11	1	3	5	27	1	0
107	114 AYESA , Seville, Spain	EA	312.3	228.2	5	1	4	21	5	11	46	0	4
108	108 HAZEN AND SAWYER , New York, N.Y., U.S.A.	E	303.8	2.0	0	0	0	29	71	0	0	0	0
109	** INGEROP , Rueil-Malmaison, France†	E	302.0	87.0	28	0	0	4	0	17	51	0	0
110	105 SHANGHAI URBAN CONSTRUCTION (GROUP) CORP. , Shanghai, China†	A	301.9	0.0	0	0	0	0	0	0	100	0	0
111	95 HARGROVE ENGINEERS + CONSTRUCTORS , Mobile, Ala., U.S.A.†	EC	295.7	0.0	0	1	3	0	0	96	0	0	0
112	107 VHB , Watertown, Mass., U.S.A.	E	294.9	0.0	26	0	8	0	3	0	59	3	0
113	116 PM GROUP , Dublin, Ireland†	EA	292.5	151.9	1	15	0	0	0	75	0	0	9
114	123 LJA ENGINEERING , Houston, Texas, U.S.A.†	E	289.1	0.0	0	0	0	13	24	3	49	0	1
115	136 WOOLPERT INC. , Dayton, Ohio, U.S.A.†	AEG	283.6	6.3	17	0	3	0	7	0	23	0	0
116	** KOREA ENGINEERING CONSULTANTS CORP. , Seoul, South Korea	E	283.1	12.3	0	0	32	15	21	0	18	0	0
117	126 ITALFERR SPA , Rome, Italy†	E	280.2	25.1	0	0	0	0	0	0	100	0	0
118	118 CHODAI GROUP , Tokyo, Japan†	E	279.5	53.1	4	0	7	0	2	0	84	0	0
119	117 DLR GROUP , Minneapolis, Minn., U.S.A.	AE	279.5	10.4	100	0	0	0	0	0	0	0	0
120	135 DPS GROUP , Cork, Ireland†	E	279.0	194.0	0	0	0	0	0	0	0	0	0
121	130 FICHTNER GROUP , Stuttgart, Germany†	E	277.4	153.1	2	0	69	15	7	2	3	0	0
122	119 RK&K , Baltimore, Md., U.S.A.	E	276.1	0.0	3	0	0	3	7	2	86	0	0
123	109 THORNTON TOMASSETTI , New York, N.Y., U.S.A.	EA	275.0	52.2	84	0	1	0	0	2	13	0	1
124	122 KAJIMA CORP. , Tokyo, Japan†	O	273.3	19.7	1	2	0	0	0	3	0	0	0
125	121 GREENMAN-PEDERSEN INC. (GPI) , Babylon, N.Y., U.S.A.	E	269.1	0.0	14	0	8	1	1	2	72	0	0
126	127 CANNONDESIGN , New York City, N.Y., U.S.A.†	AE	269.0	5.0	100	0	0	0	0	0	0	0	0
127	110 SMITHGROUP , Detroit, Mich., U.S.A.	AE	267.2	3.1	97	0	0	0	0	0	3	0	0
128	115 PERKINS EASTMAN , New York, N.Y., U.S.A.†	A	264.0	66.1	100	0	0	0	0	0	0	0	0
129	131 ECS , Chantilly, Va., U.S.A.†	E	261.5	8.3	26	7	4	3	9	2	13	11	20
130	** CONSOR ENGINEERS , Houston, Texas, U.S.A.†	E	258.7	5.2	0	0	0	17	0	0	83	0	0
131	125 RINA CONSULTING , Genoa, Italy†	E	258.0	187.0	0	0	0	0	0	0	0	0	0
132	112 TPF SA , Brussels, Belgium†	E	257.5	225.4	30	0	1	5	4	1	50	0	1
133	124 EN ENGINEERING LLC , Warrenville, Ill., U.S.A.†	E	256.7	2.6	0	0	25	0	1	66	0	0	9
134	129 WOODARD & CURRAN , Portland, Maine, U.S.A.	E	253.9	0.0	2	1	0	22	50	4	1	20	0
135	** ZGF ARCHITECTS LLP , Portland, Ore., U.S.A.	A	245.5	2.7	79	0	0	0	0	0	20	0	0
136	139 SCS ENGINEERS , Long Beach, Calif., U.S.A.†	ENV	239.2	2.3	0	0	0	0	80	0	0	20	0
137	132 INGENIERIA Y ECONOMIA DEL TRANSPORTE SA (INECO) , Madrid, Spain	E	237.7	38.4	0	0	0	0	0	0	100	0	0
138	104 JSC MOSINZHPROEKT , Moscow, Russia†	EC	231.0	0.0	16	0	0	0	0	0	84	0	0
139	** ENERCON , Kennesaw, Ga., U.S.A.†	E	230.4	6.0	0	0	74	0	16	3	0	5	1
140	141 NBBJ , Seattle, Wash., U.S.A.	A	226.3	32.2	100	0	0	0	0	0	0	0	0
141	** OLSSON INC. , Lincoln, Neb., U.S.A.	E	224.4	0.0	57	0	6	8	2	0	15	1	7
142	149 IMEG CORP. , Rock Island, Ill., U.S.A.	E	224.0	0.0	91	3	0	0	0	2	4	0	0
143	145 KPF CONSULTING ENGINEERS , Seattle, Wash., U.S.A.	E	223.9	3.3	0	7	2	3	0	70	18	0	0
144	** YACHIYO ENGINEERING CO. LTD. , Asakusabashi, Japan	E	221.5	33.5	0	0	3	32	9	0	42	0	2
145	** DRA GLOBAL LTD. , Perth, Australia†	EC	220.7	168.7	0	0	0	0	0	0	0	0	0
146	144 KOHN PEDERSEN FOX ASSOCIATES PC , New York, N.Y., U.S.A.	A	219.4	165.6	90	0	0	0	0	0	10	0	0
147	143 POND , Peachtree Corners, Ga., U.S.A.	EA	218.7	4.3	29	13	0	0	0	38	19	0	0
148	** ZUHAIR FAYEZ PARTNERSHIP CONSULTANTS , Riyadh, Saudi Arabia	AE	216.2	57.4	34	0	4	9	4	0	20	0	3
149	** PAGE , Washington, D.C., U.S.A.†	AE	206.2	59.8	91	3	0	0	0	0	2	0	3
150	** EXYTE GMBH , Stuttgart, Germany†	EC	206.1	106.0	0	71	0	0	0	29	0	0	0

Where To Find the Top 150

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Beijing Urban Construction Group Co. Ltd.	68	G		Larsen & Toubro Ltd.	48	STV Group Inc.	73
Black & Veatch	32	Gannett Fleming	66	Leidos	50	Surbana Jurong Private Ltd.	37
Brown and Caldwell	79	Gensler	33	LJA Engineering	114	Sweco	17
Burns & McDonnell	22	Geosyntec Consultants	87	M		SYSTRA	54
C		GHD	28	Maire Tecnimont SpA	71	T	
CannonDesign	126	Golder	43	Meinhardt Group International	102	Tecnicas Reunidas SA	25
Cardno Ltd.	45	Greenman-Pedersen Inc. (GPI)	125	Mott MacDonald	18	Terracon Consultants Inc.	53
Carollo Engineers Inc.	100	H		N		Tetra Tech Inc.	13
CCDI GROUP	77	Hargrove Engineers + Constructors	111	NBBJ	140	Thornton Tomasetti	123
CDM Smith	55	Hatch Ltd.	31	Nippon Koei Group	49	Tongji Architectural Design (Group) Co. Ltd.	59
CHA Consulting Inc.	106	Hazen and Sawyer	108	NV5 Global Inc.	62	TPF SA	132
Changjiang Inst. of Survey Planning Design	84	HDR	16	O		Tractebel	61
China Aluminum International		HKS	82	Olsson Inc.	141	TRC Cos.	41
Engineering Corp. Ltd.	105	HNTB Cos.	30	Oriental Consultants Global	69	Tecnica y Proyectos SA (TYPASA)	101
China Communications Construction Group Ltd.	5	HOK	80	P		V	
China Design Group Co. Ltd.	52	Hunan Construction Engineering Group Co. Ltd.	44	Pacific Consultants Co. Ltd.	78	VHB	112
China Energy Engineering Corp. Ltd.	3	I		Page	149	W	
China Metallurgical Group Corp.	63	IBI Group Inc.	93	Parsons	29	Willdan	89
China National Chemical Eng'g Group Corp. Ltd.	24	IDOM	94	Perkins Eastman	128	Wood	9
China National Machinery Industry Corp.	46	IMEG Corp.	142	Petrofac Ltd.	83	Woodard & Curran	134
China Petroleum Engineering Co. Ltd.	58	Ingenieria Y Economia Del Transporte SA (INECO)	137	PM Group	113	Woolpert Inc.	115
China Railway Construction Corp. Ltd.	14	INGEROP	109	Pond	147	Worley Ltd.	7
China Railway Design Corp.	42	Intertek-PSI	47	Power Construction Corp. of China	1	WSP Global Inc.	6
China Railway Group Ltd.	15	Italferr SpA	117	POWER Engineers Inc.	72	Y	
China State Construction Engineering Corp. Ltd.	27	Jacobs	2	Ramboll Group A/S	21	Yachio Engineering Co. Ltd.	144
Chodai Group	118	Johnson Mirmiran & Thompson Inc. (JMT)	103	RINA Consulting	131	Z	
CONSOR Engineers	130	K		ZGF Architects LLP	135		
COWI A/S	39	J		Zuhair Fayed Partnership Consultants	148		
CTI Engineering Group	70	L					
D		M					
Dar Group	23	N					
Dewberry	76	O					
		P					
		Q					
		R					
		S					
		T					
		U					
		V					
		W					
		X					
		Y					
		Z					

2021 Top 225 International Design Firms – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
1	WSP Global Inc.			<i>CROSSLINK TRANSIT SOLUTIONS CONSTRUCTORS</i>	
	<i>Berger Group Holdings, Inc.</i>			<i>EORT ELIMINATION - CONSTRUCTION</i>	
	<i>Leach Wallace Associates Inc.</i>			<i>FAITHFUL + GOULD, INC.</i>	
	<i>Lievense Holding B.V.</i>			<i>Faithful+Gould Limited</i>	
	<i>Louis Berger (Canada) Limited</i>			<i>Groupe NouvLR Partnership</i>	
	<i>Louis Berger Aircraft Services, Inc.</i>			<i>INPOWER BC GENERAL PARTNERSHIP</i>	
	<i>Louis Berger Services, Inc.</i>			<i>KENTZ PTY LTD</i>	
	<i>Mouchel Limited</i>			<i>KENTZ PTY LTD & UGL OPERATIONS AND MAINTENANCE PTY LTD</i>	
	<i>Orbicon A/S</i>			<i>OLRT CONSTRUCTORS</i>	
	<i>Parsons Brinckerhoff Holdings Inc.</i>			<i>PROTRANS BC OPERATIONS LTD</i>	
	<i>The Louis Berger Group Inc.</i>			<i>QATAR KENTZ W.L.L.</i>	
	<i>WSP (Asia) Ltd.</i>			<i>SAUDI ARABIAN KENTZ CO. LTD</i>	
	<i>WSP Asia (Holdings) Limited</i>			<i>SIGNATURE ON ST-LAWRENCE CONSTRUCTION G.P.</i>	
	<i>WSP Australia Pty Limited</i>			<i>SNC-DRAGADOS-PENNECON G.P</i>	
	<i>WSP Canada Inc.</i>			<i>SNC-LAVALIN AUTOROUTE HOLDING INC.</i>	
	<i>WSP Colombia S.A.S.</i>			<i>SNC-LAVALIN CHILE SpA.</i>	
	<i>WSP Consultancy Pte. Ltd.</i>			<i>SNC-LAVALIN ENGINEERS & CONSTRUCTORS INC. - USD</i>	
	<i>WSP Danmark A/S</i>			<i>SNC-LAVALIN INC.</i>	
	<i>WSP Deutschland AG</i>			<i>SNC-LAVALIN O&M INC.</i>	
	<i>WSP Europe AB</i>			<i>SNC-LAVALIN RAIL & TRANSIT LTD</i>	
	<i>WSP Finland Oy</i>			<i>SNC-LAVALIN SA (PTY) LTD.</i>	
	<i>WSP Group Limited</i>			<i>The Atkins North America Holdings Corporation</i>	
	<i>WSP Hong Kong Limited</i>			<i>VALERUS FIELD SOLUTIONS HOLDINGS, LLC</i>	
	<i>WSP International LLC</i>			<i>WS Atkins & Partners Overseas (Dubai Branch)</i>	
	<i>WSP Michigan Inc.</i>			<i>WS Atkins International Limited</i>	
	<i>WSP Middle East Ltd.</i>				
	<i>WSP New Zealand Limited</i>				
	<i>WSP Norge AS</i>				
	<i>WSP Sverige AB</i>				
	<i>WSP UK Limited</i>				
	<i>WSP USA Buildings Inc.</i>				
	<i>WSP USA Inc.</i>				
	<i>WSP USA Services Inc.</i>				
	<i>WSP USA Solutions Inc.</i>				
4	SNC-Lavalin Inc.		5	Arcadis NV	
	<i>Atkins China Limited</i>			<i>Arcadis Asia Ltd.</i>	
	<i>Atkins Danmark A/S</i>			<i>Arcadis Australia Pacific Holdings Ptv Ltd</i>	
	<i>Atkins Limited</i>			<i>Arcadis Belgium NV</i>	
	<i>CANDU ENERGY INC</i>			<i>Arcadis Consulting Middle East Ltd</i>	
				<i>Arcadis Deutschland GmbH</i>	
				<i>Arcadis France SAS</i>	
				<i>Arcadis LLP</i>	
				<i>Arcadis Logos SA</i>	
				<i>Arcadis Nederland BV</i>	
				<i>Arcadis U.S., Inc.</i>	
				<i>CallisonRTKL, Inc.</i>	

2021 Top 225 International Design Firms – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
7	Fluor		14	Arup Group Ltd.	
		<i>Fluor Constructors International Inc.</i>			<i>Arup (Cambodia) Limited</i>
		<i>Fluor Enterprises Inc.</i>			<i>Arup (Mauritius) Ltd</i>
8	Jacobs				<i>Arup (Pty) Ltd</i>
		<i>All under Jacobs Engineering</i>			<i>Arup Americas Inc</i>
9	Stantec Inc.				<i>Arup Brasil Consultoria Ltda</i>
		<i>Stantec Architecture Inc</i>			<i>Arup Canada Inc</i>
		<i>Stantec Architecture Ltd</i>			<i>Arup China Limited</i>
		<i>Stantec Australia Pty Ltd</i>			<i>Arup Colombia S.A.S.</i>
		<i>Stantec Consulting Ltd</i>			<i>Arup Consultores Internacionales Mexico, S. de R.L. de C.V.</i>
		<i>Stantec Consulting Services Inc</i>			<i>Arup Deutschland GmbH</i>
		<i>Stantec New Zealand</i>			<i>Arup Gulf Limited</i>
		<i>Stantec SpA Italy</i>			<i>Arup India Private Limited</i>
		<i>Stantec UK Ltd</i>			<i>Arup International Consultants (Shanghai) Co., Limited</i>
10	Dar Group				<i>Arup Italia S.r.l.</i>
		<i>Currie&Brown</i>			<i>Arup Muhendislik ve Musavirlik Limited Sirketi</i>
		<i>D2 Consult International GmBH</i>			<i>Arup New Zealand Limited</i>
		<i>Dar Al-Handasah Consultants (Shair and Partners)</i>			<i>Arup Partner Pty Limited</i>
		<i>Integral Group</i>			<i>Arup Polska sp. z o.o.</i>
		<i>Landrum & Brown</i>			<i>Arup Services New York Limited</i>
		<i>Mafeis Engineering, Spa</i>			<i>Arup Singapore Private Limited</i>
		<i>Penspen</i>			<i>Arup Texas Inc.</i>
		<i>Perkins and Will</i>			<i>Arup USA Inc.</i>
		<i>R&H Rail (PTY) Ltd</i>			<i>Arup Vietnam Limited</i>
		<i>Ross & Baruzzini</i>			<i>Arup d.o.o.</i>
		<i>TY LIN International</i>			<i>OASYS Limited</i>
11	Tecnicas Reunidas SA				<i>Ove Arup & Partners Danmark A/S</i>
		<i>ESPINDESA</i>			<i>Ove Arup & Partners Hong Kong Limited</i>
		<i>INITEC PLANTAS INDUSTRIALES</i>			<i>Ove Arup & Partners International Limited</i>
		<i>TERMOTECNICA</i>			<i>Ove Arup & Partners Ireland Limited</i>
		<i>TR ECOLOGÍA</i>			<i>Ove Arup & Partners Japan Limited</i>
		<i>TR INTERNACIONAL</i>			<i>Ove Arup & Partners Korea Limited</i>
					<i>Ove Arup & Partners Limited</i>
					<i>Ove Arup & Partners P.C.</i>
					<i>Ove Arup & Partners S.A.</i>
					<i>Ove Arup & Partners Scotland Limited</i>
					<i>Ove Arup (Thailand) Limited</i>
					<i>Ove Arup Holdings B.V.</i>
					<i>PT Arup Indonesia</i>

2021 Top 225 International Design Firms – Subsidiaries by Rank

Rank Company Subsidiary

Rank Company Subsidiary

16 Power Construction Corp. of China

*HUADONG ENGINEERING CORPORATION
LIMITED*
*HUBEI HONYUAN POWER ENGINEERING
CO.,LTD (HYPEC)*
*HYDROCHINA CORPORATION (HYDROCHINA
)*
*SEPCO ELECTRIC POWER CONSTRUCTION
CORPORATION (SEPCO)*
*SEPCOIII ELECTRIC POWER CONSTRUCTION
CORPORATION (SEPCO III)*
*SINOHYDRO TIANJIN ENGINEERING CO., LTD
(STECOL)*
SINOHYDRO BUREAU 7 CO.,LTD
SINOHYDRO BUREAU 8 CO.,LTD
SINOHYDRO CORPORATION LIMITED (SINOHYDRO)
YELLOW RIVER Co., Ltd

Mott MacDonald Italy S.r.l.
Mott MacDonald Japan K K
Mott MacDonald Kazakhstan LLP
Mott MacDonald Kenya Ltd
Mott MacDonald Limited
Mott MacDonald Magyarország KFT
Mott MacDonald Mongolia LLC
Mott MacDonald Mozambique Lda
Mott MacDonald New Zealand Ltd
Mott MacDonald Norge AS
Mott MacDonald Polska Sp. z.o.o.
Mott MacDonald Pvt Ltd
Mott MacDonald Romania SRL
Mott MacDonald Singapore Pte Ltd
Mott MacDonald South Africa (Pty) Ltd
Mott MacDonald Spain S.L.U
Mott MacDonald T Engineering Consultants Ltd
Mott MacDonald Uganda Ltd
PT Mott MacDonald Indonesia
Taiwan Mott MacDonald Ltd

17 Mott MacDonald

Habtec Engenharia Sanitaria e Ambiental Ltd
Merz and McLellan Botswana (Pty) Ltd
Mott MacDonald & Co LLC
Mott MacDonald (Beijing) Ltd
Mott MacDonald (Bulgaria) EOOD
Mott MacDonald (Malaysia) Sdn. Bhd.
Mott MacDonald (Nigeria) Ltd
Mott MacDonald (Philippines) Inc
Mott MacDonald (SL) Ltd
Mott MacDonald (Thailand) Ltd
Mott MacDonald Australia (Pty) Ltd
Mott MacDonald BV
Mott MacDonald Blantyre Ltd
Mott MacDonald CZ, spol. s r.o.
Mott MacDonald Canada Ltd
Mott MacDonald France SAS
Mott MacDonald Group Inc
Mott MacDonald Hong Kong Ltd
Mott MacDonald Ireland Ltd

19 GHD

GHD Australia Pty Ltd
GHD Consultants Ltée
GHD Global Pty Ltd
GHD Inc.
GHD Limited
GHD Limited
GHD Pty Ltd
GHD S.A.
Gutteridge Haskins & Davey Limited

21 EGIS

10 EUROPE Limited
Egis Airport Operation
Egis Asset Management Solutions
Egis Avia
Egis Beijing Engineering Consulting
Egis Bulgaria
Egis Bâtiments
Egis Bâtiments Centre Ouest

2021 Top 225 International Design Firms – Subsidiaries by Rank

Rank Company Subsidiary

*Egis Cameroun
Egis Conseil
Egis Easytrip Services
Egis Eau
Egis Engenharia e Consultaria
Egis Exploitation Aquitaine
Egis India Consulting Engineers Pvt Ltd
Egis Indonesia
Egis Industries
Egis International
Egis Investment Partners - A8
Egis Investment Partners - M25
Egis Projects SA
Egis Rai Thailande
Egis Rail
Egis Romania
Egis SA
Egis Structures et Environnement
Egis Villes et Transports
Egismex
Helios
Hermes Airport Ltd.
Inhabit
JMI Pacific
Kiwi Pass Solutions
M6 Tolna Üzemelteto KFT
Midlink M7/M8 Ltd
Segap SA
TEN DESIGN GROUP LTD
TMC
Trans-Canada Flow Tolling Inc.*

Rank Company Subsidiary

*Hatch Ingenieros y Consultores Ltd
Hatch LTK Consulting Services, Inc
Hatch Ltd.
Hatch Nouvelle Caledonie
Hatch Project Consulting (Shanghai) Co Ltd
Hatch Pte Ltd Singapore
Hatch Pty Ltd
Hatch Pty Ltd Abu Dhabi Branch
Hatch Roberts Day Pty Ltd.
Hatch Saudi Arabia LLC
Hatch Upside*

23

Golder

*ELU Golder HB
Golder Associados Mozambique Limitada
Golder Associate Colombia S.A.S.
Golder Associates (Asia) Pte. Ltd.
Golder Associates (Ghana) Ltd.
Golder Associates (HK) Limited
Golder Associates (Magyarország) Zrt.
Golder Associates (NZ) Ltd.
Golder Associates (UK) Limited
Golder Associates A/S
Golder Associates AS (Norway)
Golder Associates Africa (Pty.) Ltd.
Golder Associates Brasil Consultoria E Projetos Ltda.
Golder Associates Consulting India Private Limited
Golder Associates Corporation
Golder Associates DRC SARL
Golder Associates Engineering Consultancy Project Import Export Trading Ltd.
Golder Associates Engineering Consulting Ltd.
Golder Associates Global Ibérica S.L.U.
Golder Associates GmbH
Golder Associates Guinea SARLU
Golder Associates Inc.
Golder Associates International Corp.
Golder Associates Ireland Limited
Golder Associates Ltd.
Golder Associates Mexico S.A. de C.V.
Golder Associates Michigan Inc.*

22 Hatch Ltd.

*Hatch Africa (Pty) Ltd
Hatch Asociados SA
Hatch Associates Consultants Inc.
Hatch Associates India Private Limited
Hatch Associates Limited
Hatch Consultoria e Gerenciamento de Empreendimentos Ltda.
Hatch Corporation
Hatch Engineering and Consulting LLC
Hatch Indisa S.A.S.*

2021 Top 225 International Design Firms – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
	<i>Golder Associates NC, Inc.</i>			<i>SMEC South Africa Pty Ltd</i>	
	<i>Golder Associates OY</i>			<i>Surbana (Shanghai) Planning & Design Consultants Ltd</i>	
	<i>Golder Associates Peru S.A.</i>			<i>Surbana Consultants Pte Ltd</i>	
	<i>Golder Associates Pty. Ltd.</i>			<i>Surbana Consultants Sdn Bhd</i>	
	<i>Golder Associates S.A.</i>			<i>Surbana International Consultants (Malaysia) Sdn Bhd</i>	
	<i>Golder Associates S.A.R.L.</i>			<i>Surbana Jurong Consultants Pte Ltd</i>	
	<i>Golder Associates s.r.l.</i>			<i>Surbana Jurong Infrastructure Pte Ltd</i>	
	<i>Golder Construction (NZ) Limited</i>			<i>VKE Namibia Consulting Engineers Pty Ltd</i>	
	<i>Golder Construction Inc.</i>				
	<i>PT Geotechnical and Environmental Services Indonesia</i>				
24	Surbana Jurong Private Ltd.		25	Larsen & Toubro Ltd.	
	<i>Atelier Ten (Asia) Pte. Pty.</i>			<i>Esencia Technologies Inc</i>	
	<i>Atelier Ten (Scotland) Limited</i>			<i>Esencia Technologies India Private Limited</i>	
	<i>Atelier Ten Australia Pty Ltd</i>			<i>Graphene Semiconductor Services Private Limited</i>	
	<i>Atelier Ten LLC</i>			<i>Hi-Tech Rock Products and Aggregates Limited</i>	
	<i>Atelier Ten Limited</i>			<i>L&T Geostructure LLP</i>	
	<i>Atelier Ten London Limited</i>			<i>L&T Heavy Engineering LLC</i>	
	<i>B+H Architects (Washington) LLC</i>			<i>L&T Howden Private Limited</i>	
	<i>B+H Architects Corp.</i>			<i>L&T Hydrocarbon Engineering Limited</i>	
	<i>B+H Architects Inc.</i>			<i>L&T MHI Boilers Private Limited</i>	
	<i>B+H Architects Inc.</i>			<i>L&T MHI Turbine Generators Private Limited</i>	
	<i>B+H Architects Singapore Pte. Ltd.</i>			<i>L&T Metro Rail (Hyderabad) Limited</i>	
	<i>B+H Architects Vietnam Co., Ltd.</i>			<i>L&T Sargent & Lundy Private Limited</i>	
	<i>B+H Consulting Holdings Inc</i>			<i>L&T Technology Services LLC</i>	
	<i>B+H Consulting International Inc.</i>			<i>L&T Thales Technology Services Private Limited</i>	
	<i>B+H International Corp.</i>			<i>Larsen & Toubro Arabia LLC</i>	
	<i>BH Architects (Hong Kong) Ltd.</i>			<i>Larsen & Toubro Electromech LLC</i>	
	<i>Engineering General Consultants (Pvt) Ltd</i>			<i>Larsen & Toubro Modular Fabrication Yard LLC</i>	
	<i>PT SMEC Denka Indonesia</i>			<i>Larsen & Toubro Oman LLC</i>	
	<i>Prostruct Consulting Pte Ltd</i>			<i>Larsen Toubro Saudi Arabia LLC</i>	
	<i>Robert Bird & Partners Ltd</i>			<i>Nabha Power Limited</i>	
	<i>Robert Bird Group Pty Ltd</i>				
	<i>SAA Architects Pte Ltd</i>				
	<i>SMEC (Malaysia) SDN Berhad</i>				
	<i>SMEC Asia Ltd</i>				
	<i>SMEC Australia Pty Ltd</i>				
	<i>SMEC Bangladesh Ltd</i>				
	<i>SMEC Chile Limitada (formerly Global Maintenance Consulting Chile Limitada)</i>				
	<i>SMEC India (Pvt) Ltd</i>				
	<i>SMEC Philippines inc</i>				
			26	COWI A/S	
				<i>COWI AB</i>	
				<i>COWI AS</i>	
				<i>COWI Architecture/Arkitema</i>	
				<i>COWI North America Inc.</i>	
				<i>COWI North America Ltd</i>	

2021 Top 225 International Design Firms – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
	COWI UK Limited			TECNIMONT PRIVATE LIMITED	
27	China Energy Engineering Corp. Ltd.			TECNIMONT SPA	
	<i>China Energy Co., Ltd</i>				
	<i>China Energy Engineering Group Eastern Construction & Investment Co., Ltd</i>				
	<i>China Energy Engineering Group Equipment Co., Ltd.</i>				
	<i>China Energy Engineering Group North Construction and Investment Co., Ltd</i>				
	<i>China Energy Engineering Group Northwest Construction & Investment Co., Ltd</i>				
	<i>China Energy Engineering Group Southern Construction & Investment Co., Ltd</i>				
	<i>China Gezhouba Group Company Limited</i>				
	<i>China energy engineering group planning & engineering co., ltd.</i>				
28	Cardno Ltd.				
	<i>Cardno Holdings New Zealand Limited</i>				
	<i>Cardno Holdings Pty Ltd</i>				
	<i>Cardno Limited</i>				
	<i>Cardno USA Inc.</i>				
29	SYSTRA				
	<i>MVA HK Asia</i>				
	<i>Systra Canada Inc.</i>				
	<i>Systra Consulting & Eng.</i>				
	<i>Systra IBT</i>				
	<i>Systra Limited</i>				
	<i>Systra MVA Consulting</i>				
30	Maire Tecnimont SpA				
	<i>KT</i>				
	<i>MST</i>				
	<i>MT RUSSIA</i>				
	<i>NEXTCHEM</i>				
	<i>Stamicarbon</i>				
	<i>TCM - KT JV SRL</i>				
	<i>TCM ARABIA</i>				
			31	China Communications Construction Group Ltd.	
				<i>CCCC Investment Company Limited</i>	
				<i>CCCC CHEN'ZHOU ROAD CONSTRUCTION MACHINERY CO. LTD.</i>	
				<i>CCCC Dredging (Group) Company Limited</i>	
				<i>CCCC EAST CHINA INVESTMENT CO.,LTD</i>	
				<i>CCCC First Habor Consultants Co.,Ltd.</i>	
				<i>CCCC First Habor Engineering Company Ltd.</i>	
				<i>CCCC First Highway Consultants Co.,Ltd.</i>	
				<i>CCCC First Highway Engineering Group Co.,Ltd.</i>	
				<i>CCCC Forth Highway Engineering Co.,Ltd.</i>	
				<i>CCCC Fourth Habor Engineering Co.,Ltd.</i>	
				<i>CCCC HAIXI INVESTMENT COMPANY LTD.</i>	
				<i>CCCC Highway Consultants Co.,Ltd.</i>	
				<i>CCCC INFRASTRUCTURE MAINTENANCE GROUP CO.,LTD</i>	
				<i>CCCC INTERNATIONAL HOLDING LIMITED</i>	
				<i>CCCC Mechanical & Electrical Engineering Co.,Ltd.</i>	
				<i>CCCC Northeast Investment Co.,Ltd.</i>	
				<i>CCCC Ocean Investment Holding Company Limited</i>	
				<i>CCCC RAILWAY CONSULTANTS GROUP CO.,LTD</i>	
				<i>CCCC Second Habor Engineering Co.,Ltd.</i>	
				<i>CCCC Second Harbor Consultants Co.,Ltd.</i>	
				<i>CCCC Second Highway Consultants Co.,Ltd.</i>	
				<i>CCCC Second Highway Engineering Co.,Ltd.</i>	
				<i>CCCC Southwest Investment and Development Co.,Ltd.</i>	
				<i>CCCC Third Harbor Consultants Co.,Ltd.</i>	
				<i>CCCC Third Harbor Engineering Co.,Ltd.</i>	
				<i>CCCC Third Highway Engineering Co.,Ltd.</i>	
				<i>CCCC Tianhe Mechanical Equipment Manufacturing Co.,Ltd.</i>	
				<i>CCCC Urban Investment Holding Company Limited</i>	

2021 Top 225 International Design Firms – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
	<i>CCCC WATER TRANSPORTATION CONSULTANTS Co.,LTD</i>			36	Nippon Koei Group
	<i>CCCC Xi'an Road Construction Machinery Co.,Ltd.</i>				<i>BDP Holdings Ltd.</i>
	<i>CCCC-FHDI Engineering Co.,Ltd.</i>				<i>Koei Research Institute International Corp.</i>
	<i>CCCG INVESTMENT HOLDING COMPANY LTD.</i>				<i>Myanmar Koei International Ltd.</i>
	<i>China Harbour Engineering Company ltd.</i>				<i>Nippon Civic Consulting Engineers Co.,Ltd</i>
	<i>China Harbour Engineering Company ltd.</i>				<i>Nippon Koei India</i>
	<i>China Highway Engineering Consultants Corporation</i>				<i>Nippon Koei LAC do Brazil Ltda.</i>
	<i>China Highway Vehicle and Machinery Co.,Ltd.</i>				<i>Nippon Koei Latin America-Caribbean Co., Ltd.</i>
	<i>Chuwa Bussan Co.,Ltd.</i>				<i>Nippon Koei Vietnam International Co., Ltd.</i>
	<i>ROAD&BRIDGE INTERNATIONAL CO.,LTD</i>				<i>PT. Indokoei International</i>
	<i>Shanghai zhenhua Heavy Industries Co.,Ltd.</i>				<i>Philkoei International, inc.</i>
33	Petrofac Ltd.				<i>Tamano Consultants Co., Ltd.</i>
	<i>Petrofac Emirates LLC</i>			38	Khatib & Alami
	<i>Petrofac Energy Developments International</i>				<i>Khatib & Alami Consolidated Engineering Company</i>
	<i>Petrofac Energy Developments UK Limited</i>				<i>Khatib & Alami Consolidated Engineering Company L.L.C</i>
	<i>Petrofac Energy Developments West Africa</i>				<i>Khatib & Alami Consolidated Engineering Company L.L.C.</i>
	<i>Petrofac Engineering Limited</i>				<i>Khatib & Alami Consolidated Engineering Company S.A.L</i>
	<i>Petrofac Facilities Management International</i>				<i>Khatib & Alami Consolidated Engineering Company S.A.L.</i>
	<i>Petrofac Facilities Management Limited</i>				<i>Khatib & Alami Consolidated Engineering Company S.A.L.</i>
	<i>Petrofac Inc.</i>				<i>Khatib & Alami Consolidated Engineering Company S.A.L.</i>
	<i>Petrofac Integrated Energy Services Limited</i>				<i>Khatib & Alami Consolidated Engineering Company S.A.L.</i>
	<i>Petrofac International (UAE) LLC</i>				<i>Khatib & Alami Consolidated Engineering Company S.A.L.</i>
	<i>Petrofac International Limited</i>				<i>Khatib & Alami Consolidated Engineering Offshore S.A.L.</i>
	<i>Petrofac Services Limited</i>				<i>Khatib & Alami Consolidated Engineering Offshore S.A.L.</i>
	<i>Petrofac Training Inc.</i>				<i>Khatib & Alami Consolidated Engineering Offshore S.A.L.</i>
	<i>Petrofac Training Limited</i>				<i>Khatib & Alami Consolidated Engineering Offshore S.A.L.</i>
	<i>Petrofac UK Holdings Limited</i>				<i>Khatib & Alami Consolidated Engineering Offshore S.A.L.</i>
	<i>Petrofac training International Limited</i>				<i>Khatib & Alami Engineering Consolidated PVT Ltd.</i>
	<i>Petroleum Facilities E & C Limited</i>				
35	Intertek-PSI				
	<i>Architectural Testing</i>				
	<i>Intertek</i>				
	<i>MT Group</i>				
	<i>Professional Service Industries, Inc.</i>				

2021 Top 225 International Design Firms – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
	<i>Khatib & Alami Misr Engineering Consultants Ltd</i>		41	Black & Veatch	
	<i>Khatib & Alami and Partners L.L.C.</i>			<i>Black & Veatch Contracting</i>	
39	China National Chemical Eng'g Group Corp. Ltd.			<i>Black & Veatch Management Consulting</i>	
	<i>CNCEC 11th Construction Co., Ltd.</i>			<i>Black & Veatch Oil & Gas</i>	
	<i>CNCEC 13th Construction Co., Ltd.</i>			<i>Black & Veatch Power</i>	
	<i>CNCEC 14th Construction Co., Ltd.</i>			<i>Black & Veatch Special Projects</i>	
	<i>CNCEC 16th Construction Co., Ltd.</i>			<i>Black & Veatch Telecom</i>	
	<i>CNCEC 2nd Construction Co., Ltd.</i>			<i>Black & Veatch Water</i>	
	<i>CNCEC 3rd Construction Co., Ltd.</i>		42	Bechtel	
	<i>CNCEC 4th Construction Co., Ltd.</i>			<i>BNT International Company</i>	
	<i>CNCEC 6th Construction Co., Ltd.</i>			<i>Bechtel Construction Operation, Inc.</i>	
	<i>CNCEC 7th Construction Co., Ltd.</i>			<i>Bechtel Corporation</i>	
	<i>CNCEC 9th Construction Co., Ltd.</i>			<i>Bechtel Global Energy Inc.</i>	
	<i>Chemical Industry Geotechnical Engineering Co., Ltd.</i>			<i>Bechtel Global Infrastructure & Minerals Inc.</i>	
	<i>China Chemical Guilin Engineering Co., Ltd.</i>			<i>Bechtel India Private Ltd.</i>	
	<i>China Chengda Engineering Co., Ltd.</i>			<i>Bechtel Nuclear, Security & Environmental, Inc.</i>	
	<i>China National Chemical Communications Construction Group Co., Ltd</i>		43	HDR	
	<i>China National Chemical Engineering Abu Dhabi LLC.</i>			<i>HDR Architecture Associates, Inc.</i>	
	<i>China National Chemical Engineering Group (Pan-Africa) LLC</i>			<i>HDR Architecture, Inc.</i>	
	<i>China National Chemical Engineering Heavy-Mechanized Co., Ltd.</i>			<i>HDR China Co. Ltd.</i>	
	<i>China Tianchen Engineering Co., Ltd.</i>			<i>HDR Construction Control Corp.</i>	
	<i>China Wuhuan Engineering Co., Ltd.</i>			<i>HDR Consulting Limited</i>	
	<i>East China Engineering Science and Technology Co., Ltd.</i>			<i>HDR Corp.</i>	
	<i>Hualu Engineering Co., Ltd.</i>			<i>HDR Corp. Pty. Ltd.</i>	
	<i>Sedin Engineering Co., Ltd.</i>			<i>HDR Engineering Inc.</i>	
40	Parsons			<i>HDR Environmental, Operations and Construction</i>	
	<i>Parsons Environment & Infrastructure</i>			<i>HDR GmbH</i>	
	<i>Parsons Government Services</i>			<i>HDR Middle East LLC</i>	
	<i>Parsons Transportation</i>			<i>HDR Security Operations Inc.</i>	
			44	Royal HaskoningDHV	
				<i>HaskoningDHV Consulting Private Ltd</i>	
				<i>HaskoningDHV Nederland BV</i>	
				<i>HaskoningDHV UK Holdings Ltd</i>	
				<i>InterVISTAS Holding Inc.</i>	
				<i>PT Haskoning Indonesia</i>	
				<i>Royal HaskoningDHV (PTY) LTD</i>	

2021 Top 225 International Design Firms – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
45	Meinhardt Group International				<i>Muharraq Wastewater Services Company W.L.L</i>
	<i>Meinhardt</i>				<i>SEA Construction LLC</i>
	<i>Meinhardt EPCM</i>				<i>SEA Louisiana Construction LLC</i>
	<i>Meinhardt Facade</i>				<i>Samsung EPC Co., Ltd</i>
46	Artelia				<i>Samsung Engineering (Thailand) Co., Ltd.</i>
	<i>Artelia Côte d'Ivoire</i>				<i>Samsung Engineering America Inc.</i>
	<i>Artelia Italy</i>				<i>Samsung Engineering Bolivia S.A.</i>
	<i>Artelia Madagascar</i>				<i>Samsung Engineering Construction (Shanghai) Co., Ltd.</i>
	<i>Artelia Morocco</i>				<i>Samsung Engineering Construction Xi'an Co., Ltd.</i>
	<i>Artelia Spain</i>				<i>Samsung Engineering Hungary Ltd.</i>
	<i>Artelia UK</i>				<i>Samsung Engineering India Private Ltd</i>
	<i>Artelia Vietnam</i>				<i>Samsung Engineering Italy S.R.L.</i>
	<i>MOE</i>				<i>Samsung Engineering Kazakhstan LLP</i>
	<i>SHER</i>				<i>Samsung Engineering Trinidad Co., Ltd.</i>
	<i>Sogreah Gulf</i>				<i>Samsung Engineering Vietnam Co., Ltd.</i>
47	IDOM				<i>Samsung Engineering(Malaysia) SDN. BHD</i>
	<i>IDOM</i>				<i>Samsung Ingenieria DUBA S.A. de C.V.</i>
	<i>IDOM Inc</i>				<i>Samsung Ingenieria Energia S.A. de C.V.</i>
48	Tecnica y Proyectos SA (TYP SA)				<i>Samsung Ingenieria Manzanillo S.A. de C.V.</i>
	<i>AGRER</i>				<i>Samsung Ingenieria Mexico Construccion Y Operacion S.A. De C.V.</i>
	<i>AZTEC</i>				<i>Samsung Saudi Arabia Co., Ltd</i>
	<i>ENGECORPS</i>				
	<i>INTEMAC</i>				
	<i>MC2</i>				
	<i>MEXTYPSA</i>				
	<i>RAUROS</i>				
	<i>TECNOFISIL</i>				
	<i>TYP SA AB</i>				
	<i>TYP SA ESTADISTICA Y SERVICIOS</i>				
	<i>TYP SA LIMITED</i>				
	<i>TYP SA PERU</i>				
51	Samsung Engineering Co. Ltd.		52	TPF SA	
	<i>Asociados Constructores DBNR, S.A. de C.V.</i>			<i>CETEST PVT</i>	
	<i>Grupo Samsung Ingenieria Mexico S.A. de C.V..</i>			<i>SYNERGIA</i>	
				<i>TPF CONSULTORES</i>	
				<i>TPF ENGENHARIA</i>	
				<i>TPF ENGINEERING</i>	
				<i>TPF ENGINEERING PVT</i>	
				<i>TPF GETINSA EUROESTUDIOS</i>	
				<i>TPF INGENIERIE</i>	
				<i>TPF INGINERIE</i>	
				<i>TPF SETICO</i>	
				<i>TPF SP. Z.O.O.</i>	
				<i>TPF UTILITIES</i>	
54	Oriental Consultants Global				
				<i>ATEC Co.,Ltd.</i>	

2021 Top 225 International Design Firms – Subsidiaries by Rank

Rank Company Subsidiary

Rank Company Subsidiary

	Asano Taisei Kiso Engineering Co.,Ltd. Chuou Sekkei Engineering Co.,Ltd Oriental Consultants Co.,Ltd. Oriental Consultants Global Co.,Ltd. Research & Solution Co.,Ltd.	RINA Consulting S.p.A. RINA Egypt llc RINA India pvt ltd RINA Kazahstan llp RINA Mlaysia Energy sdb bhd RINA Netherlands BV RINA Tech Canada ltd RINA Tech China co. Ltd. RINA Tech Germany GmbH RINA Tech UK limited RINA Tech USA Inc. RINA Tech renewables Australia pty ltd RINA USA Inc Rina consulting S.p.a. - Abu Dhabi
55	Dohwa Engineering Co. Ltd. <i>DHE CORPORATION</i> <i>DOHWA GREEN ENERGY CO.,Ltd</i> <i>DOHWA(XIAN) CIVIL ENGINEERING CO.,Ltd</i> <i>PT. DOHWA CONSTRUCTION INDONESIA</i> <i>VERA&MORENO S.A.</i>	
56	China Petroleum Engineering Co. Ltd. <i>China HuanQiu Contracting & Engineering Corp., Ltd</i> <i>China KunLun Contracting & Engineering Corporation</i> <i>China Petroleum Engineering & Construction Corporation</i> <i>China Petroleum Pipeline Engineering Co., Ltd</i>	60 DRA Global Ltd <i>DRA APAC</i> <i>DRA Projects</i> <i>G&S Engineering</i> <i>Minopex</i> <i>SENET</i>
57	DPS Group <i>DPS ATG Incorporated</i> <i>DPS Engineering & Construction Ltd.</i> <i>DPS Engineering International Ltd.</i> <i>DPS Group Incorporated</i>	62 Fichtner Group <i>Dipl. Ing. Ruppmann Verbrennungsanlagen GmbH</i> <i>Fichtner Bauconsulting GmbH</i> <i>Fichtner Consulting Engineers (India) Pvt. Ltd.</i> <i>Fichtner Consulting Engineers Ltd.</i> <i>Fichtner GmbH & Co. KG (Head office)</i> <i>Fichtner IT Consulting GmbH</i> <i>Fichtner Italia s.r.l.</i> <i>Fichtner Macau Consultoria de Engenharia e Gestao, Ltd.</i> <i>Fichtner Management Consulting AG</i> <i>Fichtner Pacific Engineers Inc.</i> <i>Fichtner Vietnam Company Limited</i> <i>Fichtner Water & Transportation GmbH</i> <i>Fichtner Water & Wind GmbH</i> <i>GefaÖ mbH</i> <i>Ingenieurbüro Floecksmühle GmbH</i> <i>RESA - Recuperación de Energía S.A.U.</i>
58	RINA Consulting <i>Comete Engineering S.A.</i> <i>PT RINA Indonesia</i> <i>QIC Inc</i> <i>RINA Brasil servicios tecnicos ltda</i> <i>RINA Congo sas</i> <i>RINA Consulting - CSM S.p. A.</i> <i>RINA Consulting Defence LTD</i> <i>RINA Consulting East Europe</i> <i>RINA Consulting Inc</i> <i>RINA Consulting Muhendislik Limited Sirketi</i> <i>RINA Consulting Polaris srl</i>	

2021 Top 225 International Design Firms – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
63	PM Group				
	<i>PM Architectural Engineering Consultancy (Shanghai) Co</i>			<i>Sener Ingeniería y Sistemas Chile, Ltda.</i>	
	<i>PM Asia Project Services Pte Limited</i>			<i>Sener Ingeniería y Sistemas Colombia, S.A.S.</i>	
	<i>PM Group</i>			<i>Sener Ingeniería y Sistemas, S.A.</i>	
	<i>PM Group Belgium NV</i>			<i>Sener KWK Projekte Deutschland GmbH (Sener Alemania)</i>	
	<i>PM Group Polska SP Zoo</i>			<i>Sener Korea Engineering and Systems Co.,Ltd</i>	
	<i>PM Group USA, Inc</i>			<i>Sener Maroc S.A.R.L</i>	
	<i>PM Project Services Limited</i>			<i>Sener Operación y Mantenimiento, S.L.</i>	
	<i>Project Management Holdings Limited, t/a PM Group</i>			<i>Sener Philippines Inc.</i>	
	<i>Project Management International Limited</i>			<i>Sener Spolka z Ograniczoną Odpowiedzialnością (Sener Sp. z o.o)</i>	
	<i>Project Management Limited</i>			<i>Senermex Ingeniería y Sistemas, S.A. de CV</i>	
64	Dorsch Holding GmbH			<i>Setepla Tecnometal Engenharia, S.A.</i>	
	<i>DC Asia</i>			<i>TRYO Aeroespace & Electronics, S.L.</i>	
	<i>DC India</i>			<i>TRYO Aeroespace Flight Segment, S.A.</i>	
	<i>Dorsch Consult Egypt</i>				
	<i>Dorsch GRE (German Rail Engineering)</i>				
	<i>Dorsch Holding GmbH - KSA</i>				
	<i>Dorsch International Consultants</i>				
	<i>Dorsch Qatar</i>				
65	Sener Grupo de Ingenieria SA		66	CTI Engineering Group	
	<i>III, S.A. de C.V</i>			<i>CTI Engineering Co., Ltd.</i>	
	<i>Insegeco, S.A. de C.V.</i>			<i>CTI Engineering International Co., Ltd.</i>	
	<i>NTE-Sener Healthcare, S.A.</i>			<i>Chi-ken Sogo Consultants Co., Ltd,</i>	
	<i>Rymsa, S.L.</i>			<i>Japan Urban Engineering Co., Ltd.</i>	
	<i>Sener (SES) Canada, Inc</i>			<i>Nissoken</i>	
	<i>Sener (Shangai) Systems Company, Ltd</i>			<i>Waterman Group Plc</i>	
	<i>Sener Aeroespacial, S.A.</i>				
	<i>Sener Arabia Saudi</i>				
	<i>Sener Engineering Limited (Sener Irlanda)</i>				
	<i>Sener Engineering and Constructions South Africa Proprietary Limited</i>				
	<i>Sener Engineering and Systems Proprietary Limited</i>				
	<i>Sener Engineering and Systems, Inc.</i>				
	<i>Sener Engineering and Systems, Ltd.</i>				
	<i>Sener Engivia-Consultores de Engenharia, S.A.</i>				
	<i>Sener Ethilene Terminal (Sener Francia)</i>				
67	CDM Smith				
		<i>CDM Constructors Construction</i>			
		<i>CDM Federal Programs Engineering Consulting</i>			
		<i>The Louis Perry Group Engineering Consulting</i>			
68	Italconsult SpA				
		<i>Boswell Engineering</i>			
		<i>Studio Altieri S.p.A.</i>			
69	China National Machinery Industry Corp.				
		<i>China CACS Engineering Corporation</i>			
		<i>China CAMC Engineering Co., Ltd</i>			
		<i>China Machinery Engineering Corp.</i>			

2021 Top 225 International Design Firms – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
	<i>China Machinery Industry Construction Group inc.</i>			<i>China Railway Construction Southern Investment Group Co., Ltd</i>	
	<i>China Ocean Aviation Group Limited</i>			<i>China Railway Electrification Bureau Group Co., Ltd.</i>	
	<i>China Perfect Machinery Industry Corp.,Ltd</i>			<i>China Railway Fifth Survey and Design Institute Group Co., Ltd.</i>	
	<i>SINOMACH AUTOMOBILE CO.,LTD</i>			<i>China Railway First Survey and Design Institute Group Co., Ltd.</i>	
	<i>SIPPR Engineering Group Co., Ltd</i>			<i>China Railway Fourth Survey and Design Institute Group Co., Ltd.</i>	
	<i>SUMEC Corporation Limited</i>			<i>China Railway Harbour & Channel Engineering Bureau Group Co., Ltd.</i>	
	<i>Sinomach Heavy Equipment Group Co.,Ltd</i>			<i>China Railway Investment Group Co., Ltd.</i>	
				<i>China Railway Maglev Rail Investment Co., Ltd</i>	
				<i>China Railway Network Information Tech Co., Ltd</i>	
70	China Railway Construction Corp. Ltd.				
	<i>CRCC International Investment Ltd.</i>			<i>China Railway North-West Investment and Construction Co., Ltd</i>	
	<i>China Civil Engineering Construction Corporation</i>			<i>China Railway Shanghai Design Institute Group Co., Ltd.</i>	
	<i>China Railway 11th Bureau Group Co., Ltd.</i>			<i>China Railway South Construction Investment Co., Ltd</i>	
	<i>China Railway 12th Bureau Group Co., Ltd.</i>			<i>China Railway Strait Construction Group Co., Ltd</i>	
	<i>China Railway 14th Bureau Group Co., Ltd.</i>			<i>China Railway Urban Construction Group Co., Ltd.</i>	
	<i>China Railway 15th Bureau Group Co., Ltd.</i>			<i>China Railway Urban Construction and Investment Co., Ltd</i>	
	<i>China Railway 16th Bureau Group Co., Ltd.</i>				
	<i>China Railway 17th Bureau Group Co., Ltd.</i>				
	<i>China Railway 18th Bureau Group Co., Ltd.</i>				
	<i>China Railway 19th Bureau Group Co., Ltd.</i>				
	<i>China Railway 20th Bureau Group Co., Ltd.</i>				
	<i>China Railway 21th Bureau Group Co., Ltd.</i>				
	<i>China Railway 23th Bureau Group Co., Ltd.</i>				
	<i>China Railway 24th Bureau Group Co., Ltd.</i>				
	<i>China Railway 25th Bureau Group Co., Ltd.</i>				
	<i>China Railway Beibu Gulf Construction and Investment Co., Ltd</i>				
	<i>China Railway Capital Operation Group Co., Ltd.</i>				
	<i>China Railway Construction Bridge Engineering Bureau Group Co., Ltd.</i>				
	<i>China Railway Construction Chongqing Investment Co., Ltd</i>				
	<i>China Railway Construction Corporation (International) Limited.</i>				
	<i>China Railway Construction Group Co., Ltd.</i>				
	<i>China Railway Construction Kunlun Investment Co., Ltd</i>				
	<i>China Railway Construction North Investment Development Co., Ltd</i>				
72	Skidmore Owings & Merrill				
		<i>SOM (Europe) LLP</i>			
		<i>SOM Architectural Consulting (Shanghai) Co. Ltd.</i>			
		<i>SOM India Private Limited</i>			
		<i>SOM, Inc.</i>			
73	Exyte GmbH				
		<i>Exyte Central Europe GmbH</i>			
		<i>Exyte France S.a.S.</i>			
		<i>Exyte Israel Projects Ltd.</i>			
		<i>Exyte Italy S.r.l.</i>			
		<i>Exyte Malaysia Sdn. Bhd.</i>			

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<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
	<i>Exyte Northern Europe Ltd.</i>			<i>Setec ITS</i>	
	<i>Exyte Rus, LLC</i>			<i>Setec In Vivo</i>	
	<i>Exyte Shanghai Co., Ltd.</i>			<i>Setec Inginiring</i>	
	<i>Exyte Singapore Pte. Ltd.</i>			<i>Setec International</i>	
	<i>Exyte Taiwan Co., Ltd.</i>			<i>Setec Maroc</i>	
	<i>Exyte U.S., Inc.</i>			<i>Setec Monaco</i>	
				<i>Setec Organisation</i>	
				<i>Setec TPI</i>	
				<i>Setec TPI Consulting Engineers KSA</i>	
				<i>Setec TPI Greece</i>	
				<i>Terrasol</i>	
74	Beca Group Ltd.				
	<i>Beca Carter Hollings & Ferner (S.E. Asia) Pte Ltd</i>				
	<i>Beca Limited</i>				
	<i>Beca Pty Ltd</i>				
75	Morrison Hershfield		77	Zutari (Pty) Ltd.	
	<i>Morrison Hershfield Corporation</i>			<i>Aurecon Engineering Consultants WLL</i>	
	<i>Morrison Hershfield Geomatics</i>			<i>Zutari Africa Limited</i>	
	<i>Morrison Hershfield International Inc.</i>			<i>Zutari Angola Limitada</i>	
	<i>Morrison Hershfield Limited</i>			<i>Zutari Botswana (Pty) Ltd</i>	
	<i>Morrison Hershfield Managers Inc.</i>			<i>Zutari Consulting Nigeria Limited</i>	
76	SETEC			<i>Zutari Eswatini (Pty) Ltd</i>	
	<i>ALPIN</i>			<i>Zutari Ghana Limited</i>	
	<i>Advizeo</i>			<i>Zutari Kenya Limited</i>	
	<i>BMCI</i>			<i>Zutari Lesotho (Pty) Ltd</i>	
	<i>Diades</i>			<i>Zutari Mozambique Limitada</i>	
	<i>GCA</i>			<i>Zutari Namibia (Pty) Ltd</i>	
	<i>Hidrobrasileira</i>			<i>Zutari Rwanda Limited</i>	
	<i>Hydratec</i>			<i>Zutari Uganda Limited</i>	
	<i>Lerm</i>				
	<i>Planitec</i>				
	<i>Planitec BTP</i>				
	<i>Serige</i>				
	<i>Setec Afrique</i>				
	<i>Setec Batiment</i>				
	<i>Setec Canada</i>				
	<i>Setec Consulting Engineers Limited</i>				
	<i>Setec Egypte</i>				
	<i>Setec Energie Environnement</i>				
	<i>Setec Ferroviaire</i>				
	<i>Setec GmbH</i>				
	<i>Setec IS</i>				
			78	JSTI Group	
				<i>JIANGSU TS TRAFFIC DESIGN & RESEARCH DIVISION CO., LTD.</i>	
				<i>JIANGSU YEARNING ENGINEERING TECHNOLOGY GROUP CO., LTD.</i>	
				<i>JIANGSU YIMING TESTING TECHNOLOGY CO., LTD.</i>	
				<i>XIAMEN MUNICIPAL ENGINEERING DESIGN DIVISION CO., LTD.</i>	
				<i>ZHONGSHAN WATER CONSERVANCY AND HYDROPOWER SURVEYING, DESIGNING AND CONSULTING CO., LTD.</i>	

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<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
79	INGEROP				
	<i>Arcora</i>				<i>Sinopec Engineering Group Singapore Pte., Ltd.</i>
	<i>Cicad</i>				<i>Sinopec Fifth Construction Co., Ltd.</i>
	<i>Codema</i>				<i>Sinopec Fourth Construction Co. Ltd.</i>
	<i>EDR</i>				<i>Sinopec Guangzhou Engineering Co., Ltd.</i>
	<i>Geos France</i>				<i>Sinopec Heavy Lifting and Transportation Co., Ltd.</i>
	<i>Geos Suisse</i>				<i>Sinopec Luoyang Engineering Co., Ltd.</i>
	<i>Guez</i>				<i>Sinopec Nanjing Engineering Co., Ltd.</i>
	<i>HPM</i>				<i>Sinopec Ningbo Engineering Co., Ltd.</i>
	<i>IIC</i>				<i>Sinopec Shanghai Engineering Co. Ltd.</i>
	<i>INTEC</i>				<i>Sinopec Tenth Construction Co., Ltd.</i>
	<i>Ingerop Algeria</i>				
	<i>Ingerop Belgium</i>				
	<i>Ingerop Chile</i>				
	<i>Ingerop Conseil Ingénieroe</i>				
	<i>Ingerop Deutschland</i>				
	<i>Ingerop Engineering</i>				
	<i>Ingerop Kenya</i>				
	<i>Ingerop Montenegro</i>				
	<i>Ingerop Mozambique</i>				
	<i>Ingerop Peru</i>				
	<i>Ingerop Rendel</i>				
	<i>Ingerop Senegal</i>				
	<i>Ingerop South Africa</i>				
	<i>Rendel</i>				
	<i>Smart2</i>				
	<i>T3</i>				
82	ACS Actividades de Construcción y Servicios SA		84	China Railway Group Ltd.	
	<i>CIMIC Group Limited</i>			<i>China Overseas Engineering Group Co., Ltd.</i>	
	<i>Clece</i>			<i>China Railway Construction Engineering Group Co.,Ltd</i>	
	<i>Cobra</i>			<i>China Railway Dongfang Group</i>	
	<i>Dragados</i>			<i>China Railway First Group Co.,Ltd</i>	
	<i>HOCHTIEF Aktiengesellschaft</i>			<i>China Railway International Group</i>	
83	SINOPEC Engineering (Group) Co. Ltd.			<i>China Railway No.10 Engineering Group Co.,Ltd</i>	
	<i>Sinopec Engineering Co., Ltd.</i>			<i>China Railway No.2 Engineering Group Co.,Ltd</i>	
	<i>Sinopec Engineering Group America L.L.C.</i>			<i>China Railway No.3 Engineering Group Co.,Ltd</i>	
	<i>Sinopec Engineering Group Saudi Co., Ltd.</i>			<i>China Railway No.5 Engineering Group Co.,Ltd</i>	
				<i>China Railway No.8 Engineering Group Co.,Ltd</i>	
				<i>China Railway No.9 Group Co.,Ltd</i>	
				<i>China Railway Seventh Group Co.,Ltd</i>	
				<i>China Railway Sixth Group Co.,Ltd</i>	
				<i>China Railway Tunnel Group Co.,Ltd</i>	
				<i>China Railwyay Electrification Engineering Group Co.,Ltd</i>	
				<i>China Tiesiju Civil Engineering Group Co., Ltd.</i>	
			85	Associated Consulting Engineers	
				<i>ACE ATHENS</i>	
				<i>ACE BAHRAIN</i>	
				<i>ACE BEIRUT</i>	
				<i>ACE DUBAI/ABU DHABI</i>	
				<i>ACE JEDDAH</i>	
				<i>ACE KUWAIT</i>	
				<i>ACE OMAN</i>	
				<i>SIR FREDERICK SNOW</i>	

2021 Top 225 International Design Firms – Subsidiaries by Rank

Rank Company Subsidiary

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
86	CTCI Corp.				
	<i>CCJV P1 Engineering & Constructio Sdn. Bhd.</i>			<i>Eurasia Tunnel</i>	
	<i>CINDA Engineering & Construction Private Limited</i>			<i>SK Anadolu</i>	
	<i>CIPEC Construction Inc.</i>			<i>SK TNS</i>	
	<i>CTCI & HEC Water Business Co., Ltd.</i>			<i>SPB General Trading & Contracting</i>	
	<i>CTCI (Thailand) Co., Ltd.</i>			<i>Sunlake Co., Ltd.</i>	
	<i>CTCI Advanced Systems Inc.</i>			<i>Xe-Pian Xe-Namnoy Power Company</i>	
	<i>CTCI Americas Inc.</i>				
	<i>CTCI Arabia Ltd.</i>				
	<i>CTCI Beijing Co., Ltd.</i>				
	<i>CTCI CMCE JV Sdn. Bhd.</i>				
	<i>CTCI Chemical Corp.</i>				
	<i>CTCI Corporation</i>				
	<i>CTCI Development Corp.</i>				
	<i>CTCI Engineering & Construction Sdn. Bhd.</i>				
	<i>CTCI Machinery Corp.</i>				
	<i>CTCI Malaysia Sdn. Bhd.</i>				
	<i>CTCI Netherlands B.V.</i>				
	<i>CTCI Overseas Co., Ltd.</i>				
	<i>CTCI Resources Engineering Inc.</i>				
	<i>CTCI Shanghai Co., Ltd.</i>				
	<i>CTCI Singapore Pte. Ltd.</i>				
	<i>CTCI Smart Engineering Corp.</i>				
	<i>CTCI Vietnam Company Limited</i>				
	<i>ECOVE Environment Consulting Corporation</i>				
	<i>ECOVE Environment Services Corporation</i>				
	<i>ECOVE Miaoli Energy Corporation</i>				
	<i>ECOVE Solar Energy Corporation</i>				
	<i>ECOVE Solar Power Corporation</i>				
	<i>ECOVE Solvent Recycling Corporation</i>				
	<i>ECOVE South Limited</i>				
	<i>ECOVE Waste Management Corporation</i>				
	<i>ECOVE Wujih Energy Corporation</i>				
	<i>G. D. International LLC</i>				
	<i>LUMBERTON SOLAR W2-090, LLC</i>				
	<i>Sinogal - Waste Services Co., Ltd.</i>				
87	SK ecoplant				
	<i>Bloom SK purecell</i>				
	<i>Canakkale Highway and Bridge</i>				
	<i>EMC</i>				
			88	NORR	
				<i>CION COULTER Corporation</i>	
				<i>NORR Architects & Engineers Limited</i>	
				<i>NORR Architects, Engineers, Planners</i>	
				<i>NORR Associates Inc.</i>	
				<i>NORR Consultants Limited</i>	
				<i>NORR Design Inc.</i>	
				<i>NORR Inc.</i>	
				<i>NORR LLC</i>	
				<i>NORR Limited</i>	
			89	SSH	
				<i>DAR SSH International Eng. Consultant</i>	
				<i>DAR SSH International Eng. Consultant</i>	
				<i>DAR SSH International Eng. Consultant</i>	
				<i>DAR SSH International Eng. Consultant</i>	
				<i>DAR SSH International Consultant BSC ©</i>	
				<i>DAR SSH International Eng. (BET)</i>	
				<i>DAR SSH International Eng. Consultant</i>	
				<i>SSH Design PTY LTD</i>	
				<i>SSH International Ltd</i>	
				<i>SSHIC International Eng. Consultant</i>	
			90	Perkins Eastman	
				<i>BFJ Planning</i>	
				<i>RGR Landscape</i>	
				<i>Russell Design Group</i>	
				<i>Urbanomics</i>	
			94	STUDI International	
				<i>Hannon Capital</i>	
				<i>IDEACONSULT</i>	
				<i>SACI</i>	

2021 Top 225 International Design Firms – Subsidiaries by Rank

Rank Company Subsidiary

Rank Company Subsidiary

SIA
 ST2i
STUDI Algérie
STUDI Cameroun
STUDI Congo
STUDI Gabon

95 Aegion Corp.

Aegion Coating Services
Brinderson LLC
Corrpro Companies, Inc.
Fibrwrap Construction Services
Instituform Technologies
Schultz Industrial Services
Underground Solutions
United Pipeline Systems

99 Kiewit Corp.

Cherne Contracting Corporation
Construction Kiewit Cie
Ganotec Inc.
Kiewit Building Group Inc.
Kiewit Canada Group Inc.
Kiewit Energy Group Inc.
Kiewit Engineering Group Inc.
Kiewit Foundations Co.
Kiewit Infrastructure Co.
Kiewit Infrastructure South Co.
Kiewit Infrastructure West Co.
Kiewit Offshore Services Ltd.
Kiewit Power Constructors Co.
Kiewit Water Facilities South Co.
Mass. Electric Construction Co.
Peter Kiewit Sons ULC
T.E. Ibberson Company
TIC - The Industrial Company

100 Sargent & Lundy

Sargent & Lundy Engineering Services, Inc.
Sargent & Lundy Engineers, Ltd.
Sargent & Lundy, L.L.C.

102 China Railway Design Corp.

Inner Mongolia Railway Survey Design Consulting Company Limited
Jilin Railway Survey Design Consulting Company Limited
Jinzhou Railway Survey Design Consulting Company Limited
Shenyang Railway Survey Design Consulting Company Limited

103 Burns & McDonnell

AZCO
Ref-Chem

105 Geosyntec Consultants

Enviro Group Limited, Inc.
Geosyntec Consultants International, Inc.
Geosyntec Consultants Pty. Ltd.
Geosyntec Consultants, Ltd.
MEC Water Resources, Inc.

106 Chodai Group

CHODAI & Kiso-Jiban Vietnam Co., Ltd.
CHODAI Korea Co., Ltd.
Chodai Co., Ltd.
Chodai Philippines Corporation
Kiso-Jiban Consultants Co., Ltd.
PT AMCO Hydro Indonesia
PT Wiratman CHODAI Indonesia

107 Empresarios Agrupados Internacional SA

FUSION BUSINESS LEADERSHIP S.L.

110 Atlas Group

Atlas Genie Civil
Atlas Texas Construction and Trading Inc
Atlas Yapi and Sanayi

2021 Top 225 International Design Firms – Subsidiaries by Rank

Rank Company Subsidiary

Rank Company Subsidiary

112 Shaker Group

*CONISYS
Shaker Consultancy
Shaker Consultancy Group
Shaker Consultancy Uganda Ltd
Shaker Group Iraq
Shaker Group Kenya Limited
Shaker International Limited
Shaker Power Algeria SARL
Shaker Power Maroc*

114 JGC Holdings Corp.

*Al Asilah Desalination Company SAOC
JAPAN NUS CO., LTD.
JGC (MALAYSIA) SDN. BHD.
JGC Algeria S.p.A.
JGC America, Inc.
JGC Arabia Limited
JGC CONSTRUCTION INTERNATIONAL PTE. LTD.
JGC CORPORATION
JGC CORPORATION (UK) LIMITED
JGC Catalysts and Chemicals Ltd.
JGC EVERGREEN LTD.
JGC Gulf International Co., Ltd.
JGC Italy S. r. l.
JGC JAPAN CORPORATION
JGC KOREA CORPORATION
JGC Middle East FZE
JGC NIGERIA LIMITED
JGC OCEANIA PTY LTD
JGC PHILIPPINES, INC.
JGC PLANTECH AOMORI Co., Ltd.
JGC SINGAPORE PTE LTD
JGC TECHNICAL ASSISTANCE SERVICES PHILIPPINES, INC.
JGC Trading & Services Co., Ltd
JGC Vietnam Co., Ltd.
Japan Fine Ceramics Co., Ltd.
NIKKI BUSINESS SERVICES CO., LTD.
Nikki-Universal Co., Ltd.
PT. JGC INDONESIA*

*Swing Corporation
TECHNOSERVE CO., INC.*

116 Energoprojekt Holding PLC

*Energoprojekt Entel
Energoprojekt Hidroinzenjering
Energoprojekt Industrija
Energoprojekt Niskogradnja
Energoprojekt Oprema
Energoprojekt Urbanizam i arhitektura
Energoprojekt Visokogradnja*

119 Arcplus Group PLC

*East China Architectural Design & Research Institute Co., Ltd.
Shanghai Institute of Architectural Design & Research Co., Ltd.
Shanghai Shen Yuan Geo-technical Engineering Co., Ltd.
Shanghai Water Engineering Design & Research Institute
Shanghai Xian Dai Architectural Decoration and Landscape Design Institute Co., Ltd.
Shanghai Xian Dai Architectural Design Group Architecture, Engineering & Consulting Co., Ltd.,*

121 IPS-Integrated Project Services LLC

*IPS BioEngineering Technology (Shanghai) Co., Ltd
IPS BioPharmaceutical Technology Consulting (Tianjin) LLC
IPS International Private Ltd.
IPS-Integrated Project Services (Germany) GmbH
IPS-Integrated Project Services (Ireland) Limited
IPS-Integrated Project Services GmbH
IPS-Integrated Project Services Limited
IPS-Integrated Project Services Pte. Ltd.
IPS-Integrated Project Services, ULC*

2021 Top 225 International Design Firms – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
	<i>IPS-Mehtalia Pvt. Ltd.</i>			<i>MCC Tiangong Group Corporation Limited</i>	
	<i>IPS-Serviços de Projetos Integrados Ltda.</i>			<i>MCC5 Group Corporation Limited(Shanghai)</i>	
	<i>The Cardinal Group USA, LLC</i>			<i>Northern Engineering & Technology Corporation , MCC</i>	
122	Lombardi Group			<i>Shanghai Baoye Construction Co., Ltd.</i>	
	<i>Lombardi Andina SA</i>			<i>The 17th China Metallurgical Construction Corporation</i>	
	<i>Lombardi Belgium SA</i>			<i>The 20th China Metallurgical Construction Co., Ltd.</i>	
	<i>Lombardi Engineering Ltd.</i>			<i>The 3rd China Metallurgical Construction Corporation</i>	
	<i>Lombardi India Pvt Ltd</i>			<i>WISDRI Engineering & Research Incorporation Ltd.</i>	
	<i>Lombardi Ingegneria Srl</i>				
	<i>Lombardi Ingénierie SAS</i>				
	<i>Lombardi Latinoamerica SA</i>				
124	Stanley Consultants		129	Consolidated Contractors Group	
	<i>SCEPSC</i>			<i>CCC (UE)</i>	
	<i>SCIPL</i>			<i>CCEL</i>	
				<i>SICON</i>	
125	China Metallurgical Group Corp.		132	RSP Architects Planners & Engineers	
	<i>ACRE Coking & Refractory Engineering Consulting Corporation, MCC(Dalian)</i>			<i>AC CONSORTIUM PTE LTD</i>	
	<i>CHINA HUAYE GROUP COMPANY LIMITED</i>			<i>RSP ARCHITECTS PLANNERS & ENGINEERS (VIETNAM) CO., LTD.</i>	
	<i>CISDI Engineering Co., Ltd.</i>			<i>RSP ARCHITECTS PLANNERS (BEIJING) CO., LTD.</i>	
	<i>CISDI Thermal & Environmental Engineering Co., Ltd.</i>			<i>RSP ARCHITECTS PLANNERS (SHANGHAI) CO., LTD.</i>	
	<i>Capital Engineering and Research Inc.</i>			<i>RSP ENGINEERS SDN. BHD</i>	
	<i>China 19th Metallurgical Corporation</i>			<i>SQUIRE MECH (SHANGHAI) CO., LTD</i>	
	<i>China 22mcc Group Corporation Ltd.</i>			<i>SQUIRE MECH (VIETNAM) CO., LTD</i>	
	<i>China ENFI Engineering Corp.</i>			<i>SQUIRE MECH PRIVATE LIMITED</i>	
	<i>China First Metallurgical Group CO., Ltd</i>			<i>SQUIRE MECH SDN BHD</i>	
	<i>China Jingye Engineering Construction Contraction Corp.</i>				
	<i>China Metallurgical Construction Engineering Group Co., Ltd.</i>				
	<i>China Metallurgical Group Corporation</i>		133	HOCHTIEF AG	
	<i>Chongqing CISDI Engineering Consulting Co., Ltd.</i>			<i>CIMIC Group Limited</i>	
	<i>MCC BAosteel Technology Services Co.,LTD</i>			<i>Flatiron Construction Corp.</i>	
	<i>MCC Changtian Int'l Engineering Co., Ltd.</i>			<i>Solutions AG</i>	
	<i>MCC Group Wuhan Surveying Geo-Technical Research Institute</i>			<i>Turner Construction</i>	
	<i>MCC Huatian Engineering Technology Co., Ltd.</i>				

2021 Top 225 International Design Firms – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
134	GEODATA Engineering SpA		139	AMG Al Amar Consulting Group SA	
	<i>GEODATA COLOMBIA LTDA</i>			<i>Amar Golden Design L.L.C.</i>	
	<i>GEODATA DO BRASIL LTDS</i>				
	<i>GEODATA ENGINEERING PTY LTD</i>				
	<i>GEODATA INDIA PRIVATE LTD</i>				
	<i>GEODATA INGENIERIE ALGERIE SARL</i>				
	<i>SINO-GEODATA UNDERGROUND</i>				
	<i>ENGINEERING CONSULTANTS CO. LTD.</i>				
135	Arabtech Jardaneh		142	Italferr SpA	
	<i>Arabtech Jardaneh And Partners For</i>			<i>CREW - Cremonesi Workshop S.r.l.</i>	
	<i>Engineering Consultancy</i>			<i>IES d.o.o.</i>	
	<i>Arabtech Jardaneh Built Environment</i>				
	<i>Arabtech Jardaneh Group Services Ltd.</i>				
	<i>Arabtech Jardaneh International Abu Dhabi</i>				
	<i>Arabtech Jardaneh International Oman</i>				
	<i>Arabtech Jardaneh Water and Environment</i>				
	<i>HDP (Overseas) Ltd.</i>				
	<i>QHCAJI</i>				
136	Changjiang Inst. of Survey Planning		143	Drees & Sommer	
	Design			<i>Drees & Sommer España S.L.</i>	
	<i>ChangJiang Geophysical Exploration and</i>			<i>Drees & Sommer France</i>	
	<i>Testing Co., Ltd</i>			<i>Drees & Sommer Hungária Kft.</i>	
	<i>ChangJiang Geotechnical Engineering</i>			<i>Drees & Sommer Italia Engineering S.r.l.</i>	
	<i>Corporation</i>			<i>Drees & Sommer Luxembourg SARL</i>	
	<i>ChangJiang Spatial Information Technology</i>			<i>Drees & Sommer Netherlands</i>	
	<i>Engineering Co., Ltd</i>			<i>Drees & Sommer Nordic A/S</i>	
	<i>ChangJiang Survey Planning Design and</i>			<i>Drees & Sommer Polska Sp. z.o.o.</i>	
	<i>Research Co., Ltd</i>			<i>Drees & Sommer Projektmanagement und</i>	
	<i>Changjiang Instititute of Survey Planning</i>			<i>bautechnische Beratung GmbH</i>	
	<i>Design and Research, Branch of Ecuador</i>			<i>Drees & Sommer Schweiz AG</i>	
	<i>Changjiang Instititute of Survey Planning</i>			<i>Drees & Sommer UK Ltd.</i>	
	<i>Design and Research, Branch of Peru</i>			<i>Sprl Drees & Sommer Belgium</i>	
	<i>Three Gorges Geotechnical Consultants Co., Ltd</i>				
137	PADECO Co. Ltd.		144	China State Construction Engineering	
	<i>PADECO India Pvt., Ltd.</i>			Corp. Ltd.	
				<i>CSCEC AECOM Consultants Co., Ltd</i>	
				<i>CSCEC Algeria Limited</i>	
				<i>CSCEC International Operations</i>	
				<i>CSCEC Xinjiang Construction & Engineering</i>	
				<i>(Group) Co., Ltd</i>	
				<i>China Construction America</i>	
				<i>China Construction Communications Engrg.</i>	
				<i>Group Corp. Ltd</i>	
				<i>China Construction Eighth Engineering</i>	
				<i>Division Corp., Ltd</i>	
				<i>China Construction Engineering Design Group</i>	
				<i>Corporation Limited</i>	
				<i>China Construction Fangcheng Investment and</i>	
				<i>Development Group Corp. Ltd</i>	
				<i>China Construction Fifth Engineering Division</i>	
				<i>Corp., Ltd</i>	

2021 Top 225 International Design Firms – Subsidiaries by Rank

Rank Company Subsidiary

*China Construction First Group Corporation Limited
 China Construction Fourth Engineering Division Corp., Ltd
 China Construction Industrial & Energy Engineering Group Co., Ltd
 China Construction Infrastructure Co., Ltd
 China Construction Science and Technology Co., Ltd
 China Construction Second Engineering Bureau Limited
 China Construction Seventh Engineering Division Corp., Ltd
 China Construction Sixth Engineering Division Corp., Ltd
 China Construction Steel Structure Corp. Ltd
 China Construction Third Engineering Bureau Co., Ltd
 China Construction (South Pacific) Development Co Pte Ltd
 China Northeast Architectural Design and Research Institute Corp., Ltd
 China Northwest Architectural Design and Research Institute Corp., Ltd
 China Overseas Holdings Limited
 China Shanghai Architectural Design & Research Institute Co., Ltd
 China Southwest Architectural Design and Research Institute Corp., Ltd
 China Southwest Geotechnical Investigation and Design Institute Corp., Ltd
 China State Construction Development Corp. Ltd
 China State Construction Engrg. Corp. (Middle East) (LLC)
 China State Construction Harbour Construction Co., Ltd
 China State Decoration Group Corp. Ltd
 China West Construction Group Co., Ltd*

145 Jan De Nul Group (Sofidra SA)

Jan De Nul nv

Rank Company Subsidiary

147 Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.
*CNYD Aluminium Industry Engineering Malaysia SDN BHD
 PT Shenyang Yuanda Aluminium Industry Engineering
 Yuanda (UK) Co. Ltd.
 Yuanda Australia Pty Ltd.
 Yuanda Curtain Wall Vietnam Co., Ltd.
 Yuanda Qatar Aluminium Industry Engineering W.L.L.
 Yuanda USA Corporation*

149 Kajima Corp.

*Chemical Grouting Co., Ltd.
 Clima-Teq Co., Ltd.
 Ilya Corporation
 Kajima Asia Pacific Holdings Pte. Ltd.
 Kajima Australia Pty Ltd
 Kajima Europe Ltd.
 Kajima Mechatro Engineering Co., Ltd.
 Kajima Road Co., Ltd.
 Kajima U.S.A. Inc.
 Taiko Trading Co., Ltd.*

151 Day & Zimmermann

*D&Z of Canada Corporation
 Day & Zimmermann International, Inc.
 Day & Zimmermann Management Services, Inc.
 Day & Zimmermann NPS, Inc.
 The Atlantic Group, Inc.*

153 NV5 Global Inc.

*Aero-Metric Holdings Corp
 Alta Environmental, L.P.
 Bock & Clark Acquisition Corporation
 Bock & Clark Corporation
 Bock & Clark Environmental, LLC
 CHI Engineering Services, Inc.
 Celtic Energy, Inc.*

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Rank Company Subsidiary

CivilSource, Inc.
 Dade Moeller and Associates, Inc.
 Energenz Consulting Limited, LLC
 Energenz Consulting Limited, LTD
 GeoDesign, Inc.
 Geospatial Holdings, Inc.
 Hanna Engineering, Inc.
 Holdrege & Kull Consulting Engineers and Geologists
 J.B.A. Consulting Engineers, Inc.
 JBA Consulting Engineers (Asia) Limited
 JBA Consulting Engineers (Asia) Limited
 Marron and Associates, Inc.
 NV5 Consultants, Inc. (Mass. Corporation)
 NV5 Engineers and Consultants, Inc.
 NV5 Holdings, Inc. (Delaware Corporation)
 NV5 LTD (HK)
 NV5 Northeast, Inc. (Delaware Corporation)
 NV5 West, Inc. (Delaware Corporation)
 NV5, Inc.
 NV5, Inc. (California Corporation)
 NV5, Inc. (Delaware Corporation)
 NV5, Inc. (New Jersey Corporation)
 NV5, LLC (No. Carolina Corporation)
 Quantum Spatial Canada
 Quantum Spatial Holdings, Inc.
 Quantum Spatial Holdings, Inc.
 Richard D. Kimbell Co, Inc.
 Sebesta, Inc.
 The Sextant Group, Inc.
 WHPacific, Inc.

154 Euro Consult for Engineering Consultancy

Euro Consult Muhandislik Mushaverlik
 Euro Consult for Engineering Consultancy
 Euro Consult for Engineering Consultancy
 Euro Consult for Engineering Consultancy

156 SWS Engineering SpA

SWS Engineering FRANCE

Rank Company Subsidiary

157 CRB
 CRB Builders, LLC
 CRB Canada, Inc
 CRB Germany GmbH
 CRB Group, Inc
 Clark, Richardson and Biskup Consulting Engineers

158 RCM Technologies Inc.
 PSR Engineering Solutions d.o.o. Beograd
 RCM Technologies (USA), Inc.
 RCM Technologies Canada Corp.

160 Distance Studio Consultants
 Distance Studio Consultants
 Distance Studio Consultants Arts
 Distance Studio International Civil Engineering Consultancy
 Distance Studio and Haitham Al Bahrani Consultants

164 China Aluminum International Engineering Corp. Ltd.
 Beijing Zichen Investment& Development Co.,Ltd
 CHALIECO (Tianjin)Construction Co.,Ltd
 CHALIECO Trading Co.,Ltd
 Chalco Shandong Engineering Technology Co., Ltd.,
 Changsha Engineering&Research Institute Ltd.Of Nonferrous Metallurgy
 China Nonferrous Metal Industry's 12th Metallurgical Construction Co.,Ltd
 China Nonferrous Metal Processing Technology Co.,Ltd
 China Sixth Metallurgical Construction Co.,Ltd
 Chinese Nonferrous Metal Metal Survey and Design Institute of Changsha Co.,Ltd
 Guiyang Aluminum International Technology Development Co.,Ltd

2021 Top 225 International Design Firms – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
	<i>Guizhou Aluminum and Magnesium Engineering Design Institute Co.,Ltd</i>			<i>STV Construction Inc.</i>	
	<i>Kunming Survey and Design Institute Co., Ltd. of China Nonferrous Metals Industry</i>			<i>STV Energy Services, Inc.</i>	
	<i>No.9 Metallurgical Construction Gourp Co.,Ltd</i>			<i>STV Incorporated</i>	
	<i>Shenyang Aluminum&Magnesium Engineering&Research Institute Co.,Ltd</i>				
165	SETS		174	Byrne Looby Partners Group Ltd	
	<i>SETS East Africa</i>			<i>Byrne Looby Partners (International) Ltd</i>	
	<i>SETS North Africa</i>			<i>Byrne Looby Partners (UK) Ltd</i>	
	<i>SETS Saudi Arabia</i>				
167	Moffatt & Nichol		176	SSOE Group	
	<i>Moffatt & Nichol Information Systems</i>			<i>SSOE China Co. Ltd.</i>	
	<i>Moffatt & Nichol, Brazil</i>			<i>SSOE Consultancy India Private Ltd</i>	
	<i>Moffatt & Nichol, Chile</i>			<i>SSOE Group Mexico S de RL de DV</i>	
	<i>Moffatt & Nichol, Colombia</i>			<i>SSOE Inc.</i>	
	<i>Moffatt & Nichol, London</i>			<i>SSOE Systems, Inc.</i>	
	<i>Moffatt & Nichol, Panama</i>			<i>Stevens and Wilkinson</i>	
170	Merrick & Co.		177	Tata Projects Ltd.	
	<i>Merrick Canada, ULC</i>			<i>Artson Engineering Ltd</i>	
171	Kleinfelder		180	Eng'g for the Petroleum & Process Industries (Enppi)	
	<i>CMWorks, Inc.</i>			<i>Engineering for the Petroleum & Process Industries "Enppi - KSA"</i>	
	<i>Gas Transmission Systems, Inc.</i>				
	<i>Industrial Fluid Management, Inc.</i>				
	<i>Kleinfelder Australia Pty</i>				
	<i>Kleinfelder Canada, Inc.</i>				
	<i>Kleinfelder Construction Services</i>				
	<i>Kleinfelder Northeast, Inc.</i>				
	<i>Kleinfelder Southeast, Inc.</i>				
	<i>Kleinfelder, Inc.</i>				
	<i>Poggemeyer Design Group, Inc.</i>				
	<i>The Kleinfelder Group, Inc.</i>				
172	STV Group Inc.		183	Nicholas O'Dwyer Ltd.	
	<i>STV Architects</i>			<i>Nicholas O'Dwyer & Co Ltd</i>	
				<i>Nicholas O'Dwyer Design and Development Ltd</i>	
				<i>Nicholas O'Dwyer Ltd</i>	
			189	Michael Baker International	
				<i>Baker LPA Architects, P.C.</i>	
				<i>Baker LPA Group, LLP</i>	
				<i>Baker and Associates General Partnership</i>	
				<i>JMA Architects, LLC</i>	
				<i>Michael Baker Engineering, Inc.</i>	
				<i>Michael Baker International Architects, P.C.</i>	
				<i>Michael Baker International, Inc.</i>	

2021 Top 225 International Design Firms – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
192	Yuksel Proje AS		201	Dar Al Omran Planning Architecture Eng'g	
	<i>Yüksel Proje - Croatia</i>			<i>Dar Al Omran Engineering Consultants</i>	
	<i>Yüksel Proje - Kazakhstan</i>			<i>Dar Al Omran Planning, Architecture, Engineering</i>	
	<i>Yüksel Proje - Uzbekistan</i>			<i>Dar Al Omran Planning, Architecture, Engineering</i>	
	<i>Yüksel Proje-Algeria</i>			<i>Rasem Badran and Partners L.L.C</i>	
	<i>Yüksel Proje-Europe</i>				
	<i>Yüksel Proje-India</i>				
	<i>Yüksel Proje-Romania</i>				
199	F&M Ingegneria SpA		203	ME Engineers	
	<i>F&M DIVISIONE IMPIANTI</i>			<i>M-E Engineers Limited</i>	
	<i>F&M EST EUROPE SH.P.K (NEW CO)</i>			<i>ME/Vogle Taylor Engineers</i>	
	<i>F&M INGEGNERIA</i>				
	<i>F&M INGEGNERIA</i>				
	<i>F&M INGEGNERIA</i>				
	<i>F&M INGEGNERIA F&M RETAIL</i>				
	<i>F&M MIDDLE EAST ENGINEERING CONSULTANCY LLC</i>				
	<i>F&M MIDDLE EAST ENGINEERING CONSULTANCY LLC</i>				
	<i>F&M MIDDLE EAST ENGINEERING CONSULTANCY LLC</i>				
	<i>F&M MIDDLE EAST ENGINEERING CONSULTANCY LLC</i>				
	<i>F&M RETAIL</i>				
200	DLZ Corp.		206	ECS	
	<i>DLZ American Drilling, Inc.</i>			<i>ECS Capitol Services, PLLC</i>	
	<i>DLZ Illinois, Inc.</i>			<i>ECS Corporate Services, LLC</i>	
	<i>DLZ Indiana, LLC</i>			<i>ECS Florida, LLC</i>	
	<i>DLZ Industrial Surveying, Inc.</i>			<i>ECS Mid-Atlantic, LLC</i>	
	<i>DLZ Industrial, LLC</i>			<i>ECS Midwest, LLC</i>	
	<i>DLZ Kentucky, Inc</i>			<i>ECS Southeast, LLP</i>	
	<i>DLZ Michigan, Inc.</i>			<i>ECS Southwest, LLP</i>	
	<i>DLZ National, Inc.</i>				
	<i>DLZ Ohio, Inc.</i>				
	<i>DLZ Pennsylvania, Inc.</i>				
	<i>DLZ Wisconsin, LLC</i>				
			207	Peddle Thorp & Walker Pty Ltd.	
				<i>PTW Architectural Design Consultants (Shanghai) Ltd</i>	
				<i>PTW Vietnam Company Limited</i>	
				<i>Peddle Thorp & Walker Pty Ltd</i>	
			208	LANGAN	
				<i>Langan CT, Inc</i>	
				<i>Langan Engineering and Environmental Services, Inc</i>	
				<i>Langan Engineering, Environmental, Surveying and Landscape Architecture, DPC, SA</i>	
				<i>Langan International UK, LTD</i>	
				<i>Langan International, LLC</i>	
				<i>Langan MI, Inc</i>	

2021 Top 225 International Design Firms – Subsidiaries by Rank

<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>	<u>Rank</u>	<u>Company</u>	<u>Subsidiary</u>
209	Vepica Grupo Internacional SLU				<i>Beijing Institute of Architectural Design Co., Limited South China Branch</i>
	<i>Vepica CA</i>				
	<i>Vepica LTD</i>				
	<i>Vepica Proyectos Internacional</i>				
	<i>Vepica USA</i>				
210	Hassan Allam Holding		214	Wong Tung & Partners Ltd.	
	<i>3S</i>			<i>WT (Macao) Limited</i>	
	<i>Biworks</i>			<i>Wong & Tung International Limited</i>	
	<i>Core</i>			<i>Wong Tung (Beijing) Architects Company Limited</i>	
	<i>HAC</i>				
	<i>HAR</i>				
	<i>HAT</i>				
	<i>INTECH</i>				
	<i>PGESCO</i>				
211	China Triumph International Engineering Co. Ltd.		215	LEO A DALY	
	<i>CTF Solar GmbH</i>			<i>Lockwood, Andrews & Newnam, Inc.</i>	
	<i>China Building Material International Technology Investment Co., Ltd.</i>				
	<i>PT. Damai Indah Kacatipis</i>				
	<i>TRIUMPH ENGINEERING(ARGENTINA)S.A.U.</i>				
	<i>Triumph Engineering (UK) CO, Ltd</i>				
213	Beijing Institute of Architectural Design		216	Pini Group	
	<i>Beijing Institute of Architectural Design Co., Limited Chengdu Branch</i>			<i>KBM SA</i>	
	<i>Beijing Institute of Architectural Design Co., Limited Chongqing Branch</i>			<i>Pini France SaS</i>	
	<i>Beijing Institute of Architectural Design Co., Limited Guangzhou Branch</i>			<i>Pini Israel</i>	
	<i>Beijing Institute of Architectural Design Co., Limited Inner Mongolia Branch</i>			<i>Pini Italia Srl</i>	
	<i>Beijing Institute of Architectural Design Co., Limited Shanghai Branch</i>			<i>Straub AG</i>	
	<i>Beijing Institute of Architectural Design Co., Limited Shanxi Branch</i>				
			218	Woolpert Inc.	
				<i>CivilTech Engineering</i>	
				<i>Data Cloud Solutions</i>	
				<i>Jviation</i>	
				<i>Southern Mapping Company</i>	
				<i>Woolpert Canada</i>	
			220	Hart Howerton	
				<i>Hart Howerton Ltd</i>	
				<i>Hart Howerton Partners Ltd</i>	
			221	ENERCON	
				<i>Enercon Federal Services</i>	
			222	Soosung Engineering Co. Ltd.	
				<i>SOOSUNG Mocambique, LDA</i>	
				<i>SOOSUNG Mongolia Co., Ltd.</i>	
				<i>Soosung Myanmar Co., Ltd.</i>	

2021 Top 225 International Design Firms – Subsidiaries by Rank

Rank Company Subsidiary

Rank Company Subsidiary

224 CONSOR Engineers

Apex Design, LLC

Consort Engineering & Land Surveying - NY, P.C.

Consort Engineers, LLC

Murraysmith, Inc.

Where the 2021 Top 225 International Design Firms Worked

<u>Region</u>	<u>Country</u>	<u>Company</u>	<u>Region</u>	<u>Country</u>	<u>Company</u>	<u>Region</u>	<u>Country</u>	<u>Company</u>
A. NORTH AMERICA								
Canada								
AFRY		HDR				SSOE Group		
Adrian Smith + Gordon Gill Architecture		HKS				STUDIOS architecture		
Aegion Corp.		HOK				STV Group Inc.		
Arcadis NV		Hatch Ltd.				SWS Engineering SpA		
Artelia		IBI Group Inc.				SYSTRA		
Arup Group Ltd.		IDOM				Sargent & Lundy		
Barr Engineering Co.		INGEROP				Sasaki		
Beca Group Ltd.		IPS-Integrated Project Services				Sener Grupo de Ingenieria SA		
Bechtel		LLC				Simpson Gumpertz & Heger		
Black & Veatch		Integral Group				Skidmore Owings & Merrill		
Burns & McDonnell		Italferr SpA				Stanley Consultants		
CDM Smith		JGC Holdings Corp.				Stantec Inc.		
CONSOR Engineers		Jacobs				Surbana Jurong Private Ltd.		
COWI A/S		Kiewit Corp.				TRC Cos.		
CRB		Kimley-Horn				Tecnica y Proyectos SA (TYPASA)		
Cardno Ltd.		Kleinfelder				Tecnicas Reunidas SA		
China National Machinery Industry Corp.		Kohn Pedersen Fox Associates PC				Tekfen Engineering Inc. Co.		
China Petroleum Engineering Co. Ltd.		LANGAN				Tetra Tech Inc.		
DLR Group		Larsen & Toubro Ltd.				The Miller Hull Partnership LLP		
DPS Group		Leidos				Thornton Tomasetti		
DRA Global Ltd		Lombardi Group				Tractebel		
Dar Group		ME Engineers				Vepica Grupo Internacional SLU		
EGIS		Maire Tecnimont SpA				WSP Global Inc.		
ENERCON		Merrick & Co.				Ware Malcomb		
EXP		Moffatt & Nichol				Wood		
Fichtner Group		Morrison Hershfield				Worley Ltd.		
Fluor		Mott MacDonald						
Fugro NV		NBBJ						
GEI Consultants Inc.		NORR						
GEODATA Engineering SpA		NV5 Global Inc.						
GHD		Nippon Koei Group						
Gannett Fleming		Page						
Gensler		Parsons						
Geosyntec Consultants		Perkins Eastman						
Ghafari Associates LLC		Populous						
Golder		RCM Technologies Inc.						
		RINA Consulting						
		Ramboll Group A/S						
		Rebel Design+Group						
		Robert A.M. Stern Architects						
		Royal HaskoningDHV						
		SETEC						
		SK ecoplant						
		SNC-Lavalin Inc.						

United States

ACS Actividades de Construcción y Servicios SA
AFRY
AYESA
Arcadis NV
Arcplus Group PLC
Artelia
Arup Group Ltd.
Atlas Group
Beca Group Ltd.
Bilfinger Tebodin
CCDI GROUP
COWI A/S
CTCI Corp.
Cardno Ltd.

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
China Aluminum International		Engineering Corp. Ltd.	SETEC			Empresarios Agrupados		Internacional SA
China Energy Engineering Corp.		Ltd.	SK ecoplant			Fichtner Group		
China Metallurgical Group Corp.			SNC-Lavalin Inc.			Fluor		
China National Chemical Eng'g		Group Corp. Ltd.	SWS Engineering SpA			GEODATA Engineering SpA		
DPS Group			SYSTRA			GHD		
DRA Global Ltd			Samoo Architects & Engineers			Gensler		
Dar Group			Samsung Engineering Co. Ltd.			Geosyntec Consultants		
Dohwa Engineering Co. Ltd.			Sener Grupo de Ingenieria SA			Hatch Ltd.		
EGIS			Shenyang Yuanda Aluminum			Ingenieria Y Economia Del		
Empresarios Agrupados		Indus. Eng'g Co. Ltd.				Transporte SA (INECO)		
Exyte GmbH			Stantec Inc.			Jan De Nul Group (Sofidra SA)		
Fichtner Group			Surbana Jurong Private Ltd.			Larsen & Toubro Ltd.		
Fugro NV			Sweco			Lombardi Group		
GHD			TATA Consulting Engineers Ltd.			Moffatt & Nichol		
HOCHTIEF AG			TPF SA			Mott MacDonald		
Hatch Ltd.			Tata Projects Ltd.			NORR		
IDOM			Tecnica y Proyectos SA (TYPSA)			PADECO Co. Ltd.		
INGEROP			Tecnicas Reunidas SA			Power Construction Corp. of		
Ingineria Y Economia Del			Tractebel			China		
Transporte SA (INECO)			Vepica Grupo Internacional SLU			RINA Consulting		
Italconsult SpA			WSP Global Inc.			Ramboll Group A/S		
Italferr SpA			Wood			Royal HaskoningDHV		
JGC Holdings Corp.			Worley Ltd.			SNC-Lavalin Inc.		
Jan De Nul Group (Sofidra SA)			Yooshin Engineering Corp.			Sargent & Lundy		
KEPCO Engineering &						Sener Grupo de Ingenieria SA		
Construction Co. Inc.						Stantec Inc.		
Kajima Corp.						TPF SA		
Larsen & Toubro Ltd.						Tecnica y Proyectos SA (TYPSA)		
Lombardi Group						Tecnicas Reunidas SA		
Maire Tecnimont SpA						Thornton Tomasetti		
Mott MacDonald						Tractebel		
Nippon Koei Group						Vepica Grupo Internacional SLU		
Oriental Consultants Global						Wood		
PM Group						Worley Ltd.		
Pacific Consultants Co. Ltd.								
Petrofac Ltd.								
Pini Group								
RINA Consulting								
Ramboll Group A/S								
Royal HaskoningDHV								
B. LATIN AMERICA								
Argentina								
AFRY								
Arcadis NV								
Artelia								
China Energy Engineering Corp.								
Ltd.								
China National Machinery								
Industry Corp.								
China Railway Construction								
Corp. Ltd.								
China Railway Design Corp.								
China Triumph International								
Engineering Co. Ltd.								
DRA Global Ltd								
Dar Group								
Bolivia								
AFRY								
CES Consulting Engineers								
Salzgitter GmbH								
COWI A/S								
Changjiang Inst. of Survey								
Planning Design								
China Metallurgical Group Corp.								

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
China								
China National Machinery Industry Corp.		Dar Group				Sargent & Lundy		
China Railway Construction Corp. Ltd.		Day & Zimmermann				Sener Grupo de Ingenieria SA		
Dar Group		EGIS				Shandong Kerui Petroleum Equip. Co. Ltd.		
Dohwa Engineering Co. Ltd.		Empresarios Agrupados Internacional SA				Stantec Inc.		
Empresarios Agrupados Internacional SA		Fichtner Group				Sweco		
Fichtner Group		Fluor				TPF SA		
GEODATA Engineering SpA		Fugro NV				TRC Cos.		
Golder		GEODATA Engineering SpA				Tecnica y Proyectos SA (TYPESA)		
IDOM		GHD				Tekfen Engineering Inc. Co.		
Merrick & Co.		Gensler				Thornton Tomasetti		
Nippon Koei Group		Geosyntec Consultants				Tractebel		
Power Construction Corp. of China		Ghafari Associates LLC				WSP Global Inc.		
Pyunghwa Engineering Consultants LTD.		Golder				Waldemar S. Nelson and Co. Inc.		
Royal HaskoningDHV		Hatch Ltd.				Ware Malcomb		
Samsung Engineering Co. Ltd.		IBI Group Inc.				Wood		
Sargent & Lundy		IDOM				Worley Ltd.		
Sener Grupo de Ingenieria SA		IPS-Integrated Project Services LLC				Yachiyo Engineering Co. Ltd.		
Stantec Inc.		Ingenieria Y Economia Del Transporte SA (INECO)						
Sweco		JSTI Group				Chile		
TPF SA		Kimley-Horn				ACS Actividades de Construcción y Servicios SA		
Tecnicas Reunidas SA		Kohn Pedersen Fox Associates PC				AFRY		
Tractebel		Kunhwa Engineering & Consulting Co. Ltd.				AYESA		
Yachiyo Engineering Co. Ltd.		LANGAN				Arcadis NV		
Yooshin Engineering Corp.		Larsen & Toubro Ltd.				Arup Group Ltd.		
		Leidos				Barr Engineering Co.		
Brazil		Maire Tecnimont SpA				Bechtel		
AFRY		Moffatt & Nichol				Black & Veatch		
AYESA		Mott MacDonald				CDM Smith		
Arcadis NV		NORR				COWI A/S		
Arup Group Ltd.		NV5 Global Inc.				China Energy Engineering Corp. Ltd.		
Barr Engineering Co.		Nippon Koei Group				DRA Global Ltd		
Bechtel		Power Construction Corp. of China				Dar Group		
Black & Veatch		RINA Consulting				ECS		
COWI A/S		Ramboll Group A/S				EGIS		
China Energy Engineering Corp. Ltd.		Rebel Design+Group				Empresarios Agrupados Internacional SA		
China Railway Construction Corp. Ltd.		Royal HaskoningDHV				Fichtner Group		
DRA Global Ltd		SETEC				Fluor		

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Gensler		Burns & McDonnell			Sargent & Lundy			
Golder		CDM Smith			Sener Grupo de Ingenieria SA			
HOCHTIEF AG		Cardno Ltd.			Simpson Gumpertz & Heger			
Hatch Ltd.		China Communications			Stantec Inc.			
IDOM		Construction Group Ltd.			TPF SA			
INGEROP		China Railway Construction			Tecnicas Reunidas SA			
Ingenieria Y Economia Del Transporte SA (INECO)		Corp. Ltd.			Thornton Tomasetti			
Leidos		China Railway Group Ltd.			Tractebel			
Lombardi Group		Dar Group			Vepica Grupo Internacional SLU			
Moffatt & Nichol		Dohwa Engineering Co. Ltd.			WATG			
Mott MacDonald		EGIS			WSP Global Inc.			
Nippon Koei Group		Empresarios Agrupados			Wood			
Oriental Consultants Global		Internacional SA			Worley Ltd.			
Power Construction Corp. of China		Fichtner Group						
RINA Consulting		Fugro NV						
Ramboll Group A/S		GEODATA Engineering SpA						
Royal HaskoningDHV		Gensler						
SYSTRA		Ghafari Associates LLC						
Samsung Engineering Co. Ltd.		Golder						
Sargent & Lundy		Hatch Ltd.						
Sasaki		IBI Group Inc.						
Sener Grupo de Ingenieria SA		IDOM						
Simpson Gumpertz & Heger		INGEROP						
Stantec Inc.		Ingenieria Y Economia Del Transporte SA (INECO)						
Surbana Jurong Private Ltd.		Italferr SpA						
Sweco		Jan De Nul Group (Sofidra SA)						
TPF SA		Korea Engineering Consultants Corp.						
Tecnica y Proyectos SA (TYP SA)		LANGAN						
Tecnicas Reunidas SA		Lombardi Group						
Tractebel		Moffatt & Nichol						
WSP Global Inc.		Mott MacDonald						
Wood		NORR						
Worley Ltd.		Nippon Koei Group						
Colombia			Oriental Consultants Global					
AFRY		Perkins Eastman						
AYESA		Pyunghwa Engineering						
Arcadis NV		Consultants LTD.						
Arup Group Ltd.		RINA Consulting						
Black & Veatch		Ramboll Group A/S						
		Royal HaskoningDHV						
		SETEC						
		SNC-Lavalin Inc.						

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Ecuador								
AFRY		Perkins Eastman			Gensler			
AYESA		Power Construction Corp. of China			Golder			
Arcadis NV		RINA Consulting			Hatch Ltd.			
Artelia		Ramboll Group A/S			Lombardi Group			
Arup Group Ltd.		Royal HaskoningDHV			Moffatt & Nichol			
Black & Veatch		Sargent & Lundy			Nippon Koei Group			
COWI A/S		Sener Grupo de Ingenieria SA			PADECO Co. Ltd.			
Cardno Ltd.		Stantec Inc.			Page			
Changjiang Inst. of Survey Planning Design		TPF SA			RINA Consulting			
China Communications Construction Group Ltd.		TRC Cos.			Ramboll Group A/S			
China Energy Engineering Corp. Ltd.		Tecnica y Proyectos SA (TYPSA)			Royal HaskoningDHV			
China International Water & Electric Corp. (CWE)		Tractebel			SNC-Lavalin Inc.			
China National Machinery Industry Corp.		Ware Malcomb			Sener Grupo de Ingenieria SA			
China Railway Construction Corp. Ltd.		Worley Ltd.			Stantec Inc.			
China Railway Group Ltd.					Tecnica y Proyectos SA (TYPSA)			
Dar Group					The Miller Hull Partnership LLP			
Dohwa Engineering Co. Ltd.					Thornton Tomasetti			
Empresarios Agrupados Internacional SA					Ware Malcomb			
Fichtner Group					Wood			
GEODATA Engineering SpA								
Gensler								
Golder								
IDOM								
INGEROP								
Ingenieria Y Economia Del Transporte SA (INECO)								
Jan De Nul Group (Sofidra SA)								
Korea Engineering Consultants Corp.								
Kunhwa Engineering & Consulting Co. Ltd.								
Lombardi Group								
Moffatt & Nichol								
Nippon Koei Group								
PADECO Co. Ltd.								
El Salvador								
Arcadis NV								
Artelia								
Black & Veatch								
COWI A/S								
Dohwa Engineering Co. Ltd.								
Fichtner Group								
Fluor								
Gensler								
Hatch Ltd.								
LANGAN								
Moffatt & Nichol								
Mott MacDonald								
Nippon Koei Group								
Power Construction Corp. of China								
RINA Consulting								
Ramboll Group A/S								
Sargent & Lundy								
Tecnica y Proyectos SA (TYPSA)								
Thornton Tomasetti								
Guatemala								
AFRY								
Arcadis NV								
Black & Veatch								
China Energy Engineering Corp. Ltd.								

Guyana

Arup Group Ltd.
Day & Zimmermann
Fugro NV
GHD
Gensler
Golder
HOK
Mott MacDonald
NORR
Politecnica Ingegneria
RINA Consulting
Ramboll Group A/S
WATG
Wood

Honduras

AFRY
Arcadis NV
Burns & McDonnell
Day & Zimmermann
Dohwa Engineering Co. Ltd.
Empresarios Agrupados
Internacional SA

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
		Fichtner Group			Fluor			Ramboll Group A/S
		Fluor			Fugro NV			Rebel Design+Group
		Gensler			GEI Consultants Inc.			Royal HaskoningDHV
		HDR			GHD			SK ecoplant
		Hatch Ltd.			Gensler			SSOE Group
		LANGAN			Geosyntec Consultants			Samsung Engineering Co. Ltd.
		Lombardi Group			Ghafari Associates LLC			Sargent & Lundy
		Moffatt & Nichol			Golder			Sasaki
		Mott MacDonald			HKS			Sener Grupo de Ingenieria SA
		NV5 Global Inc.			HOK			Sheehan Nagle Hartray Architects Ltd.
		Nippon Koei Group			Hart Howerton			Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.
		Ramboll Group A/S			Hatch Ltd.			Simpson Gumpertz & Heger
		SETEC			IBI Group Inc.			Skidmore Owings & Merrill
		TPF SA			IDOM			Stantec Inc.
		Tecnica y Proyectos SA (TYP SA)			INGEROP			Surbana Jurong Private Ltd.
		Thornton Tomasetti			IPS-Integrated Project Services			TATA Consulting Engineers Ltd.
		Wood			LLC			TPF SA
Mexico								
		AFRY			Ingenieria Y Economia Del Transporte SA (INECO)			TRC Cos.
		AYESA			Kajima Corp.			Tecnica y Proyectos SA (TYP SA)
		Arcadis NV			Kiewit Corp.			Tecnicas Reunidas SA
		Artelia			Kimley-Horn			Tekfen Engineering Inc. Co.
		Arup Group Ltd.			Kohn Pedersen Fox Associates PC			The Miller Hull Partnership LLP
		Barr Engineering Co.			LANGAN			Thornton Tomasetti
		Bechtel			LEO A DALY			Tractebel
		Bermello Ajamil & Partners Inc.			Larsen & Toubro Ltd.			WATG
		Black & Veatch			Leidos			WSP Global Inc.
		Burns & McDonnell			Maire Tecnimont SpA			Waldemar S. Nelson and Co. Inc.
		COWI A/S			Merrick & Co.			Ware Malcomb
		China Communications			Moffatt & Nichol			Wood
		Construction Group Ltd.			Mott MacDonald			Worley Ltd.
		China Nonferrous Metal Ind. For.			NORR			
		Eng'g and Constr.			NV5 Global Inc.			
		China Railway Construction Corp. Ltd.			Nippon Koei Group			
		DRA Global Ltd			Oriental Consultants Global			
		Dar Group			PADECO Co. Ltd.			
		Day & Zimmermann			Page			
		ECS			Perkins Eastman			
		EGIS			Petrofac Ltd.			
		Empresarios Agrupados			Politecnica Ingegneria			
		Internacional SA			Populous			
		Fichtner Group			Power Construction Corp. of China			
					RINA Consulting			
Nicaragua								
		Arcadis NV						
		Arup Group Ltd.						
		CTI Engineering Group						
		Changjiang Inst. of Survey						
		Planning Design						
		China National Machinery Industry Corp.						
		Dar Group						
		Dohwa Engineering Co. Ltd.						
		Fichtner Group						

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Gensler		Pacific Consultants Co. Ltd.				CES Consulting Engineers		
Golder		Page				Salzgitter GmbH		
HKS		Royal HaskoningDHV				COWI A/S		
Kunhwa Engineering & Consulting Co. Ltd.		SNC-Lavalin Inc.				Cardno Ltd.		
Moffatt & Nichol		Sargent & Lundy				Changjiang Inst. of Survey Planning Design		
Nihon Suido Consultants Co. Ltd.		Sener Grupo de Ingenieria SA				China International Water & Electric Corp. (CWE)		
Nippon Koei Group		Simpson Gumpertz & Heger				China Metallurgical Group Corp.		
Oriental Consultants Global		Stantec Inc.				China Railway Construction Corp. Ltd.		
Pyunghwa Engineering Consultants LTD.		TPF SA				China Railway Group Ltd.		
Sargent & Lundy		Tecnica y Proyectos SA (TYP SA)				DRA Global Ltd		
TPF SA		Thornton Tomasetti				Dar Group		
Thornton Tomasetti		Tractebel				Dohwa Engineering Co. Ltd.		
Yooshin Engineering Corp.		WATG				EGIS		
Panama			WSP Global Inc.			Empresarios Agrupados		
AYESA		Ware Malcomb				Internacional SA		
Arcadis NV		Wood				Energo projekt Holding PLC		
Arup Group Ltd.		Paraguay				Fichtner Group		
Black & Veatch		Arcadis NV				Fluor		
China National Chemical Eng'g Group Corp. Ltd.		Arup Group Ltd.				GEODATA Engineering SpA		
China Railway Design Corp.		Dohwa Engineering Co. Ltd.				GHD		
Dar Group		EGIS				Gensler		
Dohwa Engineering Co. Ltd.		IDOM				Geosyntec Consultants		
EGIS		Kunhwa Engineering & Consulting Co. Ltd.				Golder		
Fichtner Group		Lombardi Group				Hatch Ltd.		
GEODATA Engineering SpA		Merrick & Co.				IDOM		
Gannett Fleming		Nippon Koei Group				INGEROP		
Gensler		PADECO Co. Ltd.				Ingenieria Y Economia Del Transporte SA (INECO)		
Geosyntec Consultants		Pyunghwa Engineering Consultants LTD.				Italferr SpA		
Golder		Sener Grupo de Ingenieria SA				Kohn Pedersen Fox Associates PC		
Hart Howerton		TPF SA				Lombardi Group		
Hatch Ltd.		Tecnica y Proyectos SA (TYP SA)				Moffatt & Nichol		
IDOM		Tractebel				Mott MacDonald		
Ingenieria Y Economia Del Transporte SA (INECO)		Peru				NORR		
JSTI Group		AYESA				Nippon Koei Group		
LANGAN		Arcadis NV				Oriental Consultants Global		
Larsen & Toubro Ltd.		Artelia				PADECO Co. Ltd.		
Meinhardt Group International		Arup Group Ltd.				Perkins Eastman		
Moffatt & Nichol		Bechtel				Power Construction Corp. of China		
Nippon Koei Group		Black & Veatch						

Where the 2021 Top 225 International Design Firms Worked

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
NORR			Hart Howerton			Gensler		
NV5 Global Inc.			Integral Group			Golder		
Nippon Koei Group			Kimley-Horn			Hart Howerton		
PADECO Co. Ltd.			LANGAN			IDOM		
Politecnica Ingegneria			Leidos			Kimley-Horn		
Rebel Design+Group			Maire Tecnimont SpA			LANGAN		
Royal HaskoningDHV			Moffatt & Nichol			LEO A DALY		
SETEC			Mott MacDonald			Merrick & Co.		
SNC-Lavalin Inc.			NORR			Moffatt & Nichol		
Sargent & Lundy			NV5 Global Inc.			Parsons		
Simpson Gumpertz & Heger			PADECO Co. Ltd.			Perkins Eastman		
Stantec Inc.			Parsons			RCM Technologies Inc.		
Tecnicas Reunidas SA			Perkins Eastman			Ramboll Group A/S		
Thornton Tomasetti			Rebel Design+Group			Rebel Design+Group		
Tractebel			Royal HaskoningDHV			Royal HaskoningDHV		
WATG			SNC-Lavalin Inc.			Sargent & Lundy		
Worley Ltd.			STUDIOS architecture			Stantec Inc.		
Yachiyo Engineering Co. Ltd.			Sargent & Lundy			Thornton Tomasetti		
Lesser Antilles			Simpson Gumpertz & Heger			WATG		
Alvarez-Díaz & Villalon / Arch. &			Stantec Inc.			Waldemar S. Nelson and Co. Inc.		
Int. Design			TATA Consulting Engineers Ltd.					
Arcadis NV			Thornton Tomasetti					
Arup Group Ltd.			Tractebel					
Barr Engineering Co.			WATG					
Bermello Ajamil & Partners Inc.			WSP Global Inc.					
Black & Veatch			Waldemar S. Nelson and Co. Inc.					
Burns & McDonnell			Worley Ltd.					
China Communications			Puerto Rico					
Construction Group Ltd.			Alvarez-Díaz & Villalon / Arch. &					
DLR Group			Int. Design					
Dar Group			Arcadis NV					
ECS			Arup Group Ltd.					
EGIS			Bermello Ajamil & Partners Inc.					
EXP			Black & Veatch					
Fichtner Group			Burns & McDonnell					
Fluor			CDM Smith					
Fugro NV			CRB					
GHD			China Railway Construction					
Gensler			Corp. Ltd.					
Geosyntec Consultants			DLR Group					
Ghafari Associates LLC			Day & Zimmermann					
Golder			ECS					
HOK			Fluor					

D. EUROPE

Albania

3TI PROGETTI
AFRY
Arup Group Ltd.
Associated Consulting Engineers
CES Consulting Engineers
Salzgitter GmbH
COWI A/S
China Communications
Construction Group Ltd.
Dar Group
F&M Ingegneria SpA
Fichtner Group
Fugro NV
Golder
IRD Engineering SRL
JSTI Group
Maire Tecnimont SpA
RINA Consulting
Royal HaskoningDHV

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
SU-YAPI Engineering and Consulting Inc.			EGIS			Merrick & Co.		
SWS Engineering SpA			Exyte GmbH			Mott MacDonald		
Sweco			Fichtner Group			PROYAPI Engineering and Consultancy Inc.		
Tecnica y Proyectos SA (TYPESA)			Fugro NV			Perkins Eastman		
Tractebel			GHD			RINA Consulting		
WATG			Golder			Ramboll Group A/S		
Armenia			HOCHTIEF AG			Royal HaskoningDHV		
AFRY			HOK			SNC-Lavalin Inc.		
Artelia			IDOM			SU-YAPI Engineering and Consulting Inc.		
Arup Group Ltd.			INGEROP			SYSTRA		
CES Consulting Engineers			Italferr SpA			Sargent & Lundy		
Salzgitter GmbH			Larsen & Toubro Ltd.			Shaker Group		
COWI A/S			Lombardi Group			TPF SA		
Dorsch Holding GmbH			Maire Tecnimont SpA			Tecnicas Reunidas SA		
Fichtner Group			Meinhardt Group International			Tekfen Engineering Inc. Co.		
Golder			Merrick & Co.			Temelsu International		
IRD Engineering SRL			Perkins Eastman			Engineering Services Inc.		
Politecnica Ingegneria			Pini Group			Tractebel		
RINA Consulting			RINA Consulting			Wood		
Ramboll Group A/S			Ramboll Group A/S			Worley Ltd.		
Rebel Design+Group			Rebel Design+Group			Belarus		
Simpson Gumpertz & Heger			Royal HaskoningDHV			AFRY		
Soosung Engineering Co. Ltd.			Sener Grupo de Ingenieria SA			Arcplus Group PLC		
TRC Cos.			Sweco			Arup Group Ltd.		
Tractebel			Tractebel			China Energy Engineering Corp. Ltd.		
Austria			WATG			China National Machinery Industry Corp.		
ACS Actividades de Construcción y Servicios SA			Azerbaijan			China Railway Construction Corp. Ltd.		
AFRY			Arup Group Ltd.			China State Construction Engineering Corp. Ltd.		
Arcadis NV			Bechtel			Dar Group		
Artelia			Black & Veatch			Day & Zimmermann		
Arup Group Ltd.			COWI A/S			Heerim Architects & Planners Co. Ltd.		
Bilfinger Tebodin			Day & Zimmermann			Internacional SA		
Black & Veatch			Dorsch Holding GmbH			IRD Engineering SRL		
Burns & McDonnell			Fugro NV			Kunhwa Engineering & Consulting Co. Ltd.		
COWI A/S			Gensler			Larsen & Toubro Ltd.		
CRB			Heerim Architects & Planners Co. Ltd.			Maire Tecnimont SpA		
DPS Group			IDOM			Mott MacDonald		
DRA Global Ltd			IRD Engineering SRL			Ramboll Group A/S		
Dar Group			Kunhwa Engineering & Consulting Co. Ltd.					
Drees & Sommer			Larsen & Toubro Ltd.					
			Maire Tecnimont SpA					

Where the 2021 Top 225 International Design Firms Worked

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Gensler			Maire Tecnimont SpA			Ingenieria Y Economia Del Transporte SA (INECO)		
IDOM			Mott MacDonald			Jan De Nul Group (Sofidra SA)		
INGEROP			NORR			Larsen & Toubro Ltd.		
IRD Engineering SRL			Perkins Eastman			Merrick & Co.		
Ingenieria Y Economia Del Transporte SA (INECO)			Ramboll Group A/S			Mott MacDonald		
Italferr SpA			Rebel Design+Group			PM Group		
JSTI Group			Royal HaskoningDHV			Parsons		
Maire Tecnimont SpA			SNC-Lavalin Inc.			Politecnica Ingegneria		
Mott MacDonald			Samsung Engineering Co. Ltd.			RINA Consulting		
Politecnica Ingegneria			Stantec Inc.			Ramboll Group A/S		
Power Construction Corp. of China			Sweco			Rebel Design+Group		
RINA Consulting			TPF SA			Royal HaskoningDHV		
Ramboll Group A/S			TRC Cos.			SNC-Lavalin Inc.		
Royal HaskoningDHV			Thornton Tomasetti			SWS Engineering SpA		
SETEC			Tractebel			SYSTRA		
Sener Grupo de Ingenieria SA			Worley Ltd.			Sheehan Nagle Hartray Architects Ltd.		
Technital SpA			Denmark			Skidmore Owings & Merrill		
Tecnica y Proyectos SA (TYP SA)			ACS Actividades de Construcción y Servicios SA			Sweco		
Tecnicas Reunidas SA			AFRY			TRC Cos.		
Tractebel			Aegion Corp.			Tecnica y Proyectos SA (TYP SA)		
Yuksel Proje AS			Arcadis NV			Thornton Tomasetti		
Czech Rep.			Artelia			Tractebel		
ACS Actividades de Construcción y Servicios SA			Arup Group Ltd.			WSP Global Inc.		
AFRY			Bermello Ajamil & Partners Inc.			Wood		
Arcadis NV			COWI A/S			Worley Ltd.		
Arup Group Ltd.			China Railway Construction Corp. Ltd.			Estonia		
Assystem			China Railway Group Ltd.			3TI PROGETTI		
Bilfinger Tebedin			DPS Group			AFRY		
COWI A/S			Dar Group			Arcadis NV		
Dar Group			Drees & Sommer			Dorsch Holding GmbH		
Drees & Sommer			EGIS			Fichtner Group		
EGIS			Exyte GmbH			IDOM		
Exyte GmbH			Fluor			LANGAN		
F&M Ingegneria SpA			Gensler			Maire Tecnimont SpA		
Fluor			Geosyntec Consultants			Ramboll Group A/S		
Gensler			Golder			Sweco		
Golder			HOCHTIEF AG			Yuksel Proje AS		
HOCHTIEF AG			Hatch Ltd.			Finland		
Jacobs			IDOM			AFRY		
Larsen & Toubro Ltd.			IPS-Integrated Project Services LLC			Arcadis NV		

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Arup Group Ltd.			China Aluminum International Engineering Corp. Ltd.			PM Group		
Assystem			China State Construction Engineering Corp. Ltd.			Parsons		
COWI A/S			DPS Group			Perkins Eastman		
DRA Global Ltd			Dar Group			Pini Group		
Dar Group			Drees & Sommer			Populous		
Empresarios Agrupados Internacional SA			EGIS			RINA Consulting		
Gensler			Empresarios Agrupados Internacional SA			Ramboll Group A/S		
Ghafari Associates LLC			Exyte GmbH			Royal HaskoningDHV		
Golder			F&M Ingegneria SpA			SETEC		
Hatch Ltd.			Fichtner Group			SNC-Lavalin Inc.		
Larsen & Toubro Ltd.			Fluor			STUDIOS architecture		
NORR			Fugro NV			SWS Engineering SpA		
NV5 Global Inc.			GEODATA Engineering SpA			SYSTRA		
RINA Consulting			GHD			Sener Grupo de Ingenieria SA		
Ramboll Group A/S			Gensler			Sheehan Nagle Hartray Architects Ltd.		
Rebel Design+Group			Geosyntec Consultants			Simpson Gumpertz & Heger		
Royal HaskoningDHV			Golder			Skidmore Owings & Merrill		
SNC-Lavalin Inc.			HKS			Stantec Inc.		
SWS Engineering SpA			HOCHTIEF AG			Sweco		
SYSTRA			HOK			TATA Consulting Engineers Ltd.		
Simpson Gumpertz & Heger			Hatch Ltd.			TPF SA		
Stantec Inc.			IDOM			TRC Cos.		
Sweco			IPS-Integrated Project Services			Tecnicas Reunidas SA		
TRC Cos.			LLC			Thornton Tomasetti		
Tecnicas Reunidas SA			Ingenieria Y Economia Del Transporte SA (INECO)			Tractebel		
Thornton Tomasetti			Integral Group			WATG		
Tractebel			Italferr SpA			WSP Global Inc.		
WSP Global Inc.			Jacobs			Wood		
Worley Ltd.			Jan De Nul Group (Sofidra SA)			Yuksel Proje AS		
France								
3TI PROGETTI			KEPCO Engineering & Construction Co. Inc.			Georgia		
ACS Actividades de Construcción y Servicios SA			Kohn Pedersen Fox Associates PC			AFRY		
AFRY			LANGAN			Arup Group Ltd.		
Adrian Smith + Gordon Gill Architecture			Larsen & Toubro Ltd.			Burns & McDonnell		
Arcadis NV			Lombardi Group			COWI A/S		
Arup Group Ltd.			ME Engineers			China National Chemical Eng'g Group Corp. Ltd.		
Bilfinger Tebodin			Maire Tecnimont SpA			China Railway Construction Corp. Ltd.		
Burns & McDonnell			Mott MacDonald			China Railway Group Ltd.		
COWI A/S			NV5 Global Inc.			Dar Group		
CRB			Nippon Koei Group			Dohwa Engineering Co. Ltd.		
						EGIS		

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Fichtner Group		Burns & McDonnell				PM Group		
Gensler		CDM Smith				Page		
Golder		COWI A/S				Parsons		
Hatch Ltd.		CRB				Perkins Eastman		
Heerim Architects & Planners Co. Ltd.		Cardno Ltd.				Petrofac Ltd.		
IDOM		DPS Group				RINA Consulting		
IRD Engineering SRL		Dar Group				Ramboll Group A/S		
Kunhwa Engineering & Consulting Co. Ltd.		Dorsch Holding GmbH				Rebel Design+Group		
Moffatt & Nichol		Drees & Sommer				Robert A.M. Stern Architects		
Mott MacDonald		EGIS				Royal HaskoningDHV		
NKY Architects and Engineers		Empresarios Agrupados				SETEC		
Nippon Koei Group		Internacional SA				SNC-Lavalin Inc.		
PADECO Co. Ltd.		Exyte GmbH				SSOE Group		
Pyunghwa Engineering Consultants LTD.		F&M Ingegneria SpA				SWS Engineering SpA		
Ramboll Group A/S		Fichtner Group				Sener Grupo de Ingenieria SA		
Royal HaskoningDHV		Fluor				Stantec Inc.		
SNC-Lavalin Inc.		Fugro NV				Sweco		
SU-YAPI Engineering and Consulting Inc.		GHD				TATA Consulting Engineers Ltd.		
Sener Grupo de Ingenieria SA		Gensler				TRC Cos.		
Soosung Engineering Co. Ltd.		Geosyntec Consultants				Tata Projects Ltd.		
Stantec Inc.		Ghafari Associates LLC				Tecnicas Reunidas SA		
TPF SA		Golder				Tekfen Engineering Inc. Co.		
Technital SpA		HDR				Thornton Tomasetti		
Temelsu International Engineering Services Inc.		HKS				Tractebel		
Tractebel		HOCHTIEF AG				WSP Global Inc.		
WATG		HOK				Ware Malcomb		
Yooshin Engineering Corp.		Hassan Allam Holding				Wood		
Yuksel Proje AS		Hatch Ltd.				Worley Ltd.		
Germany		IBI Group Inc.				Greece		
ACS Actividades de Construcción y Servicios SA		IDOM				AMG Al Amar Consulting Group		
AFRY		INGEROP				SA		
AYESA		IPS-Integrated Project Services				Arcadis NV		
Arcadis NV		LLC				Artelia		
Artelia		Jacobs				Arup Group Ltd.		
Arup Group Ltd.		Jan De Nul Group (Sofidra SA)				Associated Consulting Engineers		
Bilfinger Tebodin		Kohn Pedersen Fox Associates PC				COWI A/S		
Black & Veatch		Larsen & Toubro Ltd.				Dar Group		
		Maire Tecnimont SpA				Day & Zimmermann		
		Michael Baker International				EGIS		
		Moffatt & Nichol				Empresarios Agrupados		
		Mott MacDonald				Internacional SA		
		NORR				Exyte GmbH		
		NV5 Global Inc.				Fichtner Group		
		Nippon Koei Group						

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
GEODATA Engineering SpA			Empresarios Agrupados			EGIS		
Gensler			Internacional SA			Exyte GmbH		
Golder			Exyte GmbH			GEI Consultants Inc.		
HKS			Fichtner Group			Gensler		
HOK			Fluor			Geosyntec Consultants		
Hatch Ltd.			Fugro NV			Ghafari Associates LLC		
IBI Group Inc.			Gensler			Golder		
IDOM			Ghafari Associates LLC			HOK		
Ingenieria Y Economia Del Transporte SA (INECO)			Golder			Hatch Ltd.		
JSTI Group			HDR			IBI Group Inc.		
Jan De Nul Group (Sofidra SA)			INGEROP			IDOM		
LANGAN			Larsen & Toubro Ltd.			INGEROP		
Larsen & Toubro Ltd.			Maire Tecnimont SpA			IPS-Integrated Project Services LLC		
Michael Baker International			Mott MacDonald			Jacobs		
Moffatt & Nichol			PM Group			Kohn Pedersen Fox Associates PC		
Mott MacDonald			Perkins Eastman			Larsen & Toubro Ltd.		
Parsons			RINA Consulting			Moffatt & Nichol		
Perkins Eastman			Ramboll Group A/S			Mott MacDonald		
Populous			Royal HaskoningDHV			Nippon Koei Group		
RINA Consulting			STUDIOS architecture			PM Group		
Ramboll Group A/S			Samoo Architects & Engineers			Parsons		
Royal HaskoningDHV			Samsung Engineering Co. Ltd.			Perkins Eastman		
SETEC			Sener Grupo de Ingenieria SA			Populous		
Stantec Inc.			TRC Cos.			RINA Consulting		
TPF SA			Tata Projects Ltd.			Ramboll Group A/S		
Tecnicas Reunidas SA			Thornton Tomasetti			Robert A.M. Stern Architects		
Thornton Tomasetti			Wood			Royal HaskoningDHV		
Tractebel			Ireland			SETEC		
WATG			Aegion Corp.			SNC-Lavalin Inc.		
WSP Global Inc.			Arcadis NV			SSOE Group		
Hungary			Artelia			STUDIOS architecture		
AFRY			Arup Group Ltd.			Sener Grupo de Ingenieria SA		
Arcadis NV			Associated Consulting Engineers			Sheehan Nagle Hartray Architects Ltd.		
Arup Group Ltd.			Bilfinger Tebodin			Stantec Inc.		
Bilfinger Tebodin			Black & Veatch			Sweco		
Black & Veatch			Burns & McDonnell			TPF SA		
COWI A/S			Byrne Looby Partners Group Ltd			TRC Cos.		
China Railway Design Corp.			CDM Smith			Tecnica y Proyectos SA (TYPESA)		
Dar Group			COWI A/S			Tetra Tech Inc.		
Drees & Sommer			CRB			Thornton Tomasetti		
EGIS			CTI Engineering Group			Tractebel		
			Dar Group			WSP Global Inc.		
			Day & Zimmermann					

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
		Wood			Moffatt & Nichol			LEO A DALY
					Mott MacDonald			Ramboll Group A/S
					NORR			Royal HaskoningDHV
Italy					NV5 Global Inc.			SETEC
		3TI PROGETTI			Nippon Koei Group			Sweco
		AFRY			Page			
		AYESA			Pini Group		Lithuania	
		Arcadis NV			Politecnica Ingegneria			3TI PROGETTI
		Artelia			Populous			AFRY
		Arup Group Ltd.			RINA Consulting			Arup Group Ltd.
		Bermello Ajamil & Partners Inc.			Ramboll Group A/S			Black & Veatch
		Burns & McDonnell			Rebel Design+Group			COWI A/S
		COWI A/S			Royal HaskoningDHV			China Energy Engineering Corp. Ltd.
		China Aluminum International Engineering Corp. Ltd.			SETEC			EGIS
		DPS Group			SNC-Lavalin Inc.			Exyte GmbH
		Dar Group			SWS Engineering SpA			Fichtner Group
		Day & Zimmermann			SYSTRA			Fluor
		Drees & Sommer			Samoo Architects & Engineers			Fugro NV
		EGIS			Sener Grupo de Ingenieria SA			Gensler
		Empresarios Agrupados Internacional SA			Skidmore Owings & Merrill			IDOM
		Exyte GmbH			Stantec Inc.			Ingenieria Y Economia Del Transporte SA (INECO)
		Fichtner Group			TRC Cos.			Ramboll Group A/S
		Fluor			Tata Projects Ltd.			Royal HaskoningDHV
		Fugro NV			Tecnicas Reunidas SA			Sener Grupo de Ingenieria SA
		GEODATA Engineering SpA			Thornton Tomasetti			Stantec Inc.
		Gensler			Tractebel			Sweco
		Ghafari Associates LLC			WATG			Tractebel
		Golder			Waldemar S. Nelson and Co. Inc.			Yuksel Proje AS
		HDR			Wood			
		HKS						
		Hatch Ltd.		Latvia				
		INGEROP			3TI PROGETTI			
		IRD Engineering SRL			AFRY			
		Ingenieria Y Economia Del Transporte SA (INECO)			Arup Group Ltd.			
		Italconsult SpA			Black & Veatch			
		Italferr SpA			COWI A/S			
		Jan De Nul Group (Sofidra SA)			Dar Group			
		Kohn Pedersen Fox Associates PC			Dorsch Holding GmbH			
		Larsen & Toubro Ltd.			EGIS			
		Lombardi Group			Ghafari Associates LLC			
		Maire Tecnimont SpA			IDOM			
		Michael Baker International			Ingenieria Y Economia Del Transporte SA (INECO)			
					Italferr SpA			

Where the 2021 Top 225 International Design Firms Worked

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
TRC Cos.		Maire Tecnimont SpA				Empresarios Agrupados		
Tecnica y Proyectos SA (TYPSA)		Moffatt & Nichol				Internacional SA		
Tecnicas Reunidas SA		Mott MacDonald				Fichtner Group		
Tractebel		NORR				Fluor		
WATG		Nippon Koei Group				Gensler		
WSP Global Inc.		PM Group				Golder		
Wood		Page				IDOM		
Poland		RINA Consulting				Kohn Pedersen Fox Associates PC		
ACS Actividades de Construcción y Servicios SA		Ramboll Group A/S				Maire Tecnimont SpA		
AFRY		Royal HaskoningDHV				Mott MacDonald		
AYESA		SETEC				NORR		
Arcadis NV		SK ecoplant				Nippon Koei Group		
Arup Group Ltd.		STUDIOS architecture				RINA Consulting		
Bilfinger Tebodin		SWS Engineering SpA				Ramboll Group A/S		
Black & Veatch		SYSTRA				Rebel Design+Group		
Burns & McDonnell		Sener Grupo de Ingenieria SA				Royal HaskoningDHV		
CDM Smith		Sheehan Nagle Hartray Architects Ltd.				SETEC		
COWI A/S		Skidmore Owings & Merrill				Sener Grupo de Ingenieria SA		
China National Machinery Industry Corp.		Stantec Inc.				Stantec Inc.		
China Railway Construction Corp. Ltd.		Sweco				TATA Consulting Engineers Ltd.		
China Triumph International Engineering Co. Ltd.		TPF SA				TPF SA		
Dar Group		Tecnicas Reunidas SA				TRC Cos.		
Drees & Sommer		Thornton Tomasetti				Tecnica y Proyectos SA (TYPSA)		
EGIS		Tractebel				Tecnicas Reunidas SA		
Empresarios Agrupados Internacional SA		WSP Global Inc.				Thornton Tomasetti		
Exyte GmbH		Wood				Tractebel		
Fichtner Group		Portugal				WATG		
Fluor		AFRY				Romania		
Gensler		AYESA				3TI PROGETTI		
Goetsch Partners		Arcadis NV				Arcadis NV		
Golder		Artelia				Artelia		
HDR		Arup Group Ltd.				Arup Group Ltd.		
HOCHTIEF AG		COWI A/S				Associated Consulting Engineers		
HOK		CRB				Bilfinger Tebodin		
IDOM		China Railway Construction Corp. Ltd.				Black & Veatch		
JGC Holdings Corp.		China Triumph International Engineering Co. Ltd.				COWI A/S		
Jacobs		DPS Group				China Railway Construction Corp. Ltd.		
Larsen & Toubro Ltd.		Dar Group				DRA Global Ltd		
		Drees & Sommer				EGIS		
		EGIS				Empresarios Agrupados Internacional SA		
						Fichtner Group		

Where the 2021 Top 225 International Design Firms Worked

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Region	Country	Company	Region	Country	Company	Region	Country	Company
Hatch Ltd.			SSOE Group			Empresarios Agrupados		
IRD Engineering SRL			Stantec Inc.			Internacional SA		
Integral Group			Slovenia			Fichtner Group		
Italconsult SpA			AFRY			Fluor		
Italferr SpA			Arcadis NV			Fugro NV		
JSTI Group			Arup Group Ltd.			GHD		
NORR			COWI A/S			Gensler		
Nippon Koei Group			Dar Group			Golder		
Oriental Consultants Global			Dorsch Holding GmbH			HKS		
Power Construction Corp. of China			EGIS			HOK		
RCM Technologies Inc.			Empresarios Agrupados			Hatch Ltd.		
RINA Consulting			Internacional SA			IDOM		
Ramboll Group A/S			Golder			INGEROP		
Royal HaskoningDHV			HOK			IPS-Integrated Project Services		
Skidmore Owings & Merrill			Hatch Ltd.			LLC		
Stantec Inc.			IDOM			Ingenieria Y Economia Del Transporte SA (INECO)		
Tekfen Engineering Inc. Co.			NV5 Global Inc.			Integral Group		
Tractebel			RINA Consulting			JSTI Group		
WATG			Ramboll Group A/S			Kohn Pedersen Fox Associates PC		
WSP Global Inc.			Sargent & Lundy			Larsen & Toubro Ltd.		
Wood			Tractebel			Lombardi Group		
Slovakia			Spain			Michael Baker International		
ACS Actividades de Construcción y Servicios SA			AFRY			Moffatt & Nichol		
AFRY			Aegion Corp.			Mott MacDonald		
Arcadis NV			Arcadis NV			NV5 Global Inc.		
Bilfinger Tebodin			Artelia			Perkins Eastman		
Black & Veatch			Arup Group Ltd.			Ramboll Group A/S		
Burns & McDonnell			Associated Consulting Engineers			Royal HaskoningDHV		
Dar Group			Barr Engineering Co.			SETEC		
Drees & Sommer			Bermello Ajamil & Partners Inc.			SSOE Group		
EGIS			Bilfinger Tebodin			Stantec Inc.		
Empresarios Agrupados			Black & Veatch			TATA Consulting Engineers Ltd.		
Internacional SA			COWI A/S			TPF SA		
Fichtner Group			China Railway Construction Corp. Ltd.			TRC Cos.		
Gensler			China Triumph International Engineering Co. Ltd.			Tecnica y Proyectos SA (TYPESA)		
HOCHTIEF AG			DPS Group			Tecnicas Reunidas SA		
Hatch Ltd.			DRA Global Ltd			Thornton Tomasetti		
IDOM			Dar Group			Tractebel		
Maire Tecnimont SpA			Drees & Sommer			WATG		
RINA Consulting			EGIS			WSP Global Inc.		
Ramboll Group A/S						Wood		
						Worley Ltd.		

Where the 2021 Top 225 International Design Firms Worked

<u>Region</u>	<u>Country</u>	<u>Company</u>	<u>Region</u>	<u>Country</u>	<u>Company</u>	<u>Region</u>	<u>Country</u>	<u>Company</u>
Sweden								
AFRY			WSP Global Inc.			Rebel Design+Group		
Artelia			Worley Ltd.			Royal HaskoningDHV		
Arup Group Ltd.						SETEC		
Bilfinger Tebodin						SNC-Lavalin Inc.		
COWI A/S						Sener Grupo de Ingenieria SA		
DPS Group						Skidmore Owings & Merrill		
Dar Group						Stantec Inc.		
EGIS						TATA Consulting Engineers Ltd.		
Fichtner Group						Tata Projects Ltd.		
Fluor						Thornton Tomasetti		
Gensler						Tractebel		
Geosyntec Consultants						WSP Global Inc.		
Golder						Wood		
HOK								
Hatch Ltd.								
IDOM								
Ingenieria Y Economia Del Transporte SA (INECO)								
Jacobs								
Jan De Nul Group (Sofidra SA)								
LANGAN								
Larsen & Toubro Ltd.								
Lombardi Group								
Mott MacDonald								
Nippon Koei Group								
RINA Consulting								
Ramboll Group A/S								
Rebel Design+Group								
Royal HaskoningDHV								
SETEC								
SNC-Lavalin Inc.								
SWS Engineering SpA								
SYSTRA								
Sheehan Nagle Hartray Architects Ltd.								
Skidmore Owings & Merrill								
Stantec Inc.								
Sweco								
TRC Cos.								
Tecnica y Proyectos SA (TYPESA)								
Thornton Tomasetti								
Tractebel								
			Switzerland					
			ACS Actividades de Construcción y Servicios SA					
			AFRY					
			Arcadis NV					
			Artelia					
			Arup Group Ltd.					
			Assystem					
			Burns & McDonnell					
			COWI A/S					
			CRB					
			DPS Group					
			Dar Group					
			Drees & Sommer					
			EGIS					
			Empresarios Agrupados Internacional SA					
			Exyte GmbH					
			F&M Ingegneria SpA					
			Fichtner Group					
			Fluor					
			GEODATA Engineering SpA					
			Gensler					
			Geosyntec Consultants					
			HKS					
			HOCHTIEF AG					
			HOK					
			Hatch Ltd.					
			INGEROP					
			IPS-Integrated Project Services LLC					
			Italferr SpA					
			Jacobs					
			Larsen & Toubro Ltd.					
			Lombardi Group					
			Mott MacDonald					
			NORR					
			PM Group					
			Populous					
			RINA Consulting					
			Ramboll Group A/S					
						Ukraine		
						AFRY		
						Arup Group Ltd.		
						Bechtel		
						Bilfinger Tebodin		
						Black & Veatch		
						COWI A/S		
						Changjiang Inst. of Survey Planning Design		
						China Energy Engineering Corp. Ltd.		
						China Metallurgical Group Corp.		
						China National Chemical Eng'g Group Corp. Ltd.		
						China National Machinery Industry Corp.		
						Day & Zimmermann		
						Dohwa Engineering Co. Ltd.		
						EGIS		
						Empresarios Agrupados Internacional SA		
						Fichtner Group		
						Fluor		
						Golder		
						Hatch Ltd.		
						IDOM		
						INGEROP		
						IRD Engineering SRL		
						Ingenieria Y Economia Del Transporte SA (INECO)		

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Larsen & Toubro Ltd.		DPS Group			Nippon Koei Group			
Maire Tecnimont SpA		Dar Group			PM Group			
Mott MacDonald		Drees & Sommer			Page			
NORR		EGIS			Parsons			
Nippon Koei Group		Empresarios Agrupados			Perkins Eastman			
Page		Internacional SA			Petrofac Ltd.			
Parsons		Exyte GmbH			Populous			
Perkins Eastman		Fichtner Group			RCM Technologies Inc.			
Power Construction Corp. of China		Fluor			RINA Consulting			
RINA Consulting		Fugro NV			Ramboll Group A/S			
Ramboll Group A/S		GHD			Robert A.M. Stern Architects			
Royal HaskoningDHV		Gensler			Royal HaskoningDHV			
SETEC		Geosyntec Consultants			SETEC			
STUDIOS architecture		Golder			SNC-Lavalin Inc.			
SU-YAPI Engineering and Consulting Inc.		HDR			SYSTRA			
TPF SA		HOCHTIEF AG			Sargent & Lundy			
Temelsu International Engineering Services Inc.		HOK			Sener Grupo de Ingenieria SA			
Tractebel		Hatch Ltd.			Sheehan Nagle Hartray Architects Ltd.			
Yuksel Proje AS		IBI Group Inc.			Surbana Jurong Private Ltd.			
United Kingdom			IDOM		Sweco			
ACS Actividades de Construcción y Servicios SA		INGEROP			TATA Consulting Engineers Ltd.			
AFRY		IPS-Integrated Project Services LLC			TRC Cos.			
AYESA		Ingenieria Y Economia Del Transporte SA (INECO)			Tata Projects Ltd.			
Aegion Corp.		Integral Group			Tecnica y Proyectos SA (TYPASA)			
Arcadis NV		Italferr SpA			Tecnicas Reunidas SA			
Artelia		Jacobs			Tetra Tech Inc.			
Arup Group Ltd.		Jan De Nul Group (Sofidra SA)			Thornton Tomasetti			
Assystem		Kohn Pedersen Fox Associates PC			Tractebel			
Bechtel		LANGAN			WATG			
Bilfinger Tebedin		LEO A DALY			WSP Global Inc.			
Black & Veatch		Larsen & Toubro Ltd.			Ware Malcomb			
Burns & McDonnell		ME Engineers			Wood			
Byrne Looby Partners Group Ltd		Maire Tecnimont SpA			Worley Ltd.			
COWI A/S		Meinhardt Group International						
CRB		Merrick & Co.						
CTI Engineering Group		Michael Baker International						
China Energy Engineering Corp. Ltd.		Moffatt & Nichol						
China Metallurgical Group Corp.		Mott MacDonald						

E. MIDDLE EAST

Afghanistan

3TI PROGETTI
AFRY

Where the 2021 Top 225 International Design Firms Worked

Where the 2021 Top 225 International Design Firms Worked

Where the 2021 Top 225 International Design Firms Worked

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Khatib & Alami			ECG Engineering Consultants			Simpson Gumpertz & Heger		
Mott MacDonald			Group SA			Surbana Jurong Private Ltd.		
NV5 Global Inc.			EGIS			TATA Consulting Engineers Ltd.		
Nippon Koei Group			Empresarios Agrupados			Tata Projects Ltd.		
Ramboll Group A/S			Internacional SA			Tecnicas Reunidas SA		
Royal HaskoningDHV			Energoprojekt Holding PLC			Thornton Tomasetti		
SETEC			Engicon			Tractebel		
SU-YAPI Engineering and Consulting Inc.			Fichtner Group			WSP Global Inc.		
SWS Engineering SpA			Fluor			Worley Ltd.		
Sasaki			Fugro NV					
Surbana Jurong Private Ltd.			GHD			Pakistan		
TPF SA			Gensler			AFRY		
Temelsu International Engineering Services Inc.			Ghafari Associates LLC			Arcplus Group PLC		
Thornton Tomasetti			HOK			Artelia		
Tractebel			Hassan Allam Holding			Arup Group Ltd.		
			Hatch Ltd.			Barr Engineering Co.		
			IDOM			Black & Veatch		
			INGEROP			CDM Smith		
Oman			Ingenieria Y Economia Del Transporte SA (INECO)			CTI Engineering Group		
3TI PROGETTI			JGC Holdings Corp.			Changjiang Inst. of Survey		
AFRY			KEO International Consultants			Planning Design		
AMG Al Amar Consulting Group SA			Khatib & Alami			China Energy Engineering Corp. Ltd.		
Aegion Corp.			Larsen & Toubro Ltd.			China National Chemical Eng'g Group Corp. Ltd.		
Arcadis NV			Maire Tecnimont SpA			China National Machinery Industry Corp.		
Artelia			Meinhardt Group International			China Railway Construction Corp. Ltd.		
Arup Group Ltd.			Mott MacDonald			China Railway Design Corp.		
Associated Consulting Engineers			Nippon Koei Group			China Railway Group Ltd.		
Aurecon			Parsons			Dohwa Engineering Co. Ltd.		
Bechtel			Perkins Eastman			ECG Engineering Consultants		
Bilfinger Tebodin			Petrofac Ltd.			Group SA		
Black & Veatch			RINA Consulting			Fichtner Group		
COWI A/S			Ramboll Group A/S			Fugro NV		
CTCI Corp.			Rebel Design+Group			HOK		
China Communications Construction Group Ltd.			Royal HaskoningDHV			Hatch Ltd.		
China Petroleum Engineering Co. Ltd.			SNC-Lavalin Inc.			Heerim Architects & Planners Co. Ltd.		
Dar Al Omran Planning Architecture Eng'g			SSH			INGEROP		
Dar Group			SU-YAPI Engineering and Consulting Inc.			JGC Holdings Corp.		
Distance Studio Consultants			SWS Engineering SpA			JSTI Group		
Dohwa Engineering Co. Ltd.			Sabbour Consulting			Khatib & Alami		
Dorsch Holding GmbH			Samsung Engineering Co. Ltd.					
			Sener Grupo de Ingenieria SA					
			Shaker Group					

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Maire Tecnimont SpA			ECG Engineering Consultants Group SA			SYSTRA		
Meinhardt Group International			EGIS			Samoo Architects & Engineers		
Mott MacDonald			Empresarios Agrupados Internacional SA			Samsung Engineering Co. Ltd.		
NV5 Global Inc.			Energoprojekt Holding PLC			Sargent & Lundy		
Nippon Koei Group			Engicon			Sener Grupo de Ingenieria SA		
Oriental Consultants Global			Fichtner Group			Shaker Group		
RINA Consulting			Fluor			Simpson Gumpertz & Heger		
Ramboll Group A/S			Fugro NV			Stanley Consultants		
Royal HaskoningDHV			GHD			Stantec Inc.		
Samoo Architects & Engineers			HDR			Surbana Jurong Private Ltd.		
Sargent & Lundy			HKS			TATA Consulting Engineers Ltd.		
Sener Grupo de Ingenieria SA			HOK			Tecnica y Proyectos SA (TYPESA)		
Stantec Inc.			Heerim Architects & Planners Co. Ltd.			Tecnicas Reunidas SA		
Surbana Jurong Private Ltd.			IDOM			Tekfen Engineering Inc. Co.		
Tractebel			Ingenieria Y Economia Del Transporte SA (INECO)			Thornton Tomasetti		
WATG			Italconsult SpA			Tractebel		
Yooshin Engineering Corp.			Italferr SpA			WATG		
Zuhair Fayed Partnership		Consultants	JGC Holdings Corp.			WSP Global Inc.		
			Jacobs			Wood		
Qatar			KEO International Consultants			Worley Ltd.		
3TI PROGETTI			Khatib & Alami			Zutari (Pty) Ltd.		
Arcadis NV			LEO A DALY					
Architecture & Planning Group			Larsen & Toubro Ltd.					
Arup Group Ltd.			Maire Tecnimont SpA					
Associated Consulting Engineers			Meinhardt Group International					
Assystem			Michael Baker International					
Aurecon			Moffatt & Nichol					
Bilfinger Tebodin			Mott MacDonald					
Black & Veatch			NORR					
Burns & McDonnell			Oriental Consultants Global					
COWI A/S			Page					
CTCI Corp.			Parsons					
China Communications			Perkins Eastman					
Construction Group Ltd.			RINA Consulting					
China Petroleum Engineering Co.			Ramboll Group A/S					
Ltd.			Rebel Design+Group					
China Railway Construction			Royal HaskoningDHV					
Corp. Ltd.			SETS					
Consolidated Contractors Group			SNC-Lavalin Inc.					
Dar Group			SWS Engineering SpA					
Day & Zimmermann								
Distance Studio Consultants								
Dorsch Holding GmbH								
Saudi Arabia								
3TI PROGETTI								
AFRY								
AMG Al Amar Consulting Group								
SA								
AYESA								
Adrian Smith + Gordon Gill								
Architecture								
Aegion Corp.								
Arcadis NV								
Architecture & Planning Group								
Artelia								
Arup Group Ltd.								
Associated Consulting Engineers								
Assystem								
Bechtel								
Bermello Ajamil & Partners Inc.								
Bilfinger Tebodin								
Black & Veatch								
Burns & McDonnell								
Byrne Looby Partners Group Ltd								
COWI A/S								

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
CTCI Corp.			HOK			Royal HaskoningDHV		
China Aluminum International			Hassan Allam Holding			SETEC		
Engineering Corp. Ltd.			Hatch Ltd.			SETS		
China Communications			Heerim Architects & Planners Co.			SINOPEC Engineering (Group)		
Construction Group Ltd.			Ltd.			Co. Ltd.		
China Energy Engineering Corp.			IBI Group Inc.			SK ecoplant		
Ltd.			IDOM			SNC-Lavalin Inc.		
China National Chemical Eng'g			Ingenieria Y Economia Del			SSH		
Group Corp. Ltd.			Transporte SA (INECO)			SWS Engineering SpA		
China Railway Construction			Integral Group			SYSTRA		
Corp. Ltd.			Italconsumt SpA			Samoo Architects & Engineers		
Consolidated Consult. for Eng'g &			Italferr SpA			Samsung Engineering Co. Ltd.		
Env. (CC Group)			JGC Holdings Corp.			Sargent & Lundy		
Consolidated Contractors Group			Jacobs			Sasaki		
DLR Group			KEO International Consultants			Sener Grupo de Ingenieria SA		
DPS Group			KEPCO Engineering &			Shaker Group		
DRA Global Ltd			Construction Co. Inc.			Simpson Gumpertz & Heger		
Dar Al Omran Planning			Khatib & Alami			Skidmore Owings & Merrill		
Architecture Eng'g			LANGAN			Stanley Consultants		
Dar Group			LEO A DALY			Stantec Inc.		
Day & Zimmermann			Larsen & Toubro Ltd.			Surbana Jurong Private Ltd.		
Dewan Architects + Engineers			Leidos			Sweco		
Distance Studio Consultants			ME Engineers			TATA Consulting Engineers Ltd.		
Dorsch Holding GmbH			Maire Tecnimont SpA			TPF SA		
ECG Engineering Consultants			Manens-Tifs SpA			Tata Projects Ltd.		
Group SA			Meinhardt Group International			Tecnica y Proyectos SA (TYPESA)		
EGIS			Michael Baker International			Tecnicas Reunidas SA		
Empresarios Agrupados			Moffatt & Nichol			Tekfen Engineering Inc. Co.		
Internacional SA			Mott MacDonald			Temelsu International		
Eng'g for the Petroleum &			NKY Architects and Engineers			Engineering Services Inc.		
Process Industries (Enppi)			NV5 Global Inc.			Thornton Tomasetti		
Engicon			Oriental Consultants Global			Tractebel		
Euro Consult for Engineering			Page			WATG		
Consultancy			Parsons			WSP Global Inc.		
Fichtner Group			Perkins Eastman			Ware Malcomb		
Fluor			Petrofac Ltd.			Wood		
Fugro NV			Populous			Worley Ltd.		
GEI Consultants Inc.			Pyunghwa Engineering			Yachiyo Engineering Co. Ltd.		
GHD			Consultants LTD.			Yuksel Proje AS		
Gensler			RINA Consulting					
Ghafari Associates LLC			RSP Architects Planners &					
Golder			Engineers					
HDR			Ramboll Group A/S					
HKS			Rebel Design+Group					

Syria

AFRY
AMG Al Amar Consulting Group
SA

Where the 2021 Top 225 International Design Firms Worked

Where the 2021 Top 225 International Design Firms Worked

Region Country Company

Region Country Company

Region Country Company

DPS Group	Jan De Nul Group (Sofidra SA)	Tecnica y Proyectos SA (TYP SA)
DRA Global Ltd	KEO International Consultants	Tecnicas Reunidas SA
Dar Al Omran Planning	KEPCO Engineering & Construction Co. Inc.	Thornton Tomasetti
Architecture Eng'g	Khatib & Alami	Tractebel
Dar Group	Kunhwa Engineering & Consulting Co. Ltd.	WATG
Dewan Architects + Engineers	LANGAN	WSP Global Inc.
Distance Studio Consultants	LEO A DALY	Wood
Dohwa Engineering Co. Ltd.	Larsen & Toubro Ltd.	Worley Ltd.
Dorsch Holding GmbH	Lombardi Group	Zuhair Fayed Partnership
ECG Engineering Consultants	Maire Tecnimont SpA	Consultants
Group SA	Meinhardt Group International	Zutari (Pty) Ltd.
EGIS	Moffatt & Nichol	
ENERCON	Mott MacDonald	
Empresarios Agrupados	NORR	
Internacional SA	NV5 Global Inc.	
Energoprojekt Holding PLC	Page	
Eng'g for the Petroleum & Process Industries (Enppi)	Parsons	
Euro Consult for Engineering Consultancy	Perkins Eastman	
Exyte GmbH	Petrofac Ltd.	
Fichtner Group	RINA Consulting	
Fluor	RSP Architects Planners & Engineers	
Fugro NV	Ramboll Group A/S	
GEODATA Engineering SpA	Rebel Design+Group	
GHD	Royal HaskoningDHV	
Gannett Fleming	SETEC	
Gensler	SETS	
Ghafari Associates LLC	SNC-Lavalin Inc.	
Goetsch Partners	SSH	
Golder	SYSTRA	
HDR	Samoo Architects & Engineers	
HKS	Samsung Engineering Co. Ltd.	
HOK	Sargent & Lundy	
Hatch Ltd.	Sasaki	
IBI Group Inc.	Sener Grupo de Ingenieria SA	
IDOM	Shaker Group	
Ingiericia Y Economia Del Transporte SA (INECO)	Skidmore Owings & Merrill	
Integral Group	Stanley Consultants	
Italconsult SpA	Stantec Inc.	
Italferr SpA	Surbana Jurong Private Ltd.	
JGC Holdings Corp.	TATA Consulting Engineers Ltd.	
Jacobs	Tata Projects Ltd.	

Yemen

Associated Consulting Engineers
Assystem
China Communications
Construction Group Ltd.
China Energy Engineering Corp. Ltd.
Consolidated Consult. for Eng'g & Env. (CC Group)
Engicon
Euro Consult for Engineering Consultancy
RINA Consulting
Ramboll Group A/S
SETS

F. ASIA

Bangladesh

AFRY
Artelia
Arup Group Ltd.
Beca Group Ltd.
Black & Veatch
COWI A/S
CTI Engineering Group
Changjiang Inst. of Survey Planning Design
China Communications
Construction Group Ltd.

Where the 2021 Top 225 International Design Firms Worked

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Region	Country	Company	Region	Country	Company	Region	Country	Company
Adrian Smith + Gordon Gill		Architecture	IDOM			Simpson Gumpertz & Heger		
Arcadis NV			IPS-Integrated Project Services		LLC	Skidmore Owings & Merrill		
Artelia			Integral Group			Stantec Inc.		
Arup Group Ltd.			JSTI Group			Surbana Jurong Private Ltd.		
Aurecon			Jacobs			Sweco		
Black & Veatch			Jan De Nul Group (Sofidra SA)			TATA Consulting Engineers Ltd.		
COWI A/S			Kohn Pedersen Fox Associates PC			TRC Cos.		
CRB			Kunhwa Engineering &			Tata Projects Ltd.		
CTCI Corp.			Consulting Co. Ltd.			Tecnicas Reunidas SA		
Changjiang Inst. of Survey			LEO A DALY			Thornton Tomasetti		
Planning Design			Larsen & Toubro Ltd.			Tractebel		
China Aluminum International			Maire Tecnimont SpA			WATG		
Engineering Corp. Ltd.			Meinhardt Group International			WSP Global Inc.		
China Communications			Moffatt & Nichol			Ware Malcomb		
Construction Group Ltd.			Mott MacDonald			Wong Tung & Partners Ltd.		
China National Chemical Eng'g			NBBJ			Wood		
Group Corp. Ltd.			NV5 Global Inc.			Worley Ltd.		
China Petroleum Engineering Co.			Nippon Koei Group					
Ltd.			PADECO Co. Ltd.			Diego Garcia		
China Railway Construction			PM Group			AFRY		
Corp. Ltd.			Pacific Consultants Co. Ltd.			Arcadis NV		
Chodai Group			Peddle Thorp & Walker Pty Ltd.			Arup Group Ltd.		
DLR Group			Perkins Eastman			Aurecon		
DPS Group			Petrofac Ltd.			Black & Veatch		
Dar Group			Populous			China Communications		
Dewan Architects + Engineers			Power Construction Corp. of			Construction Group Ltd.		
EGIS			China			China Energy Engineering Corp.		
EXP			RINA Consulting			Ltd.		
Empresarios Agrupados			RSP Architects Planners &			China Railway Construction		
Internacional SA			Engineers			Corp. Ltd.		
Exyte GmbH			Ramboll Group A/S			China Railway Group Ltd.		
Fichtner Group			Robert A.M. Stern Architects			EGIS		
Fugro NV			Royal HaskoningDHV			Fichtner Group		
GEODATA Engineering SpA			SETEC			Fugro NV		
Gensler			SK ecoplant			Gensler		
Goettsch Partners			SNC-Lavalin Inc.			Meinhardt Group International		
Golder			SSOE Group			Mott MacDonald		
HDR			SYSTRA			Perkins Eastman		
HKS			Samoo Architects & Engineers			Populous		
HOK			Samsung Engineering Co. Ltd.			Robert A.M. Stern Architects		
Hatch Ltd.			Sargent & Lundy			Surbana Jurong Private Ltd.		
Heerim Architects & Planners Co.			Sasaki			TPF SA		
Ltd.			Sener Grupo de Ingenieria SA			Thornton Tomasetti		
						Tractebel		

Where the 2021 Top 225 International Design Firms Worked

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
PM Group			Artelia			JGC Holdings Corp.		
Pacific Consultants Co. Ltd.			Arup Group Ltd.			Jacobs		
Perkins Eastman			Aurecon			KEPCO Engineering & Construction Co. Inc.		
Petrofac Ltd.			Beca Group Ltd.			Kajima Corp.		
Populous			Bechtel			Kohn Pedersen Fox Associates PC		
Power Construction Corp. of China			Black & Veatch			Korea Engineering Consultants Corp.		
Pyunghwa Engineering Consultants LTD.			COWI A/S			Kunhwa Engineering & Consulting Co. Ltd.		
RINA Consulting			CTI Engineering Group			LANGAN		
RSP Architects Planners & Engineers			Cardno Ltd.			Larsen & Toubro Ltd.		
Ramboll Group A/S			Changjiang Inst. of Survey Planning Design			Maire Tecnimont SpA		
Royal HaskoningDHV			China Energy Engineering Corp. Ltd.			Meinhardt Group International		
SNC-Lavalin Inc.			China Metallurgical Group Corp.			Mott MacDonald		
SSOE Group			China National Chemical Eng'g Group Corp. Ltd.			NBBJ		
SYSTRA			China National Machinery Industry Corp.			NORR		
Samoo Architects & Engineers			China Nonferrous Metal Ind. For. Eng'g and Constr.			NV5 Global Inc.		
Samsung Engineering Co. Ltd.			China Petroleum Engineering Co. Ltd.			Nihon Suido Consultants Co. Ltd.		
Sargent & Lundy			China Railway Construction Corp. Ltd.			Nippon Koei Group		
Sener Grupo de Ingenieria SA			China Railway Design Corp.			Oriental Consultants Global		
Skidmore Owings & Merrill			China Triumph International Engineering Co. Ltd.			PADECO Co. Ltd.		
Stanley Consultants			Chodai Group			Pacific Consultants Co. Ltd.		
Stantec Inc.			DRA Global Ltd			Page		
Surbana Jurong Private Ltd.			Dar Group			Power Construction Corp. of China		
Sweco			Dohwa Engineering Co. Ltd.			RINA Consulting		
TPF SA			Dorsch Holding GmbH			RSP Architects Planners & Engineers		
Tata Projects Ltd.			EGIS			Ramboll Group A/S		
Tecnica y Proyectos SA (TYPESA)			Fichtner Group			Rebel Design+Group		
Thornton Tomasetti			Fluor			Robert A.M. Stern Architects		
Tractebel			Fugro NV			Royal HaskoningDHV		
WATG			GHD			SK ecoplant		
WSP Global Inc.			Gensler			SYSTRA		
Wood			Golder			Samsung Engineering Co. Ltd.		
Worley Ltd.			Hatch Ltd.			Sargent & Lundy		
Yachiyo Engineering Co. Ltd.			Heerim Architects & Planners Co. Ltd.			Skidmore Owings & Merrill		
Yooshin Engineering Corp.			IDOM			Stantec Inc.		
Yuksel Proje AS			Integral Group			Surbana Jurong Private Ltd.		
Indonesia								
AFRY						Sweco		
Aegion Corp.						TATA Consulting Engineers Ltd.		
Arcadis NV						Thornton Tomasetti		
Arcplus Group PLC						Tractebel		

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Where the 2021 Top 225 International Design Firms Worked

Where the 2021 Top 225 International Design Firms Worked

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Myanmar (Burma)								
AFRY			Power Construction Corp. of China			Kunhwa Engineering & Consulting Co. Ltd.		
Arcadis NV			Pyunghwa Engineering Consultants LTD.			Meinhardt Group International		
Arcplus Group PLC			RINA Consulting			Mott MacDonald		
Artelia			Ramboll Group A/S			Nippon Koei Group		
Arup Group Ltd.			Royal HaskoningDHV			Oriental Consultants Global		
Beca Group Ltd.			SETEC			PADECO Co. Ltd.		
Beijing Institute of Architectural Design			Samoo Architects & Engineers			Pacific Consultants Co. Ltd.		
Black & Veatch			Soosung Engineering Co. Ltd.			Power Construction Corp. of China		
CTI Engineering Group			Surbana Jurong Private Ltd.			Ramboll Group A/S		
Changjiang Inst. of Survey Planning Design			TPF SA			Royal HaskoningDHV		
China Metallurgical Group Corp.			TRC Cos.			Simpson Gumpertz & Heger		
China National Machinery Industry Corp.			Thornton Tomasetti			Soosung Engineering Co. Ltd.		
China Petroleum Engineering Co. Ltd.			Tractebel			Stantec Inc.		
China Railway Construction Corp. Ltd.			Wood			Surbana Jurong Private Ltd.		
China Railway Group Ltd.			Yachiyo Engineering Co. Ltd.			Sweco		
China Triumph International Engineering Co. Ltd.			Yooshin Engineering Corp.			TATA Consulting Engineers Ltd.		
Chodai Group			Nepal			Tata Projects Ltd.		
Day & Zimmermann			AFRY			Tractebel		
Dohwa Engineering Co. Ltd.			Arcadis NV			Yachiyo Engineering Co. Ltd.		
EGIS			Arcplus Group PLC			Yooshin Engineering Corp.		
Fichtner Group			Arup Group Ltd.			Philippines		
GHD			COWIA/S			AFRY		
HOK			CTI Engineering Group			Arcadis NV		
JGC Holdings Corp.			Changjiang Inst. of Survey Planning Design			Artelia		
Kajima Corp.			China International Water & Electric Corp. (CWE)			Arup Group Ltd.		
Korea Engineering Consultants Corp.			China Railway Construction Corp. Ltd.			Aurecon		
Kunhwa Engineering & Consulting Co. Ltd.			China Railway Group Ltd.			Beca Group Ltd.		
LANGAN			China State Construction Engineering Corp. Ltd.			Beijing Institute of Architectural Design		
Meinhardt Group International			Dar Group			Black & Veatch		
Nihon Suido Consultants Co. Ltd.			Dohwa Engineering Co. Ltd.			Burns & McDonnell		
Nippon Koei Group			EGIS			COWIA/S		
Oriental Consultants Global			Fichtner Group			CTCI Corp.		
PADECO Co. Ltd.			GEODATA Engineering SpA			CTI Engineering Group		
Pacific Consultants Co. Ltd.			JSTI Group			Cardno Ltd.		

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
China		China Metallurgical Group Corp.			PADECO Co. Ltd.			China Metallurgical Group Corp.
China		China National Machinery Industry Corp.			Pacific Consultants Co. Ltd.			China Railway Construction Corp. Ltd.
China		China Railway Construction Corp. Ltd.			Populous			China Railway Group Ltd.
China		China Railway Design Corp.			Power Construction Corp. of China			DPS Group
China		China Railway Group Ltd.			Pyunghwa Engineering Consultants LTD.			Dar Group
China		China State Construction Engineering Corp. Ltd.			Ramboll Group A/S			EGIS
Chodai Group					Royal HaskoningDHV			Exyte GmbH
Dar Group					Samoo Architects & Engineers			Fichtner Group
Dohwa Engineering Co. Ltd.					Sargent & Lundy			Fluor
EGIS					Sener Grupo de Ingenieria SA			Fugro NV
Fichtner Group					Skidmore Owings & Merrill			GHD
Fluor					Stanley Consultants			Gensler
Fugro NV					Stantec Inc.			Golder
GHD					Surbana Jurong Private Ltd.			HKS
Gensler					TATA Consulting Engineers Ltd.			HOK
Ghafari Associates LLC					TPF SA			Hatch Ltd.
Golder					Thornton Tomasetti			IPS-Integrated Project Services LLC
HKS					Tractebel			JGC Holdings Corp.
Hatch Ltd.					WATG			Jacobs
Heerim Architects & Planners Co. Ltd.					WSP Global Inc.			Kajima Corp.
JGC Holdings Corp.					Wong Tung & Partners Ltd.			Kohn Pedersen Fox Associates PC
Jacobs					Wood			Kunhwa Engineering & Consulting Co. Ltd.
KEPCO Engineering & Construction Co. Inc.					Worley Ltd.			Larsen & Toubro Ltd.
Kajima Corp.					Yachiyo Engineering Co. Ltd.			Meinhardt Group International
Korea Engineering Consultants Corp.					Yooshin Engineering Corp.			Merrick & Co.
Kunhwa Engineering & Consulting Co. Ltd.								Moffatt & Nichol
LANGAN								Mott MacDonald
Larsen & Toubro Ltd.								NBBJ
Leidos								NV5 Global Inc.
Lombardi Group								Nippon Koei Group
Maire Tecnimont SpA								PM Group
Meinhardt Group International								Parsons
Moffatt & Nichol								Petrofac Ltd.
Mott MacDonald								Populous
NV5 Global Inc.								Power Construction Corp. of China
Nippon Koei Group								RINA Consulting
Oriental Consultants Global								RSP Architects Planners & Engineers
								Ramboll Group A/S
								Royal HaskoningDHV

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
SNC-Lavalin Inc.			Larsen & Toubro Ltd.			Mott MacDonald		
SYSTRA			Meinhardt Group International			NBBJ		
Sasaki			Nihon Suido Consultants Co. Ltd.			Pacific Consultants Co. Ltd.		
Sener Grupo de Ingenieria SA			Nippon Koei Group			Parsons		
Skidmore Owings & Merrill			Oriental Consultants Global			Pyunghwa Engineering		
Surbana Jurong Private Ltd.			PADECO Co. Ltd.			Consultants LTD.		
TATA Consulting Engineers Ltd.			Pacific Consultants Co. Ltd.			Ramboll Group A/S		
Thornton Tomasetti			Perkins Eastman			Royal HaskoningDHV		
Tractebel			Power Construction Corp. of			Samoo Architects & Engineers		
WATG			China			Skidmore Owings & Merrill		
WSP Global Inc.			Pyunghwa Engineering			Stantec Inc.		
Wood			Consultants LTD.			Surbana Jurong Private Ltd.		
Worley Ltd.			Ramboll Group A/S			TATA Consulting Engineers Ltd.		
Sri Lanka			Royal HaskoningDHV			Thornton Tomasetti		
AFRY			Skidmore Owings & Merrill			Tractebel		
Arcadis NV			Surbana Jurong Private Ltd.			WATG		
Arcplus Group PLC			Thornton Tomasetti			WSP Global Inc.		
Arup Group Ltd.			Tractebel			Tajikistan		
Beca Group Ltd.			Yooshin Engineering Corp.			AFRY		
Black & Veatch			Taiwan (R.O.C)			Arcplus Group PLC		
COWI A/S			AFRY			Arup Group Ltd.		
CTI Engineering Group			Aegion Corp.			CES Consulting Engineers		
China Energy Engineering Corp.		Ltd.	Arup Group Ltd.			Salzgitter GmbH		
China National Machinery		Industry Corp.	Beca Group Ltd.			CTI Engineering Group		
China Railway Construction		Corp. Ltd.	Bechtel			China Communications		
Chodai Group			Black & Veatch			Construction Group Ltd.		
Dar Group			Burns & McDonnell			China Railway Construction		
Dohwa Engineering Co. Ltd.			COWI A/S			Corp. Ltd.		
EGIS			CTCI Corp.			China State Construction		
Fichtner Group			China Communications			Engineering Corp. Ltd.		
Fluor			Construction Group Ltd.			Dar Group		
Gensler			China Railway Construction			Dohwa Engineering Co. Ltd.		
JSTI Group			Corp. Ltd.			EGIS		
Korea Engineering Consultants		Corp.	DPS Group			Fichtner Group		
Kunhwa Engineering &		Consulting Co. Ltd.	Dar Group			Lombardi Group		
LANGAN			Exyte GmbH			Mott MacDonald		
			Fichtner Group			Nippon Koei Group		
			Gensler			PADECO Co. Ltd.		
			Golder			Power Construction Corp. of		
			Jan De Nul Group (Sofidra SA)			China		
			Kajima Corp.			SU-YAPI Engineering and		
			Kohn Pedersen Fox Associates PC			Consulting Inc.		
			Merrick & Co.			Surbana Jurong Private Ltd.		

Where the 2021 Top 225 International Design Firms Worked

Where the 2021 Top 225 International Design Firms Worked

<u>Region</u>	<u>Country</u>	<u>Company</u>	<u>Region</u>	<u>Country</u>	<u>Company</u>	<u>Region</u>	<u>Country</u>	<u>Company</u>
Khatib & Alami		COWI A/S			Larsen & Toubro Ltd.			
Kunhwa Engineering &		CTCI Corp.			Maire Tecnimont SpA			
Consulting Co. Ltd.		CTI Engineering Group			Meinhardt Group International			
Mott MacDonald		China Communications			Moffatt & Nichol			
NKY Architects and Engineers		Construction Group Ltd.			Mott MacDonald			
Nippon Koei Group		China Energy Engineering Corp.			NBBJ			
PADECO Co. Ltd.		Ltd.			NV5 Global Inc.			
Power Construction Corp. of		China Metallurgical Group Corp.			Nicholas O'Dwyer Ltd.			
China		China National Chemical Eng'g			Nihon Suido Consultants Co. Ltd.			
Pyunghwa Engineering		Group Corp. Ltd.			Nippon Koei Group			
Consultants LTD.		China National Machinery			Oriental Consultants Global			
Ramboll Group A/S		Industry Corp.			PADECO Co. Ltd.			
Royal HaskoningDHV		China Nonferrous Metal Ind. For.			Pacific Consultants Co. Ltd.			
SINOPEC Engineering (Group)		Eng'g and Constr.			Peddle Thorp & Walker Pty Ltd.			
Co. Ltd.		China Railway Construction			Perkins Eastman			
SK ecoplant		Corp. Ltd.			Power Construction Corp. of			
SU-YAPI Engineering and		China State Construction			China			
Consulting Inc.		Engineering Corp. Ltd.			Pyunghwa Engineering			
Samsung Engineering Co. Ltd.		China Triumph International			Consultants LTD.			
Sargent & Lundy		Engineering Co. Ltd.			RINA Consulting			
Tata Projects Ltd.		Chodai Group			RSP Architects Planners &			
Tekfen Engineering Inc. Co.		Dar Group			Engineers			
Temelsu International		Dewan Architects + Engineers			Ramboll Group A/S			
Engineering Services Inc.		Dohwa Engineering Co. Ltd.			Royal HaskoningDHV			
Tractebel		Dorsch Holding GmbH			SK ecoplant			
WATG		EGIS			SYSTRA			
Worley Ltd.		EXP			Samoo Architects & Engineers			
Yuksel Proje AS		Exyte GmbH			Samsung Engineering Co. Ltd.			
Vietnam								
AFRY		Fichtner Group			Sargent & Lundy			
Arcadis NV		Fugro NV			Sasaki			
Arcplus Group PLC		Gensler			Sener Grupo de Ingenieria SA			
Artelia		Golder			Simpson Gumpertz & Heger			
Arup Group Ltd.		HKS			Skidmore Owings & Merrill			
Aurecon		Hatch Ltd.			Stantec Inc.			
Barr Engineering Co.		Heerim Architects & Planners Co.			Surbana Jurong Private Ltd.			
Beca Group Ltd.		Ltd.			Sweco			
Black & Veatch		INGEROP			TPF SA			
Burns & McDonnell		JGC Holdings Corp.			Thornton Tomasetti			
CCDI GROUP		JSTI Group			Tractebel			
CDM Smith		Kajima Corp.			WATG			
CES Consulting Engineers		Korea Engineering Consultants			WSP Global Inc.			
Salzgitter GmbH		Corp.			Wood			
		Kunhwa Engineering &			Worley Ltd.			
		Consulting Co. Ltd.			Yachiyo Engineering Co. Ltd.			

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
		<i>Yooshin Engineering Corp.</i>			<i>Heerim Architects & Planners Co. Ltd.</i>			<i>Tractebel</i>
					<i>IDOM</i>			<i>WSP Global Inc.</i>
					<i>INGEROP</i>			<i>Wood</i>
					<i>Ingenieria Y Economia Del Transporte SA (INECO)</i>			<i>Worley Ltd.</i>
G. AUSTRALIA/OCEANIA								
Australia								
		<i>ACS Actividades de Construcción y Servicios SA</i>			<i>Integral Group</i>			New Zealand
		<i>AFRY</i>			<i>Italferr SpA</i>			<i>AFRY</i>
		<i>Aegion Corp.</i>			<i>JGC Holdings Corp.</i>			<i>Aegion Corp.</i>
		<i>Arcadis NV</i>			<i>Jacobs</i>			<i>Arup Group Ltd.</i>
		<i>Arup Group Ltd.</i>			<i>Kleinfelder</i>			<i>Aurecon</i>
		<i>Aurecon</i>			<i>LANGAN</i>			<i>Black & Veatch</i>
		<i>Beca Group Ltd.</i>			<i>Larsen & Toubro Ltd.</i>			<i>Cardno Ltd.</i>
		<i>Bechtel</i>			<i>Lombardi Group</i>			<i>China Communications Construction Group Ltd.</i>
		<i>Black & Veatch</i>			<i>Meinhardt Group International</i>			<i>EGIS</i>
		<i>CCDI GROUP</i>			<i>Moffatt & Nichol</i>			<i>Fugro NV</i>
		<i>CDM Smith</i>			<i>Mott MacDonald</i>			<i>GHD</i>
		<i>COWI A/S</i>			<i>Nippon Koei Group</i>			<i>Gensler</i>
		<i>CRB</i>			<i>Peddle Thorp & Walker Pty Ltd.</i>			<i>Geosyntec Consultants</i>
		<i>Cardno Ltd.</i>			<i>Perkins Eastman</i>			<i>Golder</i>
		<i>China Energy Engineering Corp. Ltd.</i>			<i>Petrofac Ltd.</i>			<i>HDR</i>
		<i>China Metallurgical Group Corp.</i>			<i>Populous</i>			<i>Hatch Ltd.</i>
		<i>China Petroleum Engineering Co. Ltd.</i>			<i>Power Construction Corp. of China</i>			<i>Jacobs</i>
		<i>Dar Group</i>			<i>RINA Consulting</i>			<i>Kleinfelder</i>
		<i>Day & Zimmermann</i>			<i>Ramboll Group A/S</i>			<i>Meinhardt Group International</i>
		<i>Dohwa Engineering Co. Ltd.</i>			<i>Rebel Design+Group</i>			<i>Merrick & Co.</i>
		<i>EGIS</i>			<i>Royal HaskoningDHV</i>			<i>Mott MacDonald</i>
		<i>Empresarios Agrupados Internacional SA</i>			<i>SNC-Lavalin Inc.</i>			<i>NV5 Global Inc.</i>
		<i>Fichtner Group</i>			<i>SSOE Group</i>			<i>Nippon Koei Group</i>
		<i>Fluor</i>			<i>SWS Engineering SpA</i>			<i>Populous</i>
		<i>Fugro NV</i>			<i>SYSTRA</i>			<i>Ramboll Group A/S</i>
		<i>GEODATA Engineering SpA</i>			<i>Sener Grupo de Ingenieria SA</i>			<i>Rebel Design+Group</i>
		<i>GHD</i>			<i>Simpson Gumpertz & Heger</i>			<i>Royal HaskoningDHV</i>
		<i>Gensler</i>			<i>Skidmore Owings & Merrill</i>			<i>Simpson Gumpertz & Heger</i>
		<i>Geosyntec Consultants</i>			<i>Stantec Inc.</i>			<i>Stantec Inc.</i>
		<i>Golder</i>			<i>Surbana Jurong Private Ltd.</i>			<i>Surbana Jurong Private Ltd.</i>
		<i>HDR</i>			<i>TATA Consulting Engineers Ltd.</i>			<i>Tetra Tech Inc.</i>
		<i>HKS</i>			<i>TPF SA</i>			<i>The Miller Hull Partnership LLP</i>
		<i>HOCHTIEF AG</i>			<i>Tata Projects Ltd.</i>			<i>Thornton Tomasetti</i>
		<i>Hatch Ltd.</i>			<i>Tecnica y Proyectos SA (TYPESA)</i>			<i>WSP Global Inc.</i>
					<i>Tecnicas Reunidas SA</i>			<i>Wood</i>
					<i>Tetra Tech Inc.</i>			<i>Worley Ltd.</i>
					<i>Thornton Tomasetti</i>			

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Region	Country	Company	Region	Country	Company	Region	Country	Company
Pacific Islands								
Arup Group Ltd.			China Railway Construction Corp. Ltd.			China State Construction Engineering Corp. Ltd.		
Assystem			China Railway Group Ltd.			China Triumph International Engineering Co. Ltd.		
Beca Group Ltd.			China State Construction Engineering Corp. Ltd.			Dar Group		
CRB			Chodai Group			Dohwa Engineering Co. Ltd.		
CTI Engineering Group			DRA Global Ltd			EGIS		
Cardno Ltd.			Day & Zimmermann			Empresarios Agrupados Internacional SA		
China Energy Engineering Corp. Ltd.			GHD			Energoprojekt Holding PLC		
China Railway Construction Corp. Ltd.			Golder			Hassan Allam Holding		
China Railway Group Ltd.			Hatch Ltd.			IDOM		
Chodai Group			Korea Engineering Consultants Corp.			INGEROP		
Day & Zimmermann			Moffatt & Nichol			Italconsult SpA		
ECS			Nippon Koei Group			Italferr SpA		
EGIS			Oriental Consultants Global			JGC Holdings Corp.		
GHD			PADECO Co. Ltd.			JSTI Group		
Geosyntec Consultants			Pyunghwa Engineering Consultants LTD.			Khatib & Alami		
Kleinfelder			RINA Consulting			Korea Engineering Consultants Corp.		
LEO A DALY			Ramboll Group A/S			LANGAN		
Merrick & Co.			Royal HaskoningDHV			Larsen & Toubro Ltd.		
Moffatt & Nichol			Simpson Gumpertz & Heger			Maire Tecnimont SpA		
Mott MacDonald			Stantec Inc.			Perkins Eastman		
Nihon Suido Consultants Co. Ltd.			Surbana Jurong Private Ltd.			Petrofac Ltd.		
Oriental Consultants Global			Thornton Tomasetti			Power Construction Corp. of China		
Pacific Consultants Co. Ltd.			Worley Ltd.			RINA Consulting		
Parsons						Ramboll Group A/S		
Royal HaskoningDHV						Royal HaskoningDHV		
Stantec Inc.						SETEC		
Surbana Jurong Private Ltd.						SNC-Lavalin Inc.		
Thornton Tomasetti						SSH		
WATG						STUDI International		
Yachiyo Engineering Co. Ltd.						SU-YAPI Engineering and Consulting Inc.		
Papua New Guinea						SWS Engineering SpA		
Arup Group Ltd.						SYSTRA		
Beca Group Ltd.						Samsung Engineering Co. Ltd.		
Cardno Ltd.						Sargent & Lundy		
China National Machinery Industry Corp.						Sener Grupo de Ingenieria SA		
China Petroleum Engineering Co. Ltd.						Shaker Group		
						TPF SA		
						Technital SpA		

H. NORTH AFRICA

Algeria

3TI PROGETTI
Atlas Group
COWIA/S
Changjiang Inst. of Survey Planning Design
China National Machinery Industry Corp.
China Petroleum Engineering Co. Ltd.
China Railway Construction Corp. Ltd.

China State Construction Engineering Corp. Ltd.
China Triumph International Engineering Co. Ltd.
Dar Group
Dohwa Engineering Co. Ltd.
EGIS
Empresarios Agrupados Internacional SA
Energoprojekt Holding PLC
Hassan Allam Holding
IDOM
INGEROP
Italconsult SpA
Italferr SpA
JGC Holdings Corp.
JSTI Group
Khatib & Alami
Korea Engineering Consultants Corp.
LANGAN
Larsen & Toubro Ltd.
Maire Tecnimont SpA
Perkins Eastman
Petrofac Ltd.
Power Construction Corp. of China
RINA Consulting
Ramboll Group A/S
Royal HaskoningDHV
SETEC
SNC-Lavalin Inc.
SSH
STUDI International
SU-YAPI Engineering and Consulting Inc.
SWS Engineering SpA
SYSTRA
Samsung Engineering Co. Ltd.
Sargent & Lundy
Sener Grupo de Ingenieria SA
Shaker Group
TPF SA
Technital SpA

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Tecnica y Proyectos SA (TYP SA)			Empresarios Agrupados			Stantec Inc.		
Tecnicas Reunidas SA			Internacional SA			Sweco		
Temelsu International			Euro Consult for Engineering			TATA Consulting Engineers Ltd.		
Engineering Services Inc.			Consultancy			TPF SA		
Thornton Tomasetti			Fichtner Group			Tecnicas Reunidas SA		
Tractebel			Fluor			Thornton Tomasetti		
Wood			Gensler			Tractebel		
Yuksel Proje AS			Golder			WATG		
Egypt			HKS			Wood		
AFRY			HOCHTIEF AG			Worley Ltd.		
AMG Al Amar Consulting Group			HOK			Zuhair Fayed Partnership		
SA			IDOM			Consultants		
Architecture & Planning Group			INGEROP			Ethiopia		
Arup Group Ltd.			Ingenieria Y Economia Del			Arup Group Ltd.		
Assystem			Transporte SA (INECO)			CDM Smith		
Bechtel			Italferr SpA			CES Consulting Engineers		
Bilfinger Tebedin			Khatib & Alami			Salzgitter GmbH		
Black & Veatch			LANGAN			COWI A/S		
CDM Smith			Larsen & Toubro Ltd.			Changjiang Inst. of Survey		
CES Consulting Engineers			Lombardi Group			Planning Design		
Salzgitter GmbH			Maire Tecnimont SpA			China Energy Engineering Corp.		
COWI A/S			Meinhardt Group International			Ltd.		
China Aluminum International			Moffatt & Nichol			China National Chemical Eng'g		
Engineering Corp. Ltd.			Mott MacDonald			Group Corp. Ltd.		
China Energy Engineering Corp.			NV5 Global Inc.			China Railway Construction		
Ltd.			Nihon Suido Consultants Co. Ltd.			Corp. Ltd.		
China National Chemical Eng'g			Nippon Koei Group			China Railway Group Ltd.		
Group Corp. Ltd.			Oriental Consultants Global			China State Construction		
China Railway Construction			PADECO Co. Ltd.			Engineering Corp. Ltd.		
Corp. Ltd.			Parsons			DRA Global Ltd		
China Railway Group Ltd.			Perkins Eastman			Dar Group		
China State Construction			Pyunghwa Engineering			Dohwa Engineering Co. Ltd.		
Engineering Corp. Ltd.			Consultants LTD.			Dorsch Holding GmbH		
Consolidated Contractors Group			RINA Consulting			EGIS		
Dar Group			Ramboll Group A/S			Fugro NV		
Day & Zimmermann			Royal HaskoningDHV			Golder		
Dewan Architects + Engineers			SETEC			Hatch Ltd.		
Distance Studio Consultants			SETS			IDOM		
Dohwa Engineering Co. Ltd.			SYSTRA			IRD Engineering SRL		
Dorsch Holding GmbH			Sargent & Lundy			Italferr SpA		
ECG Engineering Consultants			Sasaki			Khatib & Alami		
Group SA			Sener Grupo de Ingenieria SA			Korea Engineering Consultants		
EGIS			Shaker Group			Corp.		
			Skidmore Owings & Merrill					

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Region	Country	Company	Region	Country	Company	Region	Country	Company
Kunhwa Engineering & Consulting Co. Ltd.			Surbana Jurong Private Ltd.			Power Construction Corp. of China		
Maire Tecnimont SpA			Tractebel			RINA Consulting		
Meinhardt Group International			Morocco			Ramboll Group A/S		
Mott MacDonald			AFRY			Rebel Design+Group		
Nicholas O'Dwyer Ltd.			AMG Al Amar Consulting Group			Royal HaskoningDHV		
Nippon Koei Group			SA			SETEC		
PADECO Co. Ltd.			AYESA			SNC-Lavalin Inc.		
Power Construction Corp. of China			Arup Group Ltd.			SSH		
RINA Consulting			Assystem			STUDI International		
Ramboll Group A/S			Barr Engineering Co.			SYSTRA		
Rebel Design+Group			Black & Veatch			Sener Grupo de Ingenieria SA		
Royal HaskoningDHV			COWI A/S			Shaker Group		
SYSTRA			China Energy Engineering Corp. Ltd.			Surbana Jurong Private Ltd.		
Sargent & Lundy			China Railway Construction Corp. Ltd.			TPF SA		
Shandong Kerui Petroleum Equip. Co. Ltd.			DRA Global Ltd			Tecnica y Proyectos SA (TYPASA)		
Soosung Engineering Co. Ltd.			Dar Group			The Miller Hull Partnership LLP		
Stantec Inc.			Day & Zimmermann			Thornton Tomasetti		
Surbana Jurong Private Ltd.			EGIS			Tractebel		
TATA Consulting Engineers Ltd.			Empresarios Agrupados Internacional SA			WATG		
Tractebel			Fichtner Group			Worley Ltd.		
WATG			Fluor			Yuksel Proje AS		
Zutari (Pty) Ltd.			Golder			Zuhair Fayez Partnership Consultants		
Libya			HOK			Niger		
3TI PROGETTI			Hatch Ltd.			AFRY		
AMG Al Amar Consulting Group SA			INGEROP			Arup Group Ltd.		
Dar Group			Ingenieria Y Economia Del Transporte SA (INECO)			Associated Consulting Engineers		
Fichtner Group			Italferr SpA			Aurecon		
Khatib & Alami			Jan De Nul Group (Sofidra SA)			CES Consulting Engineers		
Kunhwa Engineering & Consulting Co. Ltd.			LANGAN			Salzgitter GmbH		
Maire Tecnimont SpA			Larsen & Toubro Ltd.			COWI A/S		
NKY Architects and Engineers			Lombardi Group			China Communications		
Nippon Koei Group			Moffatt & Nichol			Construction Group Ltd.		
Perkins Eastman			Mott MacDonald			China Communications		
Petrofac Ltd.			NV5 Global Inc.			Construction Group Ltd.		
RINA Consulting			Nihon Suido Consultants Co. Ltd.			China Energy Engineering Corp. Ltd.		
Royal HaskoningDHV			Nippon Koei Group			China National Chemical Eng'g Group Corp. Ltd.		
STUDI International			PADECO Co. Ltd.			China National Machinery Industry Corp.		
Sener Grupo de Ingenieria SA			Pacific Consultants Co. Ltd.					
			Perkins Eastman					

Where the 2021 Top 225 International Design Firms Worked

Where the 2021 Top 225 International Design Firms Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
Zuhair Fayed Partnership Consultants			Changjiang Inst. of Survey Planning Design			Fichtner Group		
Tunisia			China Energy Engineering Corp. Ltd.			Jan De Nul Group (Sofidra SA)		
AMG Al Amar Consulting Group SA			China National Machinery Industry Corp.			Meinhardt Group International		
Arcplus Group PLC			China Railway Construction Corp. Ltd.			Oriental Consultants Global		
China National Chemical Eng'g Group Corp. Ltd.			China State Construction Engineering Corp. Ltd.			Power Construction Corp. of China		
China Railway Construction Corp. Ltd.			Dar Group			Royal HaskoningDHV		
EGIS			EGIS			SETEC		
Fichtner Group			Fichtner Group			STUDI International		
Gensler			Fugro NV			Sweco		
Golder			Nippon Koei Group			TATA Consulting Engineers Ltd.		
IDOM			Oriental Consultants Global			Technital SpA		
INGEROP			PADECO Co. Ltd.			Tractebel		
Nippon Koei Group			Power Construction Corp. of China			WATG		
RINA Consulting			RINA Consulting			Botswana		
Ramboll Group A/S			Ramboll Group A/S			3TI PROGETTI		
Royal HaskoningDHV			Royal HaskoningDHV			Aurecon		
SETEC			STUDI International			Black & Veatch		
SNC-Lavalin Inc.			Sargent & Lundy			COWI A/S		
STUDI International			Sener Grupo de Ingenieria SA			China Energy Engineering Corp. Ltd.		
SYSTRA			Surbana Jurong Private Ltd.			China Railway Construction Corp. Ltd.		
Sargent & Lundy			Sweco			DRA Global Ltd		
Sweco			TPF SA			Dorsch Holding GmbH		
TPF SA			Tekfen Engineering Inc. Co.			Fichtner Group		
Tecnica y Proyectos SA (TYPESA)			Tractebel			Fluor		
Tractebel			WATG			Golder		
Yachiyo Engineering Co. Ltd.			Wood			Hatch Ltd.		
I. CENTRAL AND SOUTHERN AFRICA			Yachiyo Engineering Co. Ltd.			Mott MacDonald		
Angola			Zutari (Pty) Ltd.			PADECO Co. Ltd.		
Artelia			Benin			Power Construction Corp. of China		
Arup Group Ltd.			Artelia			Ramboll Group A/S		
Aurecon			Arup Group Ltd.			Royal HaskoningDHV		
Bechtel			Beijing Institute of Architectural Design			Stantec Inc.		
COWI A/S			COWI A/S			Surbana Jurong Private Ltd.		
			China State Construction Engineering Corp. Ltd.			Sweco		
			EGIS			TRC Cos.		

Where the 2021 Top 225 International Design Firms Worked

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Region	Country	Company	Region	Country	Company	Region	Country	Company
Heerim Architects & Planners Co. Ltd.			Power Construction Corp. of China			EGIS		
JSTI Group			RINA Consulting			Fichtner Group		
Moffatt & Nichol			Ramboll Group A/S			Golder		
Nippon Koei Group			Royal HaskoningDHV			Hatch Ltd.		
Power Construction Corp. of China			SETEC			IDOM		
RINA Consulting			STUDI International			INGEROP		
Ramboll Group A/S			Sener Grupo de Ingenieria SA			Ingenieria Y Economia Del Transporte SA (INECO)		
Royal HaskoningDHV			TPF SA			JSTI Group		
SETEC			Tractebel			Korea Engineering Consultants Corp.		
SNC-Lavalin Inc.			Worley Ltd.			Larsen & Toubro Ltd.		
STUDI International			Yuksel Proje AS			Meinhardt Group International Merrick & Co.		
Sargent & Lundy						Mott MacDonald		
Sener Grupo de Ingenieria SA			AFRY			NV5 Global Inc.		
TPF SA			Artelia			Nicholas O'Dwyer Ltd.		
Tractebel			Arup Group Ltd.			Nippon Koei Group		
Waldemar S. Nelson and Co. Inc.			Aurecon			Oriental Consultants Global		
Yachiyo Engineering Co. Ltd.			Beca Group Ltd.			PADECO Co. Ltd.		
Ivory Coast			Black & Veatch			Pacific Consultants Co. Ltd.		
AFRY			CES Consulting Engineers			Politecnica Ingegneria		
Artelia			Salzgitter GmbH			Power Construction Corp. of China		
Arup Group Ltd.			COWI A/S			RINA Consulting		
Bilfinger Tebodin			CTI Engineering Group			Ramboll Group A/S		
COWI A/S			Changjiang Inst. of Survey			Rebel Design+Group		
China National Machinery Industry Corp.			Planning Design			Royal HaskoningDHV		
China Railway Construction Corp. Ltd.			China Communications			SETEC		
DRA Global Ltd			Construction Group Ltd.			SU-YAPI Engineering and Consulting Inc.		
Dar Group			China Energy Engineering Corp. Ltd.			Samoo Architects & Engineers		
Dewan Architects + Engineers			China National Machinery Industry Corp.			Sargent & Lundy		
EGIS			China Railway Construction Corp. Ltd.			Shaker Group		
EXP			China Railway Design Corp.			Stantec Inc.		
Empresarios Agrupados Internacional SA			China State Construction Engineering Corp. Ltd.			Sweco		
Fichtner Group			Chodai Group			TATA Consulting Engineers Ltd.		
Golder			Dar Al Omran Planning			TPF SA		
IDOM			Architecture Eng'g			TRC Cos.		
INGEROP			Dar Group			Technital SpA		
Mott MacDonald			Distance Studio Consultants			Tractebel		
Oriental Consultants Global			Dohwa Engineering Co. Ltd.			Zutari (Pty) Ltd.		
			Dorsch Holding GmbH					

Where the 2021 Top 225 International Design Firms Worked

<u>Region</u>	<u>Country</u>	<u>Company</u>	<u>Region</u>	<u>Country</u>	<u>Company</u>	<u>Region</u>	<u>Country</u>	<u>Company</u>
Lesotho								
Arup Group Ltd.			CES Consulting Engineers			China Railway Group Ltd.		
Aurecon			Salzgitter GmbH			China State Construction		
CES Consulting Engineers			China Railway Construction			Engineering Corp. Ltd.		
Salzgitter GmbH			Corp. Ltd.			Chodai Group		
COWI A/S			Day & Zimmermann			DRA Global Ltd		
China Communications			ECG Engineering Consultants			Dar Group		
Construction Group Ltd.			Group SA			Dohwa Engineering Co. Ltd.		
DRA Global Ltd			Fichtner Group			Dorsch Holding GmbH		
Fichtner Group			Korea Engineering Consultants			Fichtner Group		
Hatch Ltd.			Corp.			Fluor		
LANGAN			Mott MacDonald			Fugro NV		
Ramboll Group A/S			Nicholas O'Dwyer Ltd.			Geosyntec Consultants		
Royal HaskoningDHV			Nippon Koei Group			Golder		
Tractebel			Oriental Consultants Global			HDR		
Yachiyo Engineering Co. Ltd.			Power Construction Corp. of			Hatch Ltd.		
Zutari (Pty) Ltd.			China			INGEROP		
Liberia			RINA Consulting			Ingenieria Y Economia Del		
Artelia			Ramboll Group A/S			Transporte SA (INECO)		
Arup Group Ltd.			Royal HaskoningDHV			JSTI Group		
China Communications			Surbana Jurong Private Ltd.			Korea Engineering Consultants		
Construction Group Ltd.			The Miller Hull Partnership LLP			Corp.		
China Railway Design Corp.			Tractebel			Moffatt & Nichol		
DRA Global Ltd			Yachiyo Engineering Co. Ltd.			Nicholas O'Dwyer Ltd.		
Day & Zimmermann			Zutari (Pty) Ltd.			Nippon Koei Group		
Fichtner Group			Mozambique			Oriental Consultants Global		
Golder			3TI PROGETTI			PADECO Co. Ltd.		
Nicholas O'Dwyer Ltd.			AFRY			Pacific Consultants Co. Ltd.		
Nippon Koei Group			Arcplus Group PLC			Power Construction Corp. of		
PADECO Co. Ltd.			Artelia			China		
Robert A.M. Stern Architects			Arup Group Ltd.			RINA Consulting		
Royal HaskoningDHV			Aurecon			Ramboll Group A/S		
TATA Consulting Engineers Ltd.			Black & Veatch			Royal HaskoningDHV		
Tractebel			CES Consulting Engineers			SETEC		
Yachiyo Engineering Co. Ltd.			Salzgitter GmbH			SNC-Lavalin Inc.		
Yuksel Proje AS			COWI A/S			STUDI International		
Zutari (Pty) Ltd.			China Communications			SU-YAPI Engineering and		
Malawi			Construction Group Ltd.			Consulting Inc.		
AFRY			China Energy Engineering Corp.			Surbana Jurong Private Ltd.		
Artelia			Ltd.			Sweco		
			China National Machinery			TPF SA		
			Industry Corp.			Tekfen Engineering Inc. Co.		
			China Railway Construction			Thornton Tomasetti		
			Corp. Ltd.			Tractebel		
						Wood		

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Region	Country	Company	Region	Country	Company	Region	Country	Company
<i>China Energy Engineering Corp.</i> <i>Ltd.</i>			Swaziland			<i>Mott MacDonald</i>		
<i>China National Machinery</i> <i>Industry Corp.</i>			<i>Aurecon</i>			<i>Nicholas O'Dwyer Ltd.</i>		
<i>DRA Global Ltd</i>			<i>COWI A/S</i>			<i>Nippon Koei Group</i>		
<i>Dar Group</i>			<i>Distance Studio Consultants</i>			<i>PADECO Co. Ltd.</i>		
<i>Empresarios Agrupados</i> <i>Internacional SA</i>			<i>Nippon Koei Group</i>			<i>Perkins Eastman</i>		
<i>Fichtner Group</i>			<i>Page</i>			<i>Power Construction Corp. of</i> <i>China</i>		
<i>Fluor</i>			<i>RINA Consulting</i>			<i>RINA Consulting</i>		
<i>Fugro NV</i>			<i>Ramboll Group A/S</i>			<i>Ramboll Group A/S</i>		
<i>GHD</i>			<i>Royal HaskoningDHV</i>			<i>STUDI International</i>		
<i>Gensler</i>			<i>Surbana Jurong Private Ltd.</i>			<i>SU-YAPI Engineering and</i> <i>Consulting Inc.</i>		
<i>Geosyntec Consultants</i>			<i>Zutari (Pty) Ltd.</i>			<i>Sargent & Lundy</i>		
<i>Golder</i>			Tanzania			<i>Sener Grupo de Ingenieria SA</i>		
<i>HOK</i>			<i>AFRY</i>			<i>Shaker Group</i>		
<i>Hatch Ltd.</i>			<i>Artelia</i>			<i>Soosung Engineering Co. Ltd.</i>		
<i>INGEROP</i>			<i>Arup Group Ltd.</i>			<i>Surbana Jurong Private Ltd.</i>		
<i>Jacobs</i>			<i>CES Consulting Engineers</i>			<i>Sweco</i>		
<i>Larsen & Toubro Ltd.</i>			<i>Salzgitter GmbH</i>			<i>TATA Consulting Engineers Ltd.</i>		
<i>Mott MacDonald</i>			<i>COWI A/S</i>			<i>Technital SpA</i>		
<i>Nippon Koei Group</i>			<i>China Energy Engineering Corp.</i> <i>Ltd.</i>			<i>Tekfen Engineering Inc. Co.</i>		
<i>PADECO Co. Ltd.</i>			<i>China Railway Construction</i> <i>Corp. Ltd.</i>			<i>Temelsu International</i> <i>Engineering Services Inc.</i>		
<i>Page</i>			<i>China Railway Group Ltd.</i>			<i>Tractebel</i>		
<i>Ramboll Group A/S</i>			<i>China State Construction</i> <i>Engineering Corp. Ltd.</i>			<i>Yachiyo Engineering Co. Ltd.</i>		
<i>Royal HaskoningDHV</i>			<i>Dar Group</i>			<i>Yooshin Engineering Corp.</i>		
<i>SNC-Lavalin Inc.</i>			<i>Dohwa Engineering Co. Ltd.</i>			<i>Zutari (Pty) Ltd.</i>		
<i>STUDIOS architecture</i>			<i>Dorsch Holding GmbH</i>					
<i>Sargent & Lundy</i>			<i>ECG Engineering Consultants</i> <i>Group SA</i>					
<i>Sener Grupo de Ingenieria SA</i>			<i>EGIS</i>					
<i>Stantec Inc.</i>			<i>Fichtner Group</i>					
<i>Surbana Jurong Private Ltd.</i>			<i>GEODATA Engineering SpA</i>					
<i>Sweco</i>			<i>IDOM</i>					
<i>TATA Consulting Engineers Ltd.</i>			<i>INGEROP</i>					
<i>TRC Cos.</i>			<i>Italferr SpA</i>					
<i>Tractebel</i>			<i>JSTI Group</i>					
<i>WATG</i>			<i>Khatib & Alami</i>					
<i>WSP Global Inc.</i>			<i>Korea Engineering Consultants</i> <i>Corp.</i>					
<i>Wood</i>			<i>Kunhwa Engineering &</i> <i>Consulting Co. Ltd.</i>					
<i>Worley Ltd.</i>								
<i>Yachiyo Engineering Co. Ltd.</i>								
<i>Zutari (Pty) Ltd.</i>								

Uganda

AFRY
Artelia
Arup Group Ltd.
Aurecon
CES Consulting Engineers
Salzgitter GmbH
COWI A/S
CTI Engineering Group
Changjiang Inst. of Survey
Planning Design
China Energy Engineering Corp.
Ltd.
China International Water &
Electric Corp. (CWE)

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Region	Country	Company	Region	Country	Company	Region	Country	Company
<i>China National Machinery Industry Corp.</i>			<i>Artelia</i>			<i>Arup Group Ltd.</i>		
<i>China Railway Construction Corp. Ltd.</i>			<i>Arup Group Ltd.</i>			<i>COWI A/S</i>		
<i>China State Construction Engineering Corp. Ltd.</i>			<i>Aurecon</i>			<i>China Energy Engineering Corp. Ltd.</i>		
<i>Dar Group</i>			<i>Black & Veatch</i>			<i>China National Machinery Industry Corp.</i>		
<i>Distance Studio Consultants</i>			<i>CES Consulting Engineers</i>			<i>China Railway Group Ltd.</i>		
<i>Dohwa Engineering Co. Ltd.</i>			<i>Salzgitter GmbH</i>			<i>DRA Global Ltd</i>		
<i>Dorsch Holding GmbH</i>			<i>COWI A/S</i>			<i>Fichtner Group</i>		
<i>EGIS</i>			<i>China Energy Engineering Corp. Ltd.</i>			<i>Fluor</i>		
<i>Energoprojekt Holding PLC</i>			<i>China National Machinery Industry Corp.</i>			<i>Golder</i>		
<i>Fichtner Group</i>			<i>China Railway Construction Corp. Ltd.</i>			<i>Hatch Ltd.</i>		
<i>GHD</i>			<i>China Railway Design Corp.</i>			<i>Khatib & Alami</i>		
<i>Hatch Ltd.</i>			<i>China Railway Group Ltd.</i>			<i>PADECO Co. Ltd.</i>		
<i>INGEROP</i>			<i>China State Construction Engineering Corp. Ltd.</i>			<i>Page</i>		
<i>Kunhwa Engineering & Consulting Co. Ltd.</i>			<i>DRA Global Ltd</i>			<i>Power Construction Corp. of China</i>		
<i>Meinhardt Group International</i>			<i>EGIS</i>			<i>Royal HaskoningDHV</i>		
<i>Mott MacDonald</i>			<i>Fichtner Group</i>			<i>Tractebel</i>		
<i>Nicholas O'Dwyer Ltd.</i>			<i>Fluor</i>			<i>Zutari (Pty) Ltd.</i>		
<i>Nippon Koei Group</i>			<i>Golder</i>					
<i>Oriental Consultants Global</i>			<i>Hatch Ltd.</i>					
<i>PADECO Co. Ltd.</i>			<i>Korea Engineering Consultants Corp.</i>					
<i>Perkins Eastman</i>			<i>Mott MacDonald</i>					
<i>Power Construction Corp. of China</i>			<i>Nicholas O'Dwyer Ltd.</i>					
<i>Ramboll Group A/S</i>			<i>Nippon Koei Group</i>					
<i>Royal HaskoningDHV</i>			<i>PADECO Co. Ltd.</i>					
<i>SETS</i>			<i>Power Construction Corp. of China</i>					
<i>STUDI International</i>			<i>Royal HaskoningDHV</i>					
<i>SU-YAPI Engineering and Consulting Inc.</i>			<i>SETS</i>					
<i>Shaker Group</i>			<i>Shaker Group</i>					
<i>Stantec Inc.</i>			<i>Stantec Inc.</i>					
<i>Surbana Jurong Private Ltd.</i>			<i>Surbana Jurong Private Ltd.</i>					
<i>TATA Consulting Engineers Ltd.</i>			<i>Sweco</i>					
<i>Tekfen Engineering Inc. Co.</i>			<i>TATA Consulting Engineers Ltd.</i>					
<i>Tractebel</i>			<i>Technital SpA</i>					
<i>Yachiyo Engineering Co. Ltd.</i>			<i>Tractebel</i>					
<i>Zutari (Pty) Ltd.</i>			<i>Zutari (Pty) Ltd.</i>					
Zambia								
<i>Arcplus Group PLC</i>			Zimbabwe					
			<i>Artelia</i>					

J. ANTARCTIC/ARCTIC

Antarctic/Artic

AFRY

Beca Group Ltd.

COWI A/S

Golder

HDR

Leidos

Merrick & Co.

NORR

RINA Consulting

Royal HaskoningDHV

Stantec Inc.